

Country	City	Exchange	Rate
Australia	Sydney	ASX	1.0000
Belgium	Brussels	BEL	1.0000
Canada	Toronto	TSX	1.0000
Denmark	Copenhagen	CSE	1.0000
France	Paris	PAR	1.0000
Germany	Frankfurt	FRF	1.0000
Greece	Athens	ATH	1.0000
Hong Kong	Hong Kong	HSX	1.0000
India	Mumbai	BOM	1.0000
Italy	Rome	ROM	1.0000
Japan	Tokyo	TYO	1.0000
South Korea	Seoul	SEL	1.0000
Spain	Madrid	MAI	1.0000
Sweden	Stockholm	SSE	1.0000
Switzerland	Zurich	SMI	1.0000
Taiwan	Taipei	TPE	1.0000
Thailand	Bangkok	BKK	1.0000
USA	New York	NYSE	1.0000
UK	London	FTSE	1.0000

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Tuesday May 28 1991

SOVIET UNION

Moscow to increase nuclear energy

Page 3

D 8523A

World News Business Summary

## Mystery over cause of blast in Thai air crash

The cause of the mid-air explosion of an Austrian airliner over Thailand remained a mystery after Austrian and Thai police discounted reports that a bomb brought down the Boeing 767-300, killing all 223 people on board.

The Lauda Air aircraft crashed on Sunday night in jungle about 20 minutes after leaving Bangkok en route for Vienna. Rescue workers have recovered one of the "black box" flight recorders. Page 20

**BJP senses victory**  
India's main opposition group, the Bharatiya Janata party (BJP), believes it is close to obtaining an absolute majority in the new parliament. It will launch an aggressive election campaign before polling resumes on June 12. Page 20

**Georgia nationalist wins**  
Nationalist leader Zviad Gamsakhurdia won a landslide victory in Georgia's presidential election, intensifying the battle between separatist republics in the Soviet Union and the Kremlin. Page 3

**Kuwait crackdown**  
Kuwaiti prime minister Sheikh Sabah al Sabah ordered a crackdown on human rights abuses after admitting that the abduction and torture of non-Kuwaitis still continued. Page 6

**Setback for Socialists**  
Spain's ruling Socialist party suffered a serious setback in local elections, losing control of Seville and Valencia and failing to prevent an outright conservative victory in Madrid. Page 20

**Liberals lose majority**  
The conservative Liberal/National party government of New South Wales, Australia, is likely to need the support of independent MPs to retain power, after unexpectedly losing its majority in a state election. Page 6

**Israel seeks arms talks**  
Israeli defence minister Moshe Arens has called for an international conference of arms suppliers and recipients in order to cut the flow of weapons to the Middle East. Page 7

**UK increases aid to Africa**  
Britain pledged an extra 50,000 tonnes of food for Africa, as part of the European Community's planned overall shipment of 600,000 tonnes to the continent this year. Page 7

**S African MPs defect**  
About 30 members of the Coloured house of South Africa's parliament have left the Labour party and joined the ruling National party. They have become the first non-white MPs for the party which once championed apartheid. Page 6

**Iranians visit Mecca**  
The first Iranian pilgrims to go to the Meccan Hajj since 1979 arrived in Mecca in 1987. They were the first Iranian pilgrims to go to Mecca since 1979. Page 21

**Thatcher mobbed**  
Former UK prime minister Margaret Thatcher was mobbed by cheering students at the State Institute for International Relations in Moscow. She urged them to support President Gorbachev. Page 21

**Call for order in S Korea**  
South Korean president Roh Tae-woo told his newly reconstituted cabinet to restore order as angry students in Seoul clashed with police over the death of a colleague. Page 4

**Seve Ballesteros wins title**  
Seve Ballesteros of Spain won the British PGA golf championship at Wentworth after a sudden death play-off with Colin Montgomerie of Britain. Page 22

## Fed seeking more power over foreign banks in US

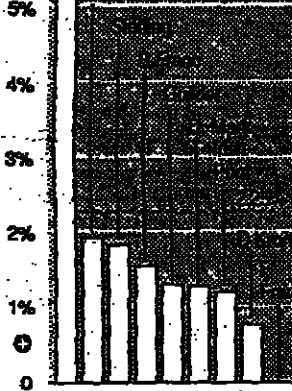
The US Federal Reserve is strengthening its supervision of foreign banks operating in the US.

The move comes in the wake of Bank of Credit and Commerce International's conviction for money laundering and disclosure of its previously secret involvement in First American Bankshares of Washington DC.

The Fed is seeking the power of prior approval in deciding whether a foreign bank may set up or maintain a US banking presence. Page 20

**JAPAN: Top Japanese banks**  
saw profits fall in 1990 for the second year in a row. The combined unconsolidated pre-tax profits of 11 leading commercial banks fell 23.4 per cent in the year to the end of March. Page 21

**EUROPEAN MONETARY**  
STABILITY: Sterling's second round place in the exchange rate mechanism to the Italian lira after Friday's cut in UK bank base rates. Speculation increased that Spain will be forced to reduce rates to ease upward pressure on the strong peseta. The market placed French franc suffered from nervousness about the policies of the new prime minister, while the second weakest Danish krone was depressed by a cut in official interest rates in Copenhagen. The chart shows the member currencies. Page 21



**THE WEST GERMAN**  
coal industry's DME (DM 8.5bn) in annual subsidy is under renewed attack in Bonn and Brussels and is unlikely to survive the year in its present form. Page 2

**NISSAN UK**, the privately owned company embroiled in a legal fight against the termination of its exclusive British distribution franchise for Nissan vehicles, made a pre-tax profit of 567.1m (£38.6m) in the year to end-July 1990, virtually unchanged from the 567.7m a year earlier. Page 21

**THYSSEN**, German steel and engineering group, saw net profits fall sharply to DM227m (£122.5m) in the first half from DM303m 12 months earlier. Page 22

**FINAULT**, French timber, electrical distribution and trading group, unveiled terms under which it is to pay up to FFrd 4bn (£750m) for control of Comforama, France's largest furniture chain. Page 22

**DEUTSCHE Bank Capital Markets** will start operating as a gilt-edged market-maker early next year. Page 22

## Premier rejects US call for rebels to take over Addis Ababa

# Ethiopian truce hits setback

By Julian Ozanne and Michael Holman in London

ETHIOPIAN peace talks received a setback last night when the country's prime minister rejected a US call for rebel troops to be allowed to take over the capital, Addis Ababa.

Mr Teferaye Dinka, leading the Ethiopian government's delegation to US-brokered London peace talks, rejected the terms of a ceasefire agreement which appeared to be reached earlier in the day.

A dramatic truce, announced in London just 24 hours after discussions opened, was part of a peace deal which envisaged the installation of a transitional government dominated by the rebel Ethiopian People's Revolutionary Democratic Front (EPRDF). The agreement, which planned for rebel troops to take over Addis Ababa, was described by an angry Mr Teferaye as "the wrong move". He threatened to take no further part in the talks unless it was reversed.

His statement followed hopes that a swift conclusion to the conflict would be made possible by intense US diplomatic activity and a general recognition by all parties that the imminent disintegration of Ethiopia was looming. Broad support for a quick deal was also forthcoming from the Soviet Union, once the main backer of ex-president Mengistu Haile Mariam, who last week fled to Zimbabwe.

For the first time in 30 years Ethiopia seemed to have an opportunity for peace and reconstruction, but observers warned that many obstacles lay ahead in securing and implementing an agreement which would lead to democratic elections.

In Addis Ababa yesterday, rebel commanders ordered their troops to move into the capital after a day of sporadic shooting in the city and the closure of the airport.

After a day which appeared to mark the final capitulation of the Ethiopian government, Mr Herman Cohen, the US Assistant Secretary of State for Africa, emerged from talks taking place at a London hotel and told reporters: "As I speak a ceasefire is being announced in Addis Ababa by the interim government", left behind by Mr Mengistu last Tuesday.

"The US government is recommending that the forces of the EPRDF, a coalition dominated by the Tigraay Peoples' Liberation Front (TPLF), 'enter the city as soon as possible to stabilise the situation'."

Mr Cohen said the EPRDF had "assured" Washington "they continue to plan for a broadly based democratic government leading to a democratic constitution for Ethiopia."

Gunfire was heard yesterday on the outskirts of the capital and from inside the Menelik Palace, the residence of acting president Tesfaye Kidanemariam, though it was not immediately clear who was responsible. The city's international airport is closed to traffic and a 5pm to 5am curfew is in force.

Uppermost in the minds of the participants at yesterday's talks, which included representatives from the secessionist Eritrean Peoples' Liberation Front (EPLF) which seeks the independence of Eritrea and the Oromo Liberation Front, is the fate of some 7m Ethiopians at risk from starvation through a combination of civil war and drought.

Further negotiations continue in London today but some fundamental points have already been agreed. All parties appear to accept the dominance of the EPRDF, led by Mr Meles Zenawi, in the transitional administration while the sensitive issue of Eritrean independence has been put to one side. The US assured the secessionist Eritrean Peoples' Liberation Front (EPLF) that a referendum will be held in the near future. One of the options will be an independent Eritrea.

The EPRDF may be reluctantly prepared to concede Eritrean independence. Many Ethiopians, however, and most foreign governments, believe that it would not be in the country's interests. First step on peace road, Page 19



Herman Cohen, US assistant secretary of state for Africa, announces the Ethiopian ceasefire agreement which later appeared to be in doubt in London last night

the dominance of the EPRDF, led by Mr Meles Zenawi, in the transitional administration while the sensitive issue of Eritrean independence has been put to one side. The US assured the secessionist Eritrean Peoples' Liberation Front (EPLF) that a referendum will be held in the near future. One of the options will be an independent Eritrea.

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## Bush seeks renewal of trade deal for China

By Our Foreign Staff

PRESIDENT George Bush said yesterday he would seek renewal of China's most-favoured-nation trade benefits, but he would take measures to limit high-tech exports because of China's military sales to countries such as Pakistan.

In a speech at Yale university, he said: "You do not reform a world by ignoring it."

MFN offers US trade partners the lowest tariff rates available. It is granted to China on a yearly basis.

In an attempt to satisfy opposition and administration concerns over Chinese military exports, the president decided to place restrictions on high-technology exports.

An administration official said the constraints included: ● Banning the approval of some 20 pending licences for the sale of high-speed computer workstations to China. ● Banning the sale of missile-related technologies or equipment such as explosive bolts to the Chinese Precision Machinery Import-Export Corp, a big arms producer. ● Banning the approval of

any new satellite licences to China until it abides by missile-technology controls. This may counter some of the criticism that Mr Bush has a particular "soft spot" for China, dating back to the 1970s when he served there as US ambassador. The administration has also cited China in a trade complaint for its alleged intellectual property rights abuses, and this could bring sanctions as well.

The action is likely to trigger one of the biggest political battles of his presidency. Powerful congressional Democrats have introduced legislation that would cut off MFN trade benefits unless Peking meets stringent conditions.

The president must formally notify Congress of China's MFN renewal by June 3. Congress may try to vote it down by a majority vote, but the president can then veto the resolution. Congress would need to muster a two-thirds vote for an override, requiring unlikely Republican defections.

Some advisers believe ICI should elaborate on plans announced in February for a \$200m restructuring, which would involve selling some businesses and perhaps putting its pharmaceuticals division into a joint venture. Hong Kong shares, Page 20

## HK shares fall after rates rise

By John Elliott in Hong Kong

HONG KONG'S stock market dropped by 3.5 per cent yesterday in response to an unexpected 1 percentage point rise in interest rates announced by the government on Friday as the first stage of an attack on rapidly rising inflation.

The market has fallen by 8.7 per cent since Monday last week when the Hang Seng index peaked at 3,917.05, its highest since the 1987 world markets crash and temporarily close to its record of 3,945.72. Yesterday it closed at 3,575.52, after a day's low of 3,559.

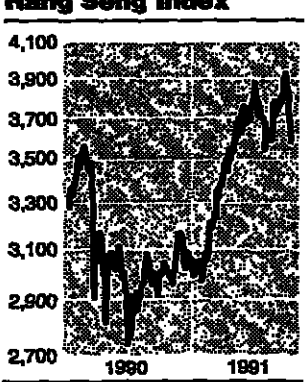
Two factors hit the market. First, fears increased that the US will put conditions on any renewal of China's most-favoured-nation status, and then Sino-British talks on the colony's HK\$1,000m (£12.5bn) airport project ended in deadlock.

Hong Kong's fortunes, and its business confidence, are closely linked politically and economically to China, which regains sovereignty over the colony in 1997. This means that the index is unlikely to break its record until either the most-favoured-nation or airport issues are settled favourably.

Hong Kong interest rates normally follow those in the US because of the colony's exchange rate link to the dollar. The market was therefore surprised on Friday when the government ignored falling US rates and spearheaded its attack on inflation - which reached a 10-year high of 15.9 per cent last month - by withdrawing HK\$100m from the colony's banking system.

This move induced the Hong Kong Association of Banks to raise prime rate to 10.5 per cent from yesterday.

### Hang Seng Index



The government's decision was widely criticised by analysts who expect the link to the US currency to come under strain.

Yesterday the dollar closed at HK\$7.747, up from HK\$7.785 on Friday, which government officials said was comfortably within a sustainable range of flexibility.

Hong Kong's prime rate of 10.5 per cent is 2 percentage points above the US and some analysts suggested that this would pull in a flow of foreign currency which would itself be inflationary.

Others said there was little the colony's authorities could do about inflation because Hong Kong ultimately inherited its inflation rate from the US through the dollar peg.

Mr David Nendick, monetary secretary, said the interest rate move should be seen in the context of a broader anti-inflation package which would be unveiled tomorrow by Sir Piers Jacobs, the financial secretary, during a debate in the legislative council. He denied that the move was inflationary.

Markets, Section II

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The catchwords of John Ashworth, director of the London School of Economics, are "vision" and "business". A biologist by training, he speaks the language of a company chairman. For him higher education is a "world growth industry". Page 38

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### FT SURVEYS INTO JUNE

Wall Street	35.38	UK Gilts	35
London	34.35	US Money and Credit	36
UK Gilts	35	Unit Truss	29.42
US Money and Credit	36	Weather	20
Unit Truss	29.42		
Weather	20		

Le Coq Wallon: Clamorous to make its way in the world. (Wallon's survey appears on Thursday, May 30).

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## INTERNATIONAL NEWS

## Fiery nationalist secures big majority in Georgia

By Leyla Boulton in Moscow

MR Zviad Gamsakhurdia, a fiery former dissident with authoritarian tendencies, has been elected president of Georgia in the Soviet Union's first direct elections of a republican president.

The man who has led Georgia since October, when he became chairman of the republic's parliament, will no doubt interpret the overwhelming majority in his favour as a mandate to continue his policy of confrontation towards Moscow to obtain independence.

Mr Gamsakhurdia, 52, picked up 87 per cent of the vote, according to preliminary results published yesterday. The runner-up, Mr Valerian Adigze, head of Georgia's Economics Institute, secured a mere 6 per cent, followed by Mr Jimmy Mikheidze, the first secretary of the Communist party, with 1.5 per cent.

Mr Gamsakhurdia, who has already accumulated considerable personal power, inaugurated Georgia's new National Guard, an embryonic republican army, at the weekend.

Having established curbs on a free press, he last week piloted through parliament a law making it a criminal offence, punishable by up to six years in jail, to insult the president.

The Georgian nationalist, who denies accusations that he is a dictator-in-the-making, yesterday presided over a victory celebration in which his National Guard marched past in green battle fatigues.

Mr Gamsakhurdia organised an abortive transport strike two months ago to try to force Soviet troops out of the strife-torn enclave of South Ossetia.

Declining to sign a new union treaty, he has also accused the Kremlin of stirring up unrest among Georgia's ethnic minorities to thwart Gamsakhurdia's demands for independence from the Soviet Union.

At the weekend he accused Mr Boris Yeltsin, who next month stands for election as executive president of Russia, of selling out to the Kremlin. President Gorbachev and Mr Yeltsin said after a meeting of republican leaders on Friday they expect to sign a new

union treaty, sharing out power between the central government and nine Soviet republics (although the Ukraine may yet drop out), in June.

The ruling parties of six republics which want outright independence have meanwhile set up an alliance to coordinate their secession efforts. The parties from Georgia, Moldavia, Armenia, Lithuania, Estonia and Latvia accused the Kremlin of fomenting "state terrorism" against republics seeking independence.

Over the past month Soviet security forces have raided Armenian villages, ostensibly to clear out anti-Azerbaijani guerrillas, and have also destroyed improvised Lithuanian border posts.

Moscow subsequently promised those responsible for the Lithuanian raids would be punished, and agreed to pursue stalled negotiations with the Lithuanian leadership, but many suspect the Kremlin of ambiguous behaviour towards the six republics.



Gamsakhurdia: early results show the increasingly authoritarian Georgian picked up 87% of the vote in the presidential poll

## European airlines fear loss of assets

By David Gardner in Brussels

THE EC Commission's plans to liberalise air transport will lead to higher costs and more bureaucracy, Europe's big airlines complained yesterday.

The Association of European Airlines (AEA), which groups 22 scheduled carriers, was attacking Brussels' plans to make them cede some airport capacity to lower cost competitors.

It said the Commission's attempts to force the redistribution of landing and take-off "slots" to accommodate smaller airlines would strip the industry of some of its assets.

"We do not know of any other sector of economic activity where active participants have been ordered to relinquish part of their facilities in order to make room for new producers," Mr Bernard Attali, chairman of Air France and the AEA, said.

Brussels wants unused and new slots to be made available to new entrants into what it regards as an industry divided into 12 national markets, nearly monopolised by flag carriers. Its plans face stiff opposition from member states, many of which own a national airline.

The flag carriers' lobby said the Commission's plan avoided the real issue, which was the need to expand air transport infrastructure.

The attack comes as Brussels finalises plans for an even more far-reaching measure, to move from national licensing systems for airlines, to EC-set capital adequacy and technical fitness standards. The current licensing system is often used to shut out new entrants.

## Moscow plans to triple nuclear energy capacity

By Our Moscow Correspondent

THE Soviet government, undeterred by the 1986 Chernobyl disaster, plans to boost nuclear energy capacity and sales of uranium on world markets.

Mr Vitaly Konovalov, the Soviet minister for Atomic Energy, said in a weekend interview in Pravda, the communist party newspaper, that his ministry planned to build an extra 19,000MW of capacity over the coming decade, tripling existing capacity by the year 2000. With an average reactor capable of 1,000MW this would amount to about 20 new reactors.

He said nuclear energy was the most economically efficient way of meeting future electricity needs and cited the limitations and increasing cost of expanding gas and oil output.

Acknowledging that Chernobyl had seriously undermined confidence in the industry and held up its growth, Mr Konovalov said the government was counting on a new generation of safe reactors. These are basically a second-generation of the RBMK reactor which blew up at Chernobyl, incorporating new western-inspired safety features.

Mr Konovalov also said the government planned to increase the production of uranium by 40 to 50 per cent by 1995 and expected sales on the free market to average 5,000

tonnes a year.

Moscow is currently discussing possible cooperation with France on nuclear power, as well as to enrich uranium.

Meanwhile, oil and gas workers yesterday reached an outline agreement with the ministries responsible for energy extraction, to double their pay by the end of the year.

Mr Vasily Voryokhin, deputy chairman of the Russian union of oil and gas workers, said however the agreement still had to be cleared by Mr Valentin Pavlov, the Soviet prime minister. He said the agreement provided for an initial pay increase of 40 per cent from July 1, with a further rise to 75 per cent in the third quarter, and 100 per cent in December.

Oil and gas workers, whose industry is the Soviet Union's main source of hard currency, have threatened industrial action unless their demands are met. They have also proposed a formula for gradually freeing the domestic price of oil and gas to help finance pay increases.

The official responsible for the Soviet Union's strategic stocks has expressed alarm at their depletion to help enterprises overcome current shortages of supplies such as aluminium.

## EC divided over energy competition

By Andrew Hill in Brussels

ENERGY suppliers, consumers and national governments are split on whether and how to introduce competition into the European Community energy market.

Reports from special committees, which have just been submitted to the European Commission, talk of "major differences of view" over the advantages and disadvantages of allowing third parties access to EC gas and electricity networks.

The shortage of common ground between the interest groups means the Commission, which is attacking public gas and electricity monopolies with all legal powers available, may have to rely on a strict legislative approach if it wants to introduce more competition.

Proposals are now being drafted and will be put to energy ministers in the next few months.

Industry critics believe third-party access, which would allow large power users to buy electricity and gas from cheaper suppliers in other EC countries, could threaten security of supply to existing users and jeopardise investment plans.

It is not surprising, the Commission says, that the gas and electricity industry has broadly come down against changing the existing structure, although member states and consumers favour improved competition.

## Brussels limbers up for farm reform

By David Gardner in Brussels

THE European Commission believes the way is clear for reform of the EC's creaking agriculture regime. It recognises, however, that reform plans will be more expensive than the current, budget-busting Common Agricultural Policy (CAP) and it is sure to be fiercely resisted by farmers and farm ministers.

Agreement was reached late on Friday night on this year's farm price package, after three months during which 10 member states tried to force Brussels to push up the agriculture budget ceiling, set by an EC summit three years ago.

The price accord, sealed after 50 hours of negotiation and on

the fifth attempt since February, will cost more than the Commission had wanted. But it represents an important political victory for Mr Ray MacSharry, EC agriculture commissioner, three weeks before he unveils his blueprint to remodel the 30-year-old CAP.

"MacSharry hopes that those who wanted to waste more money on the existing CAP will be willing to spend more on the next [EC agriculture] system," one of his senior aides said yesterday.

The MacSharry reform, a version of which leaked in January, wants to cut the EC's increasing overproduction of food and grain by reducing

subsidised prices sharply. Farmers would be compensated by direct payments linked to farm size, previous average yield per hectare, and regional conditions, rather than the amount they produce. This would abolish the CAP's built-in incentive to produce ever-increasing amounts.

The leaked version of the reform provoked an outcry because large farms - generally the most competitive - would be only partially compensated, and only if they "set aside", or took land out of production. This would help unblock the Uruguay Round world trade liberalisation talks, which is in an impasse caused

largely by huge EC and US subsidies to dump surplus farm output abroad.

But France, the EC's agriculture superpower, is resisting the plan strongly, as is the UK.

It now looks as though Brussels will suggest more generous compensation, leaving EC finance ministers and heads of government to face up to the financial consequences.

In the meantime it has explicitly established the trade-off between subsidies and "set-aside" in this year's price regime, where a 5 per cent production tax on cereals - a disguised cut in price support - can be avoided by leaving 15 per cent of land fallow.

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Liquidator  
17 May 1991

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J P Conditine  
Liquidator  
17 May 1991

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## FT SURVEYS

## INTERNATIONAL NEWS

## Seoul warned of 'damage' to EC relations

MR FRANS Andriessen, vice-president of the European Community commission, yesterday warned South Korea that a failure to solve an outstanding dispute over intellectual property rights risked causing "serious damage" to relations with the EC. John Ridding writes from Seoul.

Speaking at the end of a three-day visit to Seoul, he said the two sides had failed to resolve the dispute and that, unless a solution was found, improvement of relations in a variety of areas, from co-operation in science and technology to foreign policy, would be more difficult.

The dispute, which is the principal irritant in bilateral relations, arises from EC

demands that Korea afford it the same protection of intellectual property as it provides the US.

Korea introduced legislation to protect intellectual property rights in 1987, but retrospective protection for patents and copyrights issued before then extends only to the US. This was achieved through US-Korean negotiations.

One of the main stumbling blocks in the negotiations was the protection of intellectual property rights after 1987. According to an EC official, Korea refused to provide protection after this date for product patents as opposed to process patents.

"European companies are losing

money," said Mr Andriessen. "Now it is easy to copy our products in Korea." He added that the dispute was also a point of principle. "We cannot accept being discriminated against."

Despite the failure of this round of talks, Mr Andriessen said efforts to resolve the problem would continue. "I am glad to say that the Korean side has agreed to look again at our position," he said. The next round of talks will be held by October.

The EC delegation also called for South Korea to liberalise its financial markets, and for a revision of the system of liquor taxation behind a bilateral dispute over Scotch whisky imports.

## Fast GNP growth in S Korea

SOUTH Korea's Gross National Product grew by a faster rate than expected 5.9 per cent (year on year) in the first quarter, according to the Bank of Korea. John Ridding reports from Seoul.

The increase, which was fuelled by a continued boom in construction and a revival in exports, means that the government's earlier prediction of 7 to 8 per cent GNP growth for the year as a whole is likely to be surpassed. The central bank is now forecasting annual growth of nearer 9 per cent.

Economists welcomed the first quarter performance in that it completed a beautiful pattern of growth over the last year. Exports rose by 15.3 per cent, to \$15.53bn, compared with imports of \$10.78bn. A Bank of Korea spokesman predicted a continued improvement in exports and forecast an annual current account deficit of \$2bn.

Investment in plant and equipment increased by 17.3 per cent (led by industrial machinery and equipment) and growth of private consumption slowed to 4.5 per cent from a double-digit rate last year.

But there was also concern about the inflationary impact of the growth rate and construction sector. Consumer prices rose by 4.9 per cent in the first quarter and, although the rate of increase slowed in April, most economists believe the government will have difficulty in achieving its annual target of single digit-price increases.

Part of the inflationary pressure in the Korean economy is coming from construction, which expanded 22 per cent in the three months and has caused shortages in labour and materials.

Dr Park Won An, an economist at Korea Development Institute, a government-backed think tank, argues that - despite government steps, including restrictions on new building permits - it will be difficult to curb growth in this sector.

Overall, the first three months recorded GNP of \$1,060bn won (\$24.5bn) at 1985 constant prices. Gross Domestic Product, which excludes net overseas income, rose by 9.1 per cent to won 31.2bn.

## Slow transition amid fragile calm

John Ridding looks at South Korean politics as a new PM takes over

MR CHUNG Won Shik, South Korea's new prime minister, could be forgiven mixed feelings on receiving his letter of appointment yesterday from President Roh Tae Woo.

His predecessor, forced to step down by weeks of street demonstrations and protests, lasted just five months. Moreover, the opposition groups and dissidents who took to the streets, often more than 100,000-strong, are already demanding the new premier be dropped.

The worst of the protests may now be over, however. The government has steps to placate the opposition and dissidents. Mr Roh Tae Woo, the hard-line former prime minister, has gone, four other cabinet posts have been shuffled and an amnesty has been extended to more than a hundred political prisoners. Also, most of the anniversaries traditionally marked by street protests have passed.

But the death of a woman student, apparently trampled to death as she fled riot police during a demonstration at the weekend, could provoke further protests, and planned rallies by the opposition mean that the quiet of the last few days remains fragile.

Looking beyond street protests, President Roh's administration faces more fundamental political problems. Most obvious is the unpopularity of his government. The administration may be right in claiming that the students and dissidents have failed to win the support of the middle classes this year, as they did to force democratic elections in

1987 - but nor are the middle classes backing the government.

There are many reasons: near double-digit inflation, rising housing costs, a string of political scandals, increasing crime and new issues such as environmental pollution have prompted criticism of the administration. The government received less than 30 per



Roh: Placating opposition

cent support in virtually all polls this year.

There is a feeling that the government lacks direction and conviction. President Roh has two years of his five-year term left but is often referred to as a "lame duck". There is also much instability in the cabinet. No current minister held his position before 1990 and the entire economic team has been superseded since December.

Combined with social concerns, all this has spawned a feeling of insecurity and a growing disillusionment with

politics and politicians.

In reality, the situation is not as serious as the "crisis" in which Koreans would have one believe. As long as the economy continues to perform well - 9 per cent real GNP growth is forecast for this year - most Koreans will be happy enough.

Besides, the government is not doing as badly as the scale of the demonstrations would suggest. The president has been implementing many of his democratic pledges. A programme of local autonomy elections is taking shape this year and the press is freer than at any time.

The problem, said one western diplomat in Seoul, is that expectations, after the introduction of democracy, have been unreasonable. "There is now a considerable degree of democracy. This kind of transition cannot be achieved overnight."

That said, there is a series of structural problems which need to be addressed to allow Korea's political transition to proceed smoothly.

For most Koreans, it is economic distribution as much as growth that is of concern. Income gaps have narrowed since the middle of the 1980s but the distribution of wealth is a different story. The rapid appreciation of real estate prices over the last few years has created a widening gap between the haves and have-nots, creating social tensions.

The government has taken various measures, targeting conglomerates blamed for speculating in real estate and launching an ambitious programme to build 2m new residences by 1992. But a more fun-

damental reform of property taxes and land use is needed to address the roots of the problem.

South Korea's parties and politicians also need change. "Our parties and politicians are strongly related to the past," says Mr Kim Hak Joon, the president's chief adviser for social policy. "That is why political parties and leaders have disappointed the masses and why nowadays there is much talk about the need for generational change in politics."

"The only thing that has changed is that the two Kims have got older," says Professor Han, meaning Mr Kim Young Sam, executive chairman of the DLP and former opposition leader, and Mr Kim Dae Jung, leader of the largest opposition group.

The former premier, Mr Roh Tae Woo, was regarded as a potential new face in politics, but because he was a potential rival to the presidential ambitions of the two Kims, they pressed for his departure.

Factional divisions in the DLP - which was created through the merger of the ruling party, Mr Kim Young Sam's former Democratic Party and another opposition party at the beginning of last year - have never been resolved.

This factionalism is likely to get worse before it gets better. A debate about whether the constitution should be revised in favour of a parliamentary cabinet, as opposed to a presidential system of government, continues below the surface and is sure to re-emerge to exacerbate intra-party feuds.

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## INTERNATIONAL NEWS

## Palestinians and Jordanians will be hardest hit

# Kuwait initiates tough policy on expatriates

By Mark Nicholson

KUWAIT has taken the first steps to enforce its stated policy of slashing the expatriate population, by declaring invalid all employment contracts for foreign workers agreed before Iraq's invasion last August.

Under new regulations issued by Kuwait's Civil Service Commission, foreigners - who comprised 30 per cent of the emirate's total workforce prior to occupation - will be able to work for the government only if no Kuwaiti is available for the job.

Almost all employed Kuwaitis already work in senior government positions, so it is unclear how many foreign workers would in fact lose their jobs. Many jobs involve menial tasks for which Kuwaitis have traditionally shown little inclination.

The ruling embraces tens of thousands of non-Kuwaitis living in the emirate, most of whom worked before the invasion either directly or indirectly for the government, which is by far the emirate's largest employer.

The commission explained the new rules simply as a

means to "organise the process of holding contracts with non-Kuwaitis at this decisive stage" and said it would affect all ministries and state institutions. But the regulations indicate the government's resolve to see through a policy drastically cutting Kuwait's expatriate population to leave Kuwaiti citizens, who made up just 38 per cent of the emirate's population before the invasion, enjoying a natural majority.

The government has said it wishes to trim Kuwait's population by almost a half from pre-invasion levels, to just over 1m - an aim which was greeted sceptically by the emirate's businessmen, who claim that commercial and economic pressures will force the emirate's population back towards 2m.

The new rule will fall hardest on Kuwait's Palestinian and Jordanian workers, who for decades have made up the managerial and technical backbone of the emirate's workforce in both the private and public sectors. They have dominated middle- and lower-level managerial posts in the government.

The ruling is the latest indication that Kuwait's Palestinians, who numbered more than 350,000 before the invasion, are no longer welcome.

The complexity of a small percentage of the 170,000 Palestinians who remained during occupation has led, at its worst, to instances of abduction and torture at the hands of some Kuwaitis and, more commonly, to an implicit and widespread campaign of discrimination.

The Kuwait government has, meanwhile, quietly begun steps to replace Palestinians working in key service industries. A Bahraini offer to supply up to 300 bankers to the emirate is being considered, while the government is looking for ways to encourage Kuwaiti women to enter teaching - another profession which was largely a Palestinian preserve before the invasion.

Elsewhere, the government appears determined to control tightly the number, and nationality, of contract workers entering the emirate for work in the oil, construction and other industries.

## Iceland appeals for resumption of whaling

ICELAND appealed yesterday to the International Whaling Commission to renew commercial whaling, claiming that stocks have recovered after a five-year ban, writes Lisa Wood.

Mr Thorsteinn Pálsson, Iceland's minister of fisheries, told a five-day conference in Reykjavik, Iceland, that a "comprehensive assessment has proved that certain stocks, including minke whales in Antarctic and central North Atlantic waters, are in healthy condition".

Scientists have, at the request of the commission, submitted a proposal to end a global ban on commercial whaling and allow killing of animals, even from depleted stocks, under certain conditions.

## Mexican trade talks for June

Mr Jaime Serra Pacheco, Mexico's trade minister, said yesterday he would meet his US and Canadian counterparts in early June to discuss the contents and timing of free-trade agreement negotiations, writes Damian Fraser in Mexico City.

Mr Serra stressed that Mexico was in no hurry to conclude an agreement, and that negotiations would take as long as necessary. This contrasts with the government's previous position of wanting to conclude negotiations before the end of the year.

The government, according to Mr Serra, will change some of Mexico's regulations restricting foreign investment, in order to attract more foreign money. But he did not specify when the changes would be made.

## Chicago traders sentenced

A US federal judge has sentenced eight Chicago Board of Trade soybean futures traders to prison terms of eight to 37 months, writes Barbara Durr in Chicago.

As he imposed the sentences, Judge George Marovich said: "I sure hope everyone at the CBOT is paying attention." The eight traders were found guilty in January of racketeering and conspiracy to commit fraud.

Two other soybean traders were convicted of lesser charges. One was sentenced to two months of house detention and three years' supervised release. The other will be sentenced this week.

Their illicit trades totalled more than \$200,000 (\$215,000).

The soybean traders' trial was the only one of three prosecutions of Chicago traders that resulted in a significant victory for the US government's long-running investigation of fraud in the futures pits.

## Former Qintex chief to surrender passport

By Kevin Brown in Sydney

MR Christopher Skase, former head of the crashed Qintex Australia group, was ordered yesterday to surrender his passport after the Australian Securities Commission brought two criminal charges against him.

The commission secured a temporary injunction preventing Mr Skase from leaving the country after he returned to Australia from Spain to answer separate charges of assault and wilful damage.

The charges brought by the Commission relate to a payment of A\$19m (\$25.5m) by BPI Finance, a Qintex subsidiary, to Qintex Group Management Services.

The money was ultimately paid to Kahmea Investments, Mr Skase's private company.

The commission alleges Mr Skase made improper use of his position as a director of Qintex to gain an advantage for himself and Kahmea. Mr Skase could face up to five years in prison on each charge.

The injunction was sought by the commission to prevent Mr Skase leaving the country as several large creditors had recently secured court judgments "and

need him to stay in Australia so that these court orders can be enforced".

Mr Skase was committed for trial on the assault and damage charges, which relate to an altercation with a photographer during a tennis game on Queensland's Gold Coast in 1989.

Mr Skase is one of a number of formerly high-flying Australian entrepreneurs whose businesses tumbled as asset values fell following the global stock market crash in 1987. Several face criminal charges, including Mr Alan Bond and Mr Laurie Connell, former head of the Rothwells merchant bank.

Mr Skase, a former financial journalist, built Qintex into a large property, media and leisure group. It owned a national television network, a string of luxury hotel resorts and widespread property interests.

The group crashed 18 months ago with debts of about A\$2.1bn and assets of A\$1bn, and was put into receivership by the Supreme Court of Victoria. Mr Skase resigned as chairman in January, blaming bankers and communists for the group's problems.



Christopher Skase: injunction

## Liberals lose New South Wales majority

By Kevin Brown

THE conservative Liberal/National party government of New South Wales yesterday appeared likely to need the support of independent MPs to retain power after unexpected losses in its parliamentary majority.

With about 80 per cent of the 3.6m votes counted, the coalition had won 47 seats in the 99-seat parliament of Australia's most populous state, compared to 46 for the Labor party.

The government, according to Mr Nick Greiner, the Liberal premier, was widely expected to win the election, which he called nearly a year early in an attempt to capitalise on the unpopularity of Mr Bob Hawke's federal Labor government.

Opinion polls published during the campaign put the coalition up to 16 percentage points ahead of Labor, apparently confirming Mr Greiner's confidence that the election was a

foregone conclusion.

Mr Greiner said it was too early to assess "why I didn't get it right, and why almost no one in the community got it right". Mr Bob Carr, the state Labor leader, said voters had rejected the coalition because of Mr Greiner's "arrogance".

The result is a blow for the federal Liberal/National party coalition, which hoped the return of the Greiner government would lay the groundwork for a conservative victory at the next federal election, due by March 1993.

However, there was little comfort for the federal government in the voting pattern, which showed that most of the

votes lost by the conservatives went to third party and independent candidates.

By last night the conservative coalition had won 44.3 per cent of the vote, down 5.3 points, but Labor had increased its vote by only one point to 39.5 per cent. The populist Australian Democrats increased their vote by 3.6 points to 5.4 per cent without winning a seat, and the independent vote increased by 0.7 points to 1.5 per cent.

The figures suggested Mr Greiner's confident campaign had encouraged a number of disgruntled conservatives to cast protest votes in the belief that the government was bound to win.



A soldier in Kuwait's Palace of Justice guards three Iraqi women accused of giving sanctuary to an Iraqi soldier after the city's occupation in August.

## Premier admits torture continues

SHEIKH Saad al Sabah, Kuwait's prime minister, has ordered a crackdown on human rights abuses, in a tough speech in which he acknowledged the abduction and torture of non-Kuwaitis continued in the emirate. Our Middle East Staff writes.

The prime minister said in a televised speech on Sunday that police were among the armed gangs abducting and torturing non-Kuwaitis. "They are taken from their homes or the streets and taken to police

stations where they are tortured. This is totally unacceptable and cannot continue," he said. He added crime was rampant in the emirate three months after Iraqi forces were ousted, but that law and order had to be enforced if Kuwait was to enjoy continued backing from western allies.

The premier's speech is the most direct admission so far from a member of Kuwait's ruling family that human rights abuses continue in the emirate. It is a clear attempt to assuage

mounting western criticism of the treatment of non-Kuwaitis, particularly Palestinians, in the emirate since liberation. Evidence in an Amnesty International report of the continuing torture of non-Kuwaitis was great silence from the al Sabah ruling family on its publication in April.

Iran announced yesterday it had signed a contract to send a fire-fighting team to Kuwait. The group will join five US companies already there fighting oil-well blazes.

## Paris Club to halve Egypt's official debt

By William Dawkins in Paris

WESTERN creditor nations have agreed to halve Egypt's \$30.2bn (\$11.6bn) official debt in recognition of the government's economic reforms and its support in the Gulf war.

The deal, agreed by the Paris Club of creditor governments, is a second concession of this type; it follows the 50 per cent debt relief given to Poland in March, in recognition of Warsaw's efforts at switching to a market economy.

The accord, a two-stage process, will at least halve Egypt's debt after the second stage, in three years' time. It removes a large slice of the country's overall \$35bn foreign debt and leaves the way open for individual Paris Club members to make further voluntary reductions on their own, as did the US and France for Poland.

The US and Gulf states have already agreed to forgive up to \$14bn of military and other debt because of Egypt's contribution to the Gulf war.

The way for final debt relief agreement was cleared with an IMF accord last month, under which Egypt will liberalise exchange and interest rate systems, raise energy prices, cut the budget deficit and launch a new sales tax.

Egypt's debt relief terms are similar to Poland's: a 30 per cent reduction starting from July, half of which will be forgiven immediately, with the rest at the end of the 18-month IMF reform plan. The remaining 20 per cent will be forgiven from July 1994, while there will also be a 30 per cent reduction in interest payments on non-concessionary debt over that period.

## S African Labour party MPs defect

By Patti Waldmeir in Cape Town

ABOUT 30 members of the Coloured house of South Africa's race-based parliament have joined the ruling National party, becoming the first non-white MPs for the party which championed apartheid and had people of mixed race removed from voting rolls in the 1980s.

More defections from the coloured Labour party, which currently holds a majority in the House of Representatives (the segregated house for coloureds, created when they and Indians were given the vote in 1984) are expected this week, making it likely the National party will assume the majority in that house as well as in the white House of Assembly.

Coloured MPs have little credibility in their 3m-strong community: they are labelled collaborators for having joined South Africa's segregated tri-

racial parliament in 1984 (blacks have no vote in that parliament). But the defections highlight the fact that South Africa's coloured community, worried by black-on-black violence and blacks' domination of the African National Congress (ANC), could end up supporting the National party in post-apartheid elections.

Meanwhile, there are signs the government, ANC and Inkatha might be prepared to work more closely together to end township violence. At a "peace summit" held in Pretoria at the weekend, delegates agreed to set up a "facilitating committee" to start discussions with parties such as the ANC, which boycotted the conference. This body would attempt to set up a forum where multi-party talks could take place.

## INTERNATIONAL ECONOMIC INDICATORS: MONEY AND FINANCE

This table shows growth rates for the most widely followed measures of narrow and broad money, a representative short and long term interest rate series and an average equity market yield. All figures are percentages.

■ UNITED STATES						■ JAPAN						■ GERMANY						■ FRANCE						■ ITALY						■ UNITED KINGDOM					
Narrow Money (\$B)	Broad Money (\$B)	Short Interest Rate (%)	Long Interest Rate (%)	Equity Market Yield (%)		Narrow Money (¥B)	Broad Money (¥B)	Short Interest Rate (%)	Long Interest Rate (%)	Equity Market Yield (%)		Narrow Money (DM)	Broad Money (DM)	Short Interest Rate (%)	Long Interest Rate (%)	Equity Market Yield (%)		Narrow Money (FFB)	Broad Money (FFB)	Short Interest Rate (%)	Long Interest Rate (%)	Equity Market Yield (%)		Narrow Money (Lira)	Broad Money (Lira)	Short Interest Rate (%)	Long Interest Rate (%)	Equity Market Yield (%)		Narrow Money (£B)	Broad Money (£B)	Short Interest Rate (%)	Long Interest Rate (%)	Equity Market Yield (%)	
1984	7.0	7.9	10.23	12.43	n.a.	2.9	7.7	6.26	6.80	n.a.	3.3	3.8	5.95	7.86	n.a.	6.7	10.9	11.71	13.33	n.a.	12.5	12.4	15.67	15.60	n.a.	5.5	12.9	9.85	11.33	n.a.	1994				
1985	9.2	9.1	8.01	10.62	n.a.	4.8	8.2	6.62	6.34	n.a.	4.4	5.1	5.40	7.09	n.a.	6.2	7.4	9.98	11.74	n.a.	13.7	14.0	14.03	13.71	n.a.	4.7	13.2	12.21	11.03	n.a.	1995				
1986	12.3	8.3	6.46	7.88	3.43	7.4	8.7	5.12	4.94	0.84	9.9	8.3	4.57	6.19	1.79	6.9	6.7	7.73	8.74	2.65	10.4	9.0	12.95	11.47	-1.41	4.0	15.3	10.93	9.97	4.35	1996				
1987	11.6	8.5	6.62	8.58	3.12	9.1	10.3	4.21	0.55	9.0	7.3	3.96	6.33	2.21	4.1	11.8	9.20	9.59	2.75	10.5	11.0	11.06	10.58	1.94	4.7	14.5	9.68	8.82	3.60	1997					
1988	4.3	5.4	7.65	8.84	3.61	7.8	11.0	4.43	4.27	0.54	9.8	6.4	4.26	6.58	2.61	3.8	8.4	7.88	8.02	3.69	7.5	6.1	10.68	10.54	2.71	6.7	17.0	10.82	8.60	4.46	1998				
1989	0.9	3.8	8.98	8.49	3.43	4.5	10.0	5.31	5.11	0.48	6.3	5.7	7.03	7.02	2.22	8.1	9.4	9.23	8.79	2.88	8.1	10.1	12.16	11.61	2.46	5.9	17.5	13.86	10.30	4.36	1999				
1990	3.7	5.2	8.09	8.55	3.60	3.2	11.5	7.69	7.27	0.65	4.5	4.5	8.45	8.63	2.11	7.3	8.5	10.90	9.87	3.19	8.9	9.4	11.74	11.87	2.84	5.3	16.5	14.82	11.85	5.07	2000				
2nd qtr.1990	4.0	6.2	8.23	8.73	3.43	2.7	12.8	7.35	7.20	0.59	3.8	4.0	8.24	8.60	1.92	7.3	8.9	9.90	9.63	2.81	8.9	9.0	11.68	11.83	2.45	7.0	17.8	15.10	12.29	4.91	2nd qtr.1990				
3rd qtr.1990	4.8	5.2	7.94	8.74	3.82	3.3	12.3	7.87	7.98	0.89	4.8	4.2	8.32	8.88	2.14	3.8	7.8	10.13	9.94	3.36	8.1	8.8	10.99	11.85	2.81	5.0	16.1	14.94	11.78	5.21	3rd qtr.1990				
4th qtr.1990	4.2	3.8	7.88	8.51	3.86	5.1	9.3	7.98	7.16	0.80	6.2	5.4	8.62	8.82	2.51	8.2	8.8	10.33	10.07	3.77	8.2	8.8	11.59	11.74	3.55	3.3	13.7	13.80	10.96	5.56	4th qtr.1990				
1st qtr.1991	4.4	3.2	6.68		3.48	6.2	8.4	9.07	8.96	0.75	2.8	7.4	9.07	8.96	2.14	3.0	12.4	12.76	12.93	3.86	9.0	12.4	12.93	12.93	3.86	2.0	10.7	13.20	10.27	5.22	1st qtr.1991				
May 1990	4.0	6.3	8.24	8.78	3.44	-2.0	12.7	7.31	6.58	0.57	3.9	3.8	8.27	8.19	1.94	5.7	8.1	9.75	9.53	2.80	8.9	9.0	11.88	11.97	2.48	7.0	17.8	15.14	12.17	4.98	May 1990				
June	4.8	6.0	8.14	8.47	3.33	8.8	12.4	7.29	6.47	0.68	3.1	4.3	8.25	8.30	1.97	7.3	8.9	10.01	9.88	2.90	8.2	8.9	11.28	11.32	2.38	6.3	14.2	13.32	11.02	4.76	June				
July	4.0	5.3	7.99	8.47	3.35	3.9	11.9	7.53	6.83	0.60	4.2	3.8	8.21	8.09	1.89	3.2	8.0	9.96	9.66	2.97	7.8	8.5	11.16	11.26	2.48	5.6	17.1	14.94	11.67	4.61	July				
August	4.7	5.2	7.87	8.74	3.68	3.8	11.9	7.83	7.58	0.70	5.2	3.9	8.38	8.52	2.16	2.9	7.8	10.12	10.08	3.43	7.8	8.4	11.31	11.79	2.98	4.8	18.2	14.97	11.96	5.28	August				
September	5.1	5.0	7.96	8.88	3.86	2.4	13.2	8.25	6.04	0.77	5.1	4.7	8.38	8.86	2.41	3.8	7.8	10.28	10.44	3.73	8.8	9.4	10.49	11.80	3.14	4.7	15.1	14.91	11.91	5.61	September				
October	4.2	4.4	7.96	8.72	3.96	3.9	10.8	8.18	7.96	0.80	5.7	5.3	8.53	8.72	2.50	5.9	7.4	9.98	10.36	3.75	8.9	9.8	10.74	11.88	3.26	4.0	14.0	11.58	11.56	5.81	October				
November	4.4	3.8	7.91	8.39	3.88	7.1	9.6	8.22	7.35	0.82	6.1	5.5	8.78	8.68	2.54	4.8	7.5	9.94	10.18	3.78	8.4	9.8	11.69	11.69	3.67	3.1	14.4	13.82	11.26	5.81	November				
December	4.0	3.3	7.76	8.05	3.74	4.4	7.5	8.17	8.79	0.80	6.9	5.3	9.15	8.69	2.50	3.3	8.5	10.17	9.99	3.79	7.8	9.4	12.34	11.96	3.65	2.7	12.3	13.77	10.77	5.44	December				
January 1991	3.9	3.1	7.69	8.07	3.79	1.8	6.0	8.07	8.59	0.80	6.4	5.1	9.27	8.88	2.67	-0.4	7.1	10.21	8.74	3.89	6.8	8.4	12.24	12.04	3.86	3.5	11.3	13.95	10.73	5.80	January 1991				
February	4.4	3.1	6.50	7.84	3.57	0.5	5.2	7.89	8.35	0.74	5.1	5.4	8.98	8.26	2.45	1.3	7.2	8.70	8.11	3.82	7.2	8.1	11.82	11.80	3.84	2.6	10.9	13.24	10.11	5.19	February				
March	4.3	3.4	6.47	8.10	3.26	0.8	5.0	7.91	8.30	0.70	7.1	5.7	9.96	8.26	2.36	2.0	7.0	9.37	9.03	3.86	7.0	8.0	12.07	12.06	3.83	2.7	10.7	13.17	10.08	5.18	March				
April	4.2	3.2	6.13	8.03	3.17	0.8	5.0	7.91	8.30	0.70	7.1	5.7	9.96	8.26	2.36	2.0	7.0	9.37	9.03	3.86	7.0	8.0	12.07	12.06	3.83	2.7	10.7	13.17	10.08	5.18	April				



## INTERNATIONAL NEWS

## Baghdad's talks with Kurds may end in conflict

By John Murray Brown at Mawat, northern Iraq

KURDISH leaders were yesterday still in negotiations with the Iraqi regime, in a bid to find an agreed formula which would open the way for regional autonomy for the Kurds in northern Iraq.

And signs of intransigence from Baghdad, rebel leaders say they are ready to resume their armed rebellion if talks with President Saddam Hussein's regime fail to produce an agreement.

Speaking over the weekend at his mountain headquarters near Sulaymania, Mr Jalal Talabani, leader of the rebel Patriotic Union of Kurdistan, warned that 25,000 Pesh Merga guerrillas under his control were willing to resume their struggle for Kurdish rights.

Since agreeing a ceasefire in mid-April, both sides have been in negotiations in a bid to end the fighting, which has

dogged the country for more than 20 years. Rebels are seeking implementation of a 1970 agreement which promised autonomy for the country's 3m Kurds.

Rebel leaders said last week there was broad agreement on power-sharing, cultural and legal rights, and the roles of the army and the police under an autonomous accord. However, talks broke up at the weekend, apparently deadlocked over how to divide the autonomous region, in particular over whether to include the oil centre of Kirkuk, which was the issue at the centre of the failed autonomy negotiations in 1987.

"If we reach agreement about a permanent constitution and democracy, then we can have a kind of compromise about Kirkuk. The problem is they are still dreaming of Arabising these places. Our major problem with the Iraqi Party is that it was always this chauvinistic policy of Arabisation. This was the main reason for the war in 1974," said Mr Talabani.

In a related development, General Colin Powell, chairman of the UN joint military chiefs, is to visit the area this week amid signs that the US may be preparing to quit the security zone set up by the allies for the thousands of Kurdish refugees on the Iranian and Turkish borders.

Rebel leaders are clearly concerned any early withdrawal by the allies could weaken their hand in the talks in Baghdad.

Saddam: Intransigence

## Argentine flight capital plan

By John Barham in Buenos Aires

ARGENTINA has announced plans to encourage the repatriation of \$400m-\$500m in flight capital held abroad by Argentine companies and citizens.

Mr Domingo Cavallo, economy minister, has sent a tax reform bill to Congress.

Individuals and companies would pay 1 to 3 per cent tax on capital repatriated over the

next four years. However, capital merely declared, but remaining abroad would be subject to 2 to 4 per cent tax a year.

The origin of the money - usually the product of tax evasion - does not have to be declared, but officials promised to prevent drug money launderers abusing the scheme.

## Arab allies to protect Kuwait

By Tony Walker in Cairo

EGYPT and Syria, prominent members of the anti-Iraq Arab alliance, would continue to buttress Gulf security in the post-war era, Kuwait's Defence Minister, Sheikh al-Sabah al-Salim, declared in Cairo after two days of talks with officials.

However, he left unclear whether Egyptian and Syrian forces would stay on the ground in Kuwait and other Gulf states. He had discussed the issue with President Hosni Mubarak of Egypt and "details would be published in the future."

Mr Mubarak had announced this month that all Egypt's 35,000 troops committed to the Gulf war would be withdrawn by mid-year. His abrupt announcement prompted speculation that Egypt was angered by indications that Kuwait would prefer a continuing US security presence to an Arab one.

After his talks with Mr Mubarak and Lt-Gen Mohammed Haseem Tawfiq, Egypt's new defence minister, Sheikh al-Sabah told reporters that the "presence of Egyptian, Syrian, Gulf and other forces in particular will be the buttress for the presence of military forces in Kuwait."

## Arens seeks Mideast arms curb talks

By Hugh Carnegie in Jerusalem

MR MOSHE Arens, Israeli Defence Minister, has called for an international conference of arms suppliers and recipients in order to curtail the flow of weapons to the Middle East, which threatened another war in the region, he said.

"There is nothing more urgent than for such a conference to be called, of suppliers and of buyers, to deal with what is a common problem," he said in a speech.

It was the clearest signal from Israel - which rejects an international conference for the broader Middle East peace process

- that it is willing to participate in a Middle East arms control initiative sought by President George Bush. Mr Arens issued the call a few days before Mr Richard Cheney, US Defence Secretary, was due to visit Israel on a regional tour.

However, Mr Arens made clear that Israel saw the issue of any arms control falling on Arab countries such as Syria and their large conventional forces, not on the sort of non-conventional weapons in which Israel is superior in the region and which the Arab side

wants at the centre of any talks.

Mr Arens also expressed cautious optimism over signals from the Hizbollah fundamentalist militia in Lebanon that it would consider trading Israeli servicemen it holds for Lebanese and Palestinian prisoners held by Israel.

Israel is prepared to negotiate on the issue, provided it has proof that at least some of its seven missing men are alive. Such a deal would almost certainly help unlock the impasse over Western hostages held in Lebanon.

## Israel pact 'to boost economy'

By Hugh Carnegie

ISRAEL'S chief trade union and employers' organisations have signed a "social-economic pact" with the government, intended to provide thousands of new jobs to blunt the threat of mass unemployment caused by large-scale immigration, mainly from the Soviet Union.

The agreement, a key element in efforts by Mr Yitzhak Moda'i, the finance minister, to inject growth into the economy, provides for more than 38,000 new jobs through direct government action. It is intended to engender the creation of 150,000 jobs more than those planned by industry over the next four years.

The fear that immigration - the influx of Soviet Jews is expected to increase the population by a fifth within

five years - will push up the level of unemployment from the present rate of just under 10 per cent to as much as 20 per cent has prompted Mr Moda'i to take a much more interventionist approach to the economy in recent months.

Officials said the weekend agreement, with the Histadrut trade union federation and an umbrella group of economic organisations, would not stop a short-run rise in unemployment, but they hoped it would help prevent a dramatic spiral. They said the net cost to the government would be around Shklnm this year, a significant addition to the budget which had not yet been fully financed.

Under the accord, the government is to embark on a pro-

gramme of infrastructure spending intended to create 11,500 jobs and will provide incentives to entice 10,000 additional Israelis into the construction industry, where low-level jobs are usually left for Arab workers.

Other jobs are to come from government-backed training schemes, including full salary subsidies for trainees taken on for limited periods by large companies.

A two per cent cut in employer's social security contributions, a one per cent cut in employer's tax and two per cent off the previously automatic cost of living increment in wages should boost industrial profitability by 15 per cent, the finance ministry said.

## Coalition bid in Surinam

AN ALLIANCE of conservative parties which won Surinam's parliamentary elections at the weekend is unable to form a government and will begin coalition discussions today with other parties, writes Canute James in Kingston.

Early results gave the New Front for Democracy alliance 30 of the 51 seats at stake, but it needs at least 34 to elect a president without support from other parties.

There are indications that the NFD would prefer to form a government with Democratic Alternative '91, a new party which took nine seats.

The National Democratic party, supported by the military which has virtually controlled the country since it staged a coup in 1980, took at least 15 seats.

## UK pledges more food for Africa

By David Buchan in Brussels

BRITAIN yesterday pledged an extra 60,000 tonnes of food for Africa, as part of the European Community's planned overall shipment of 600,000 tonnes to the continent this year.

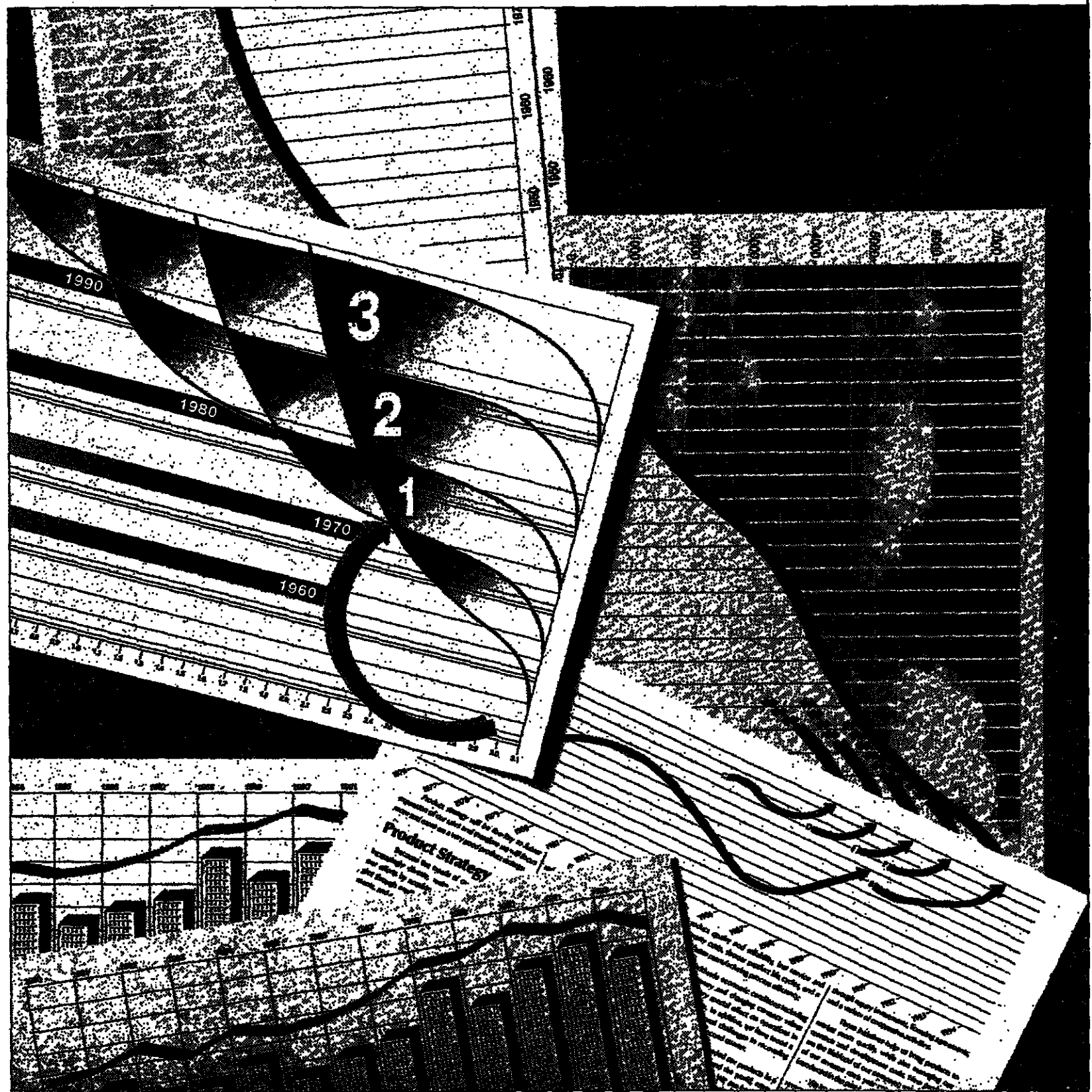
At a meeting here of EC development aid ministers, Mrs Lynda Chalker of the UK said Britain had now committed 150,000 tonnes to Africa this year. Last month, EC governments agreed to give Africa 400,000 tonnes out of the Community budget, and a further 200,000 tonnes in national contributions.

By its latest donation, the UK had contributed twice its share of the total "national" contributions of the Twelve, Mrs Chalker said.

Germany, Italy, the Netherlands, and Denmark were among EC states which yesterday promised to increase their food aid to Africa, particularly to the Horn, but were not specific.

Mr Manuel Marin, EC aid commissioner, stressed the enormous needs of Africa, which faced a "food gap" of 1.5m tonnes this year. Better co-ordination of the increased contributions by the Commission, EC governments and the private relief organisations was needed, he emphasised.

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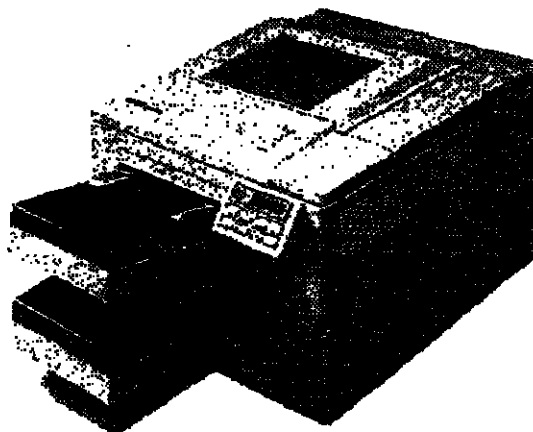
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## EMERGENCY APPEAL

The Embassy of Costa Rica to the United Kingdom is making a special appeal for contributions to help the victims of the earthquake, that devastated the Southern Caribbean Region of Costa Rica on April 22nd.

The earthquake (7.4 Richter Scale) caused extensive damage, and according to the latest official figures, there are 15,000 people that require shelter and emergency aid, as well as countless dead and injured. The roads and means of communications were demolished in the whole region, as well as other important infrastructure such as hospitals and the water supply system.

Contributions for the victims can be sent directly to the Embassy, making cheques payable to "Disaster Relief-Costa Rica", or a deposit can be made to the following account:

DISASTER RELIEF-COSTA RICA  
Account no: 40312183  
BARCLAYS BANK PLC  
172 Edgware Road  
London W2  
Sorting Code: 20-65-63

The Embassy of Costa Rica would like to thank you in advance for any help in this difficult situation.



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## TOTAL GROUP TOTAL COMPAGNIE FRANÇAISE DES PETROLES

**NOTICE OF SHAREHOLDERS' MEETING**  
Notice is hereby given to shareholders of TOTAL COMPAGNIE FRANÇAISE DES PETROLES that they are to convene on Monday 17 June 1991, at the Palais des Congrès (salle bleue), 2 place de la Porte Maillot 75017 PARIS France.

### AGENDA FOR AN ORDINARY GENERAL MEETING TO BE HELD AT 10.30 a.m.

- 1- Report of the Board on operations and accounts for the year ended 31 December 1990; Auditors' report;
- 2- Approval of the said reports, accounts and balance sheet;
- 3- Income allocation and determination of dividends;
- 4- Auditors' report on transactions referred to in Article 101 of the law of 24 July 1966;
- 5- Authorization to be given to the Board to make purchases and sales of the Company's shares on the stockmarket in order to stabilize the market prices;
- 6- Setting of a redemption price for class "A" shares until the next Annual General Meeting, pursuant to Article 11 of the By-Laws;
- 7- Authorization to be given to the Board to issue, in any currencies, loan stock and in particular notes representing subordinated perpetual debt up to a nominal amount not exceeding FF20 billion;
- 8- Ratification of removal of the Company's registered office.

### AGENDA FOR AN EXTRAORDINARY GENERAL MEETING, TO BE HELD FOLLOWING THE ORDINARY GENERAL MEETING

In the event that the quorum required is not reached at the poll on the resolutions, a second Extraordinary General Meeting will be held on Wednesday 28 June 1991 at 10 a.m., at the Head Office of the Company, Tour TOTAL, 24 cours Michelet 92800 PUTEAUX France.

- 1- Report of the Board of Directors and special report of the Auditors on resolutions to be proposed to the Meeting which involve a waiver of the shareholders' preferential subscription rights;
- 2- Approval of two merger proposals under which TOTAL CFP would absorb on the one hand its subsidiary TOTAL CFP (Gérance) and on the other its subsidiary TOTAL CFP (Gestion et Recherches); Within the framework of these two mergers: approval and appraisal of assets merged, recording and allocation of the capital surpluses, implementation of mergers, powers to comply with formalities;
- 3- Change of the Company's name;
- 4- Amendments to the By-Laws, designed on the one hand to dispense with the condition of French nationality required of Directors other than Representatives of the French State and of Managers of the Company, and on the other to simplify the wording of Article 44 which deals with the appropriation of profits;
- 5- Authorization to be given to the Chairman of the Board to make a statement of compliance in furtherance of the various amendments to the By-Laws;
- 6- Authorization to be given to the Board to grant options to subscribe for shares on conditions defined by the Meeting to some employees within the Group as well as to executive staff of the Company or of companies within the Group;
- 7- Five-year authorization to be given to the Board;
  - a) to increase the capital up to a nominal amount not exceeding FF6 billion, through the issue of new shares with preferential subscription rights, with or without warrants, and/or through the capitalization of existing reserves;
  - b) to issue securities with preferential subscription rights, up to a nominal amount not exceeding FF15 billion, entitling holders to certificates subsequently issued to represent a share of the Company's capital.
 The total amount of capital increases that could be made pursuant to paragraphs a) and b) may not exceed a nominal amount of FF8.5 billion;
- 8- One-year authorization to be given to the Board to issue warrants entitling holders to subscribe shares: FF500 million to be set as the nominal ceiling in shares that may be subscribed by the warrant holders; waiver of the preferential subscription right for warrants, but the Board to be empowered to grant shareholders priority of subscription to shares;
- 9- Examination of the merger proposal for the absorption by TOTAL CFP of OFF - Omnium Financier de Paris, involving as follows:
  - Report of the Board on the merger proposal;
  - Report of the Public Appraisers on the said proposal;
  - Approval of the corresponding merger agreement and, consequently, approval of the assets merged, their valuation, the consideration given and the resulting increase in capital;
  - Related amendments to the By-Laws;
  - Allocation of the capital surpluses;
  - Powers to comply with formalities.

All shareholders, irrespective of the number of shares they hold, are entitled to attend the Meetings or have themselves represented there by a proxy shareholder entitled to attend the said Meetings or by their spouse, or else to vote by correspondence.

- To be entitled to attend or to be represented at the Meetings:
- a) - Holders of registered shares should be recorded in the Company's share register five days before the date fixed for the Meetings;
  - b) - Holders of bearer shares should within the same time limit deposit through their authorized agent a certificate evidencing restriction on disposal thereof with Banque PARIBAS, Service des Assemblées, 3, rue d'Antin 75002 PARIS France. The restriction on disposal of these shares must extend until the last meeting in case of Meeting adjournment.

Forms of proxy or of vote by correspondence and admission cards will be available from the above institution on request.

In accordance with legal requirements, shareholders are hereby notified that:

- Should they wish to avail themselves of the opportunity to vote by correspondence, they should apply for a form to the Company or the "Service des Assemblées" of the above-mentioned bank by sending a registered letter requesting acknowledgment of receipt;
- In order to be honoured, any request for a form of vote by correspondence should reach the Company's head office or the above-mentioned bank no later than six days prior to the date of the Meetings;
- The duly completed form should reach the Company's head office or the "Service des Assemblées" of the above-mentioned bank no later than three days prior to the date of the Meetings;
- Holders of bearer shares are informed that the form will not become operative unless evidence of restriction on disposal of these shares has been submitted as explained in paragraph b) above;
- No shareholder who has voted by correspondence shall be entitled to attend the Meetings in person or be represented there by a proxy;
- Shareholders may obtain the documents specified in articles 133 and 135 of the decrees of 23.03.1967 on request to the Company's head office or to Banque PARIBAS, Service des Assemblées, 3, rue d'Antin 75002 PARIS France.

THE BOARD OF DIRECTORS

TOUR TOTAL, CEDEX 47, 92089 PARIS, France

## Mitsui Taiyo Kobe Australia Limited

AS \$200,000,000  
Floating Rate Notes due 1991

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from May 22, 1991 to August 22, 1991, the Notes will carry an interest rate of 10.285 % per annum. The interest payable on the relevant Interest Payment Date, August 22, 1991 will be AS \$2,592.38 per AS \$100,000 denomination.

The Fiscal Agent  
**KREDIETBANK**  
S.A. LUXEMBOURGEOISE

TELEPHONE: 071-828 7233 AFRO MEMBER  
JUNE 1991  
JUN 24/25/26/27/28/29/30  
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**FT SURVEYS**

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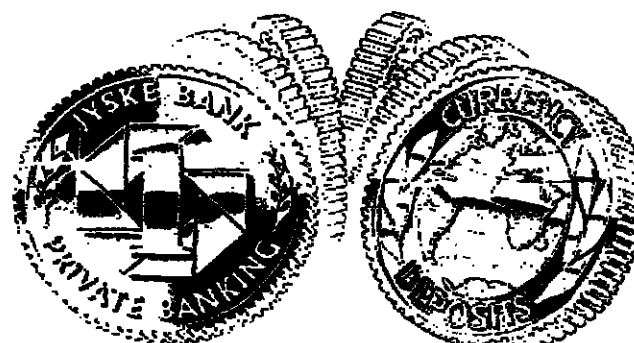
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## OBITUARY

# Eric Heffer: fiery left-winger of principle

MR ERIC HEFFER, the veteran Labour MP and dogged champion of working class socialism, died yesterday after a long battle with cancer.

Elected to Liverpool Walton in 1964 when he won the seat from the Conservatives, Mr Heffer's reputation was both as an assiduous constituency MP and a fiery left-winger who put principle before office. His majority, now over 23,000, served as testimony to the loyalty he commanded.

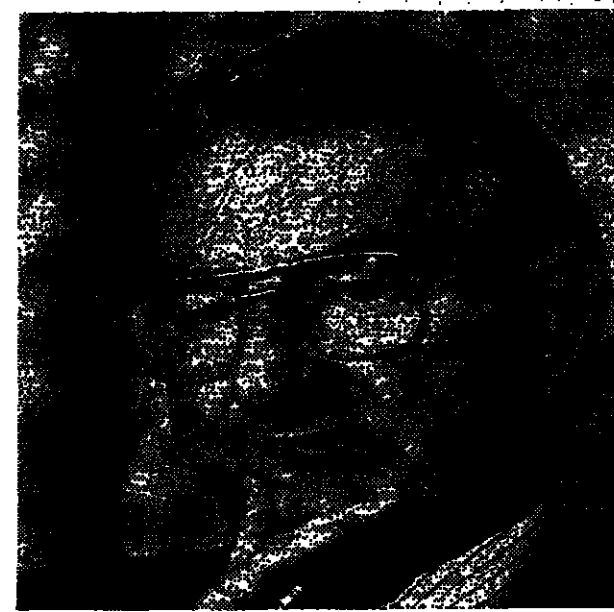
During the government of Mr (now Lord) Harold Wilson, he refused a junior ministerial appointment as a gesture of disapproval of government policies. In 1974 he became minister of state at the Department of Industry, gaining a reputation for controversy when he opposed the sale of warships to Chile.

He was later sacked when he spoke out against British membership of the European Community in defiance of the Labour leadership. His opposition won him firm support

from the Labour left who repeatedly elected him to the party's national executive committee until 1986.

But it was only during the years of Labour inighting that Mr Heffer became a household name. In 1983 he ran for the party leadership on the resignation of Mr Michael Foot and five years later joined Mr Tony Benn's challenge, running as his deputy.

In spite of solid defeats he continued to argue passionately for a "hard-left" platform. Mr Heffer's passion and principles were respected on both sides of the house, as was his conviction that politics was an issue of class. A fierce admirer of Rosa Luxemburg, he recently confessed a "certain snobbery" to an interviewer. Discussing his disagreements with the often middle class Communist Party, of which he was once a member, he added: "I used to feel that working class people were far superior. He is survived by his wife Doris.



Eric Heffer: dogged champion of working class socialism

## SALEROOM

# Paris finds the bidding is meagre

THE first important auction of 20th century art held this year by Guy Loutmer

Paris market for quality modern paintings has been as badly hit by the slump and as deserted by leading Japanese buyers as New York.

Loutmer, head of the world's third largest auctioneering business after Sotheby's and Christie's, raised a meagre FF37m (\$3.66m) with the 54-lot sale. Twenty-five lots, worth nearly FF120m, were bought in total estimates had been set pessimistically low at between FF17m and FF106m.

Loutmer had pared the sale from 90 lots to concentrate demand and limit it to five Japanese cities. However, in spite of a tempting array of Fougitts and Van Dongens there were no Japanese buyers.

Few hammer prices were above the estimates and real collectors and French museums had a field day. The Pompidou Centre's Musée National d'Art Moderne pre-empted an important Balhaus portrait of 1936 "Roger et son fils" for a mere FF1.6m (estimate FF2m-4m) and the Museum of Houdouin picked up an atmospheric landscape by Felix Vallotton of 1901 for a modest FF50,000.

A luminous view of La Rochelle painted by Paul Signac in 1927, which Loutmer would have estimated at FF12m two years ago, sold for a quarter of that. Three Picasso ink drawings failed to find buyers and a cubist sketch went for FF26,000, a quarter of its high estimate.

Nicholas Powell

# Labour might increase bank rates, study finds

By Ivo Dawney, Political Correspondent

A LABOUR government would raise interest rates rather than seek a devaluation in the European exchange rate mechanism, an analysis by Nomura, the leading Japanese securities house, has concluded.

Furthermore, Labour's need to establish its credibility as financially prudent in the immediate aftermath of an election victory make Tory claims of a "hidden agenda" of spending plans "absurd", the report says.

In reality, the Nomura Research Institute found, the party would be locked in to defending the pound's ERM parity and this would lead, in the short term, to downward pressure on growth and rising unemployment which might force the UK to abandon some of its longer-term programmes or to turn to higher borrowing and taxation.

The analysis will come as a mixed blessing to Labour. For Mr John Smith, the shadow chancellor, it reinforces the objectives of his so-called "lunch offensive" which aims to persuade City financial institutions that Labour's days of high taxation and high spending are over.

Yet the left of the party might recall at Nomura's conclusions that Labour will have no option but to accept rises in interest rates of up to 2 percentage points to defend its image as a sound-money party.

Nomura says the arguments against a devaluation both on credibility and inflation-related grounds are compelling. Nonetheless, to assuage fears Labour would instead have to raise interest rates to convince the markets of its commitment to maintaining ERM parity.

The report says: "Our view

is that the new Labour government would recognise these dangers and act swiftly to demonstrate its resolve. An immediate rise in interest rates of 2 per cent might have the required effect."

Although Nomura rejects Tory claims that Labour would plan a spending explosion, it warns that Labour's commitment to better public sector pay with its knock-on effects in the private sector together with a loss of privatisation proceeds could lead to a public sector borrowing requirement for 1993-94 of £28bn.

The report gambles on an election coming this year, probably in the autumn, in the light of a worsening economic outlook for the beginning of 1992. It also suggests there is "a distinct possibility" that no party will achieve an overall majority.

# Rifkind plans to ease road traffic

By Ivo Dawney

MR MALCOLM Rifkind, transport secretary, will today announce measures to reduce road traffic congestion and shift freight back to rail.

The moves include incentives for road freight hauliers to use rail track in competition with British Rail and the widespread introduction of "red routes" for buses in inner cities.

Mr Rifkind, who will present his plans at an FT Transport in Europe conference in London, has been widely predicted to be planning a study into road-pricing whereby motorists in congested areas would be charged for vehicle use.

The measures are intended to counter years of opponents' claims that Conservative transport policy has always favoured road transport over the railways. It will also give environmental reasons for reducing car use in favour of public transport. Incentives to encourage the use of buses are expected to feature heavily.

Labour last week won several plaudits for its commitment to take action on London's deteriorating public transport system as part of its policy to revive the capital.

Mr Rifkind's speech follows his initiative last week to champion the public's interests

in air travel. He told the Aviation Club that where consumers' interests differed from those of airports or airlines, he would back the traveller.

The transport policy's objectives mesh with the prime minister's determination to put citizens' and consumers' rights at the centre of the party's election campaign.

It emerged last week, however, that transport ministry proposals for the "Citizens' Charter" white paper, due to be published in July, were among many departmental suggestions returned to their ministers for a radical reappraisal.

# First fall in banking jobs for 10 years

EMPLOYMENT in the large clearing banks fell for the first time in a decade last year as the recession and bad debts forced staff cuts, writes David Lascelles.

The eight leading banks employed 336,900, down from 342,100 the year before, according to the British Bankers Association.

The same banks had 12,547 branches last year, down from 12,789 the year before. The biggest fall came at National Westminster, which closed 99 of its nearly 3,000 branches.

The banks had 42.9m current accounts, up from 39.2m the year before. Of these, interest-bearing current accounts rose to 18.9m from 14.2m.

## High turnover in company executives

THE AVERAGE executive changes his or her job every three and a half years and will have worked for six companies by the time of retirement at 55, according to a report published yesterday.

A typical business career lasts 25 years, with executives usually leaving university to find a first job at 23 and making a final job move at 45, suggests Worldwide Ventures, the redundancy management specialists.

Mr Clive Beasley, Worldwide's director, said employees no longer expected to work for the same company for most of their life.

## Co-operatives hang on to retail market

CO-OPERATIVE societies retained their 44 per cent share of the national retail market last year, the Co-operative movement's annual congress was told yesterday in Llandudno.

In the year to January their combined turnover rose 9.1 per cent to £8.5bn and trading surplus grew 22 per cent to £15m. Thirty of the 50 largest societies improved trading profitability over the year.

## Cardiff-Paris air service planned

MANX Airlines is planning to launch twice-daily service between Cardiff and Paris in the autumn.

The airline, which started separate services between Cardiff and Brussels and Düsseldorf in April, hopes to get final approval for its French flights at the International Air Transport Association's route-forming talks next month.

Manx was awarded an evening take-off and landing slot at Paris's Charles de Gaulle airport some time ago. Mr Terry Liddiard, managing director, said Manx wanted to be able to undertake two flights a day in each direction and so would not start until it was awarded a morning slot as well.

# Patience over pessimism in Ulster talks

Peter Brooke has yet again seen his initiative rescued from collapse, writes Ralph Atkins

NORTHERN Ireland seeraticnes need the patience of Job, Mr Peter Brooke, the present incumbent, remarked wistfully one evening last week after another day of pedantic negotiations at the former Parliament buildings at Stormont.

Today Mr Brooke will attempt to revive his talks initiative at more private meetings in Belfast with proposals for ending the deadlock on how the second "strand" of talks, when the Irish government will enter, is to be run.

Whether he will set out the terms of reference and starting orders under which the proposed independent chairman will work - and probably a procedure for selecting a candidate for the post from a slate proposed by Mr Brooke, it is to be seen.

In his two years at the Northern Ireland office Mr Brooke has won praise from all sides for his courteous chivvying. But Job of the old testa-

ment lived to be 140 or more while Mr Brooke has already exhausted four of the 11 weeks set aside for the talks process. Three terrorist killings at the weekend underlined the frustration of his task.

A successful outcome depends on the reaction of the nationalist Social Democratic and Labour Party (SDLP) which has withdrawn from bilateral meetings with Mr Brooke until Unionists' anxiety about strand two has been cleared and round-table talks can start.

Whether the SDLP accepts Mr Brooke's plans, and indeed whether it even turns up at Stormont today, depends on whether the party believes Unionists are committed to progressing beyond strand one of the talks process, which looks at the province's internal government, to consider the wider relationships between Northern Ireland and the rest of the British Isles.

It is an esoteric argument that has drained momentum from Mr Brooke's attempts to bring Unionist and nationalist leaders together at the negotiating table for the first time in 15 years.

It would be dangerous to hail an agreement allowing round-table talks to proceed as a breakthrough. The problems borne of centuries of sectarian conflict have yet to be addressed.

With hindsight, the Downing Street meeting two weeks ago between the prime minister, and Mr James Molyneux and the Rev Ian Paisley, the two Unionist leaders, might have done more harm than good.

Before, the wrangling was merely embarrassing, marred by the spirit of goodwill with which the participants had entered the talks. Then Mr Brooke decided to take a grip of the situation and after a suc-

cession of wasted days he issued an ultimatum. Either everyone accepted his proposals for ending the deadlock or he would consider ending the whole process.

Mr Brooke's trump card was discarded when Mr John Major agreed to the Unionists' request to see him, thereby bypassing the ultimatum.

There was evident frustration about Unionist tactics among some at the Northern Ireland Office.

A week of damaging confusion followed. Unionists and the Northern Ireland Office clashed over the interpretation of the Downing Street meeting. The SDLP was angry at the apparently favourable treatment given to the Unionists.

Only now has Mr Brooke started to make headway again, albeit at a snail's pace. Finally agreement has been

reached on the venue for most of the second strand - Stormont Parliament buildings.

Agreement on the job description of the independent chairman is likely to follow quickly after a bank holiday weekend spent by Mr Brooke honing the details.

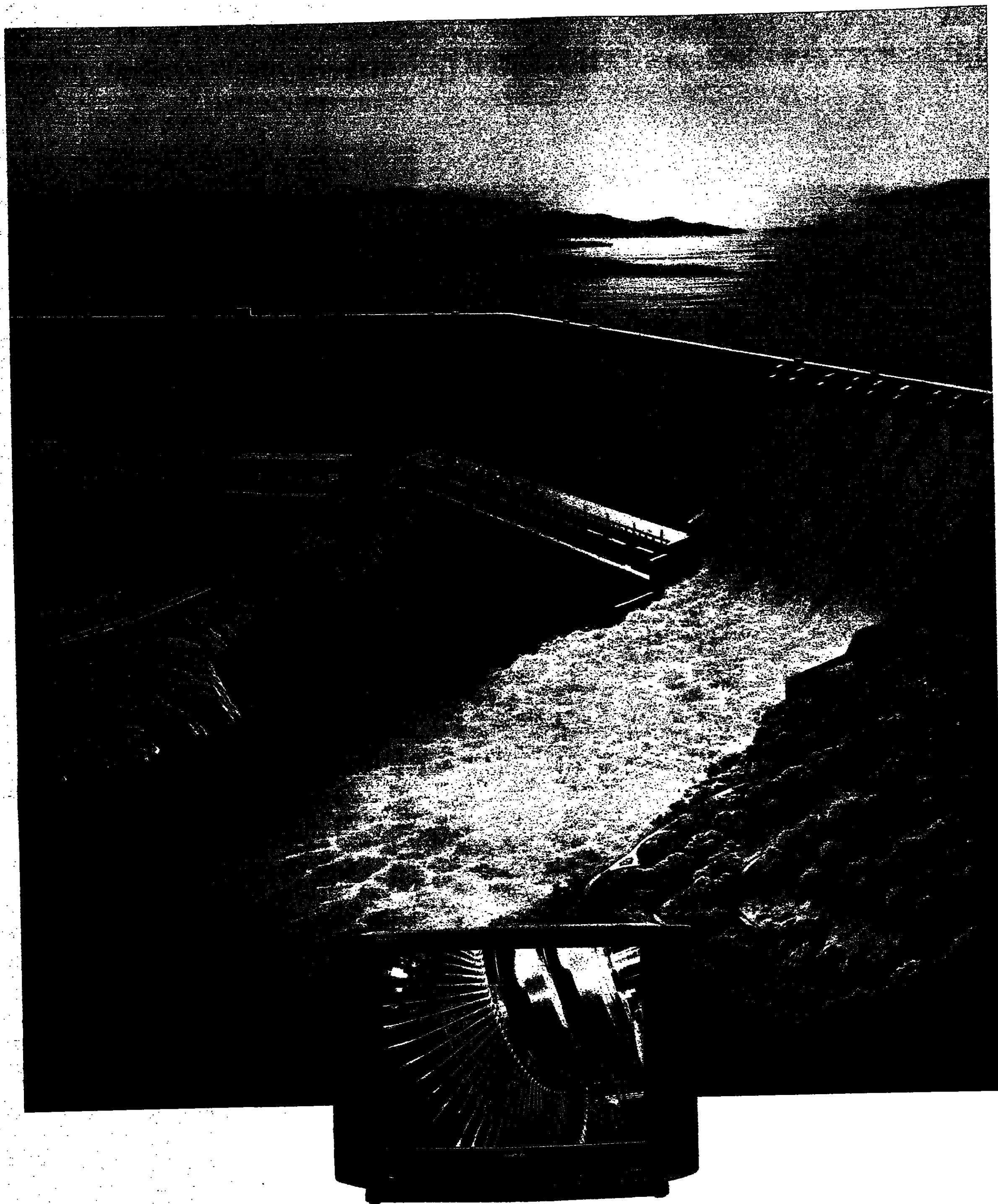
The identity of the chairman could produce more dispute. One person under speculation at the weekend was Ms Rosaleen Abella, a Canadian lawyer with experience of equality legislation.

All candidates would be screened with suspicion by Unionist and nationalist parties for any indication of where their biases might lie.

As comfort, Mr Brooke knows pessimism has encroached his 15-month-old initiative before, only to be proved misplaced.

He knows too, that Northern Ireland's political leaders are under pressure from the local community for progress.





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## UK NEWS

## Small businesses complain at bank interest charges

By David Barchard, Ian Hamilton Fazey and Alan Pike

CONCERN is mounting that financial pressures on smaller businesses in Britain are being aggravated by banks failing to pass on interest rate cuts.

Accountants and business advisers say a pattern of lending behaviour is emerging towards companies turning over less than £2m a year - the bulk of the 2.4bn businesses in Britain. Banks are using interest rate cuts to improve their own margins, making many smaller corporate customers pay the same or more for loans.

Lloyds Bank is switching its small business customers out of annual interest rates to arrangements comprising a premium between 1.75 per cent and 4 per cent over base rate (currently 14 per cent). Its new "managed" rates will be charged monthly, as with a credit card, and fixed so that falls in base rate will not be passed on to customers.

Officials of the Confederation of British Industry, the employers' organisation, have received complaints from managers of smaller companies who believe they are the victims of unfair treatment by the banks. Representatives of the CBI's smaller companies council plan to meet bankers and discuss the problem.

One northern company which reported a fall in profits

compared with last year recently found its premium over base rate increased from 1 1/2 per cent to 2 1/2 per cent - wiping out the effect of most of the last two half-point interest rate cuts - because its performance had worsened.

Representatives of small businesses say high-performing companies can still obtain competitive terms from their banks, with the heavy charges falling on those which are doing less well. But changing bankers is more difficult now than two or three years ago when the banks were fighting for volume.

The banks admit that they are trying to restore eroded margins. A spokesman for Royal Bank of Scotland said yesterday: "Over the last few years there has been a lot more competition for business customers and so our margins were badly eroded."

"Banks are now trying to recover lost ground which has been eroded by competition from overseas. Bank managers have a fair amount of discretion when setting the rate for business loans."

A spokesman for Barclays, one of the UK's four main clearing banks, said bank managers considered small business customers on the basis of risk when making loans.

SI initiative, Page 11

## Defence plans threaten Farnborough air show

By Paul Betts, Aerospace Correspondent

THE FUTURE of the Farnborough air show, one of Europe's largest market-places for commercial and military aircraft, is under threat amid plans by Britain's Ministry of Defence (MoD) to end its research and experimental flying programmes at the site, west of London.

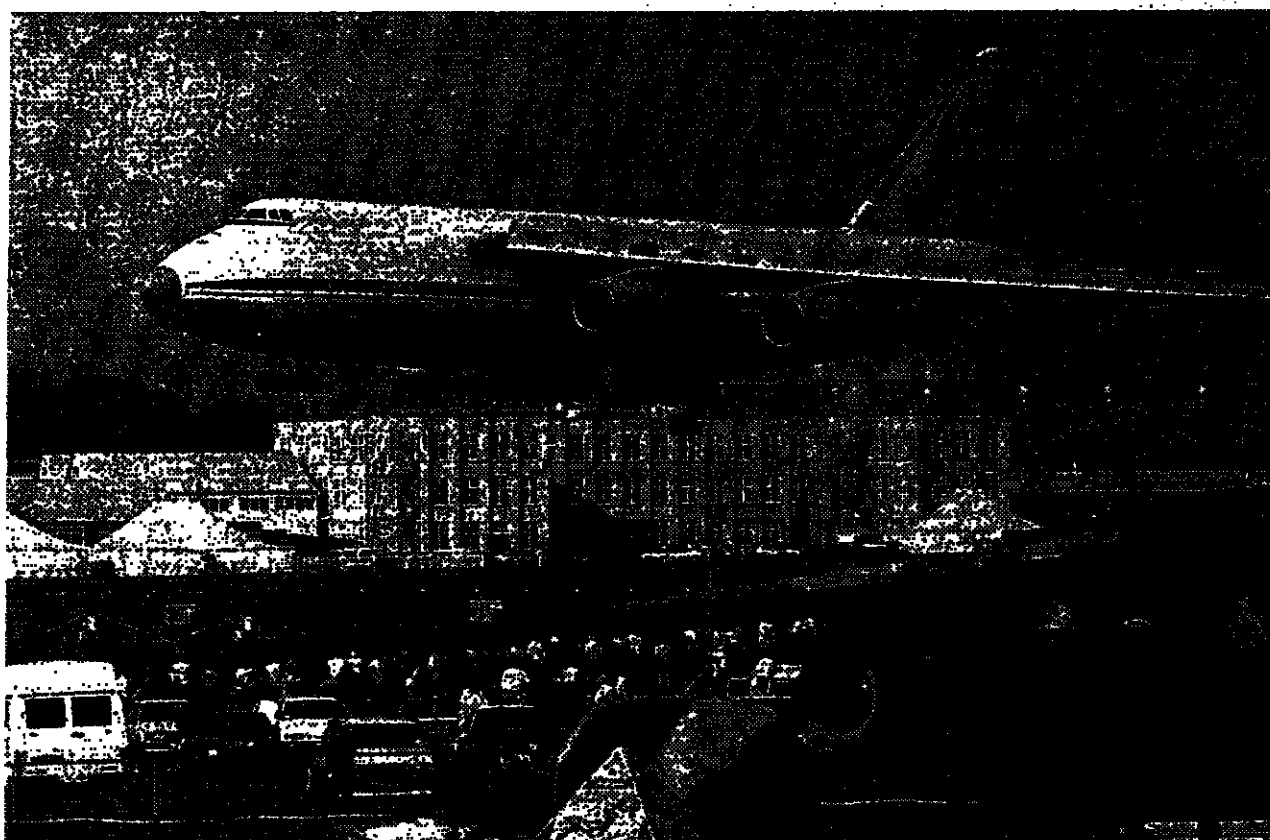
The move also threatens the £16m development of a business aviation centre at Farnborough, where the annual show is held, and could also have important implications for British Aerospace (BAe), the aviation and defence equipment manufacturer, which is developing new headquarters next to the airfield.

Mr Kenneth Carlisle, the junior defence procurement minister, confirmed this month that all the MoD's research and experimental flying programmes will be concentrated at Boscombe Down in Wiltshire. This meant that the two other MoD airfields at Bedford, north of London, and Farnborough would become "available for disposal".

The MoD, however, will keep the Farnborough airfield open until the end of the century to honour existing commitments to the Society of British Aerospace Companies (SBAC), which organises the air show, and to the Carroll Aircraft Corporation, which runs the new Farnborough business aviation centre.

The SBAC will host the air show up to the year 2000 at Farnborough. But the future after that is uncertain.

Carroll Aircraft Corporation, part of the Carroll construction



Air show under threat: an Antonov AN-24 lands at Farnborough airfield, which faces an uncertain future.

group, has now postponed further development of its proposed terminal and office complex for its business aviation centre.

Its ambition was to develop the centre into a specialised

business aviation field to serve the south west region of London.

The idea was to build up Farnborough into London's equivalent of Le Bourget in France. The Paris airfield close

to the main international airport of Charles de Gaulle has become a busy business aviation centre and also hosts the Paris Air Show, Farnborough's big rival.

Ultimately, the future of the

Farnborough airfield is likely to rest with BAe. The company is widely seen as a possible interested party to take over eventually the airfield to complement its new headquarters complex.

## CBI chief criticised over public sector pay

By John Gapper, Labour Editor

CONTROVERSY over pay settlements was re-kindled yesterday when Mr John Banham, director general of the Confederation of British Industry, was accused of perverting a myth about the level of pay in the public sector.

Mr Banham has criticised the public sector for not responding to the pressures of recession and Britain's entry to the European Monetary System's exchange rate mechanism by moderating pay deals.

His attacks on what he has called "mindless indexation" in the public sector compared to private sector moderation were criticised by the Income Data Services (IDS) research group for being based on a myth.

IDS said most public sector settlements negotiated this year had been close to 3 per cent and the highest settlements had covered those public sector employees whose earnings are linked to the private sector, or to average earnings increases.

It said average earnings for full-time employees in April 1990 stood at £254.40 a week in the public sector compared to £265.90 in the private sector. The annual increase in earnings was 3.5 per cent for public sector workers and 16.1 for private sector.

IDS said: "Just as pay in the public sector is no higher than in the private sector, the myth that public sector pay settlements generally run ahead of private sector settlements does not bear examination."

A separate analysis of teachers' pay between 1970 and 1990 found male and female teachers' earnings multiplied 3.3 and 3.9 times respectively, while private sector non-manual men and women's earnings multiplied 3.9 and 11.1 times.

The average earnings of police multiplied 10.4 times in the same period, while the earnings of male and female nurses multiplied 9.8 and 11.7 times respectively.

IDS Report No 53c: Income Data Services, 198 St John Street, London EC1V 4LS. By subscription.

## Value of training credits expected to vary widely

TRAINING and Enterprise Councils are varying considerably the value of the new training credits which are to be offered to all 16-17 year-olds leaving full time education from 1993, writes Lisa Wood.

At present credits are only available to about 10 per cent of school leavers in 10 Tecs in England and Wales and 11 Local Enterprise Councils in Scotland. The government announced last week its intention to extend the scheme.

Devon and Cornwall Tec believes its five bands of val-

ues for its training credits are probably the widest, ranging from £1,000 to up to £5,000.

The lowest value credit is for a training course aimed at the attainment of a National Vocational Qualification (NVQ) at Level One - the most basic - in clerical work up to to £4,500 for an NVQ Level Three in occupations including electrical engineering.

The government, which believes the credits will increase the motivation of young people to train, said the average will be about £1,500.

## Telecoms group to introduce innovative pay scheme

By Michael Smith, Labour Correspondent

GPT, the telecommunications group, is planning to introduce an innovative pay scheme for manual workers at its plant in Coventry, central England, through which earnings would be linked to the performance of the unit in which they work.

The system is considerably more sophisticated than standard bonus schemes in Britain, which tend to measure only output and, in most cases, are applied throughout a workforce.

Payments at GPT Coventry would depend on factors including efficiency, first time

pass rates, overheads and maintenance.

The payments could vary considerably from one unit to another and from one month to another.

The scheme has been put forward as part of this year's pay offer to about 1,250 manual workers.

Under such a scheme basic pay would rise by 3 per cent, with the performance-related "factory bonus scheme" yielding 4 per cent for budgeted performance.

Workers, however, in units which perform badly could

receive nothing above the basic 3 per cent rise, while the maximum payment would be 11 per cent.

In addition the company plans to introduce an assessment scheme for most of the plant's 3,800 white collar workers under which pay would rise between nil and 11 per cent, with an average increase of 6 per cent.

GPT, owned by GEC and Siemens, refused to comment in detail on its plans, which are still being discussed with unions.

In a recent letter to employ-

ees, however, GPT said that to preserve orders and jobs "we must not add increases such as pay rises to our selling prices."

The only way to finance pay increases was to improve overall business performance.

Participants in the factory bonus scheme, which the plant wants the majority of its 1,250 manual workers to join, would see the performance results of their unit monthly and payments would reflect this.

Employees working in areas not covered by the bonus scheme, which includes most of the company's 3,800 white

collar staff, would be assessed annually on their individual performance.

Mr Ray Lissaman, Coventry district officer for the AEU engineering union, said the union would meet the company next month to hear how it planned to operate the scheme.

He predicted that there could be problems if the company wanted to remove existing bonus schemes.

Unions would also want to ensure that criteria for any scheme were introduced by agreement.

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## 3i plans equity rival to small business loans

By Ian Hamilton Fazey, Northern Correspondent

INVESTORS in industry (3i) is to launch an assault on the clearing banks' lending market to small businesses, as the recession ends. The venture and development capital provider will offer an alternative to loans in the form of equity finance of up to £100,000.

Mr Charles Richardson, director of 3i for northern England and Scotland, believes this will put £100,000 equity deals within reach of small businesses wanting to expand, especially with no interest payments to meet.

Deals below £500,000 are considered by most venture capitalists as hopelessly unattractive for the small business. 3i wants to simplify its procedures and reduce total costs to about £5,000 for smaller deals.

Most small businesses are deterred from approaching venture capitalists by the relatively high initial costs. For example, a £10,000 main fee for the capital provider might be involved, with another £5,000 for a thorough accountants' report and £5,000 each for the fund's and the business's solicitors.

As these fees would consume 25 per cent of a £100,000 deal, equity finance, serviced mainly by the clearing banks, prices itself out of much of the small-

business development capital market.

Mr Richardson said: "We should not need to adopt the same in-depth analysis of markets and management for small companies as larger ones, where much more is at stake. Straightforward inspection of premises and accounts, coupled with judgment of people, should be enough in most cases, especially with our experience."

3i expects to benefit from a backlash by small businesses that have been squeezed by their banks during the recession. It also believes most clearing banks will respond cautiously and slowly to the end of recession, which could give a six-month lead to equity financiers.

The company hopes to take substantial but cheap minority stakes in promising businesses. Many businesses are expected to have exhausted their cash reserves during the recession but will then be faced by banks over-charging for money to improve previously poor margins.

By offering promising but hungry businesses a fast-track means of raising funds to expand again, 3i hopes to build a portfolio of investments containing enough potential high fliers to make the risks worthwhile.

## Engineering groups agree on a merger

By Andrew Baxter

MEMBERS of two big engineering institutions have voted for a merger in the first stage of a process intended to reduce the confusion caused by the industry's over-fragmented professional structure.

The 110,000-member Institution of Electrical Engineers (IEE) and the 20,000-strong Institution of Manufacturing Engineers (IME) will merge on October 1 to form the largest of the 46 UK engineering institutions.

The merger, which comes after two years of negotiations, is a prelude to a bigger proposed deal expected in two to three years - a merger between the IEE and the Institution of Mechanical Engineers (IMechE).

One of the high number of professional engineering institutions have argued that it presents a muddled view of the industry, encourages compartmentalisation when technologies are rapidly converging, hampers competition with countries that have a more unified structure and disempowers the lobbying ability of engineers at Westminster.

Last week Sir John Fairclough, chairman of the Engineering Council and former chief scientific adviser to the government, said that if the UK were to have the strength in engineering needed to compete in world terms, the profession "must put its house in order".

Although mergers between institutions had taken place,

and others were under discussion, the process of evolution was too slow, he said.

After their merger the IEE and IME will create a 40,000-member manufacturing division which, it is claimed, will be one of the most powerful voices for UK manufacturing industry.

Mr Len Weaver, president of the IME, said: "The technologies of the two institutions have been converging for some years and to compete successfully in a rapidly changing and highly competitive industrial environment, specialist professional compartmentalisation is something the country cannot afford."

Mr Weaver added that the merger was particularly important in light of the European Community's single market reforms, and would enable the institution to speak with greater authority to the government and EC.

Mr David Jones, president of the IEE, said endorsement of the merger by the institutions' members was a vote of confidence in the future of industry "and means that we will be able to do even more to support innovation and technological development."

Among the small percentage of members who voted, support for the deal was much stronger in the smaller IME, with 3,188 votes for and just 528 against.

In the IEE 6,277 were in favour of the merger and 4,804 against.

## Gas marketing competition in the pipeline

Deborah Hargreaves assesses how independents are shaping up against large producers

MAGHIAVELLI'S The Prince and Clausewitz's On War are essential reading before entering the gas industry, says Mr Alan Marshall, chairman of Agas, the independent gas marketing company. "They help to explain behaviour in certain parts of the market."

The UK industrial gas market is in flux as competition begins to loosen British Gas's stranglehold. Mr Marshall is at the sharp end of the developing competition as Agas is one of the few gas marketing companies to set itself up against the main producers.

Agas is not an offshoot of a large producer with access to its own gas supply - although Elf Aquitaine of France, the oil group, owns 50 per cent of the company. Mr Marshall must negotiate his own gas purchases and sell them on with a small margin.

When the government privatised British Gas six years ago it envisaged opening up to competition the supply of gas to industrial customers using more than 25,000 therms a year. The Office of Gas Supply (Ofgas), the industry watchdog, says it wants British Gas to relinquish 30 per cent of this market to other suppliers.

Mr James McKinnon, Ofgas director-general, envisages British Gas holding only half of the market when competition is fully established.

Competition has been slow to flourish. The main players are the large oil companies which produce gas from the North Sea fields they control.

Mr Mike Gibbons, energy policy and purchasing manager at ICI, the chemicals group, said: "What consumers want is choice, and... they are particularly interested in producers with their own gas supply. But we've always believed there is a role for independent companies as aggregators of gas



Armed with tanks: gas marketing is dominated by large oil companies which produce gas from their North Sea fields

demand which they can then buy as a large parcel."

The UK's experience of opening up the gas market to competition could be used as a model for the rest of Europe.

The government is believed to favour further competition, so independent companies could expect to receive the tacit support of the Department of Energy.

Mr McKinnon is keen to encourage smaller companies to enter the market. He cites a marketing company which is in talks to buy gas from a small North Sea field the producer had previously thought not worth developing.

The Office of Fair Trading is reviewing the way competition has worked in the gas market, specifically the rule which

requires British Gas to purchase no more than 90 per cent of the gas in any new field. The OFT will report to ministers later this summer.

Yet the issue of competition revolves around risk-taking. Mr Mick White, a gas expert at the Royal Institute for International Affairs, said: "There is something peculiar about the gas market in which consumers and producers feel they need to operate in an entirely risk-free environment."

Gas users say they are not just looking for price advantage when they negotiate with producers. They are also interested in willingness to negotiate on other parts of the contract such as the interest charged on late payments.

British Gas's published price schedules for industrial users are complex. Prices can change monthly as a consumer's use of gas rises and falls. Many consumers are looking for one price to cover all their needs.

The UK is still years away from a spot market where companies can buy gas for delivery in the next month. If this sort of market is to develop, as it has in the US, more companies need to be encouraged into the industry.

Mr Marshall would like the government to give some clear indication that it wants this to happen so more gas trading and marketing companies are attracted to the market. He believes competition will not truly flourish until large producers lose their "closed club" mentality and open up the gas supply chain.

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## Discount stores prosper in recession

By Alice Rawsthorn

DISCOUNT STORES are gaining popularity in the face of recession according to a report from Mintel, the market research consultancy.

Mintel estimates that only 5 per cent of the adult population never shops at sales or at discount stores.

Its findings suggest that half of all adults have shopped at market stalls in the past year, one in five have bought something at a charity shop and two thirds have shopped at sales.

Seconds shops, which sell samples or sub-standard goods, are becoming increasingly popular.

The same applies to jumble sales and car boot sales, an American phenomenon that gained momentum in the UK during the 1980s.

One in six people now buys things from jumble sales and car boot sales, Mintel's report found.

The research suggests the belief that sales and discount stores only appeal to poor people has been rendered redundant.

In fact people in the AB socio-economic group, the wealthiest part of the population, are the most interested in buying bargains.

The ABs are not only more likely to shop at sales than other people, but also more inclined to wait for sales to buy particular items.

Similarly the ABs are more likely to buy second-hand goods at charity shops than less affluent members of the population.

Discount and Off-Price Retailers, Mintel, 18-19 Long Lane, London EC1A 3BE. 2345.

## Video outlets hit by a fall in income

By Alice Rawsthorn

THE RECESSION is taking a toll on the video rental market, one of the most dynamic areas of the service sector in the 1980s. Income in the first quarter of this year was 4 per cent lower than in the first quarter last year.

The latest statistics from the British Videogram Association show video rental income fell to £183m in the first three months of 1991 from £188m in the first quarter of 1990. This reflects a fall of 12 per cent in the number of videos rented to 85m, compared with 96m in the first quarter last year.

In the 1980s the video rental market grew from virtually nothing to £564m by 1990.

A recent report from Corporate Intelligence, the market research company, estimated that there are 5,000 dedicated video rental outlets. Other shops, notably newsagents, rent videos as a sideline.

The market expanded every year until 1989, when video rental income fell 1 per cent to £564m, according to the BVA. A number of video rental stores have recently gone out of business, including the Video Store Group, a chain of 100 outlets which went into receivership earlier this year.

## Catalyst car sales increase

By Kevin Done, Motor Industry Correspondent

SALES OF cars equipped with catalytic converters are rising sharply and are forecast to account for one in four new cars sold this year.

According to Automotive Industry Data (AID), the UK-based automotive analysts, sales of such cars will jump to about 410,000 this year from 106,000 in 1990 and only 10,000 in 1989.

Catalytic converters, which reduce harmful emissions by about 90 per cent, will become mandatory on all new cars from the end of 1993 according to European Community regulations.

Sales growth of catalyst systems in the UK still lags far behind that in some European countries, such as Germany, however, which have used tax incentives to stimulate demand.

Virtually all petrol-engined cars sold in Germany, which account for nearly 90 per cent of the market, are equipped with catalytic converters.

Car makers have adopted differing strategies in various European markets for the introduction of catalyst-equipped cars.

General Motors (Opel/Vauxhall) chose to force the pace in Germany by announcing in April 1989 that it was fitting catalysts as standard equipment on all Opel petrol-engined cars. In the UK cars fitted with catalysts accounted for only 12.1 per cent of Vauxhall sales in the first quarter this year.

The move to catalysts in the

UK CATALYST CAR SALES January-March 1991				
	Total sales all cars	Share of market(%)	Cat sales by number	Cat share of market's sales(%)
Vauxhall	14,464	3.2	13,700	94.7
Volkswagen	23,288	5.1	11,000	47.2
Mercedes-Benz	78,567	17.2	9,500	12.1
Renault	8,730	1.9	5,600	64.1
BMW	3,174	0.7	5,000	158.5
Audi	4,061	0.9	4,800	118.2
Seat	2,880	0.6	2,800	97.2
Ford	104,882	23.4	1,200	1.2
Peugeot	14,074	3.1	1,200	8.6
Rover	71,694	15.7	1,600	2.2
Honda	7,036	1.5	1,400	19.7
Toyota	9,529	2.1	1,400	14.7
Subaru	3,259	0.7	800	24.6
Alfa Romeo	20,041	4.4	900	4.5
Jaguar	2,104	0.5	900	42.8
Peugeot	31,857	7.0	700	2.2
Alfa Romeo	5,974	1.3	700	11.7
Porsche	626	0.1	600	95.5
Chrysler	14,799	3.2	150	1.0
Fiat	10,552	2.3	0	0.0
Others	12,220	2.7	850	6.9
TOTAL MARKET	458,790	100.0	65,900	14.4

Sources: Automotive Industry Data and Industry sources

UK has been led by continental European executive and luxury car makers, including Audi, Volvo, Porsche, Seat and Mercedes-Benz.

The leader among that group is Audi, which announced in September 1989 that it was moving to catalysts as standard equipment.

According to the AID survey catalyst cars accounted for 97 per cent of Audi's UK sales in the first quarter this year.

Among the volume car makers Volkswagen has made most progress in introducing catalyst cars, which accounted for 47.2 per cent of VW sales

in the first quarter. Others have been slow to follow the trend.

Only 1.5 per cent of the cars sold by Ford, the market leader in the UK new car market, were equipped with catalysts in the first quarter, while Rover managed barely 2.1 per cent of its sales as catalyst cars, Peugeot, 2.2 per cent and Citroën 1 per cent.

First of all, whose sales and market share have slumped generally this year, is shown up in the AID study as falling furthest behind in the move to catalyst-equipped cars with no sales registered at all in the first quarter.

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# REBUILDING KUWAIT



This important FT project was postponed following the tragic death of two journalists working on it.

A new editorial team has been formed and the survey will now be published in the Financial Times on

25 June 1991

It will describe one of the most complex reconstruction projects since the end of World War II.

It will also provide a valuable sector by sector analysis of reconstruction needs, as well as specific contract opportunities.

Copies of this survey will be distributed to the Kuwait Investment Office, the Central Bank and the Kuwaiti Ministry concerned with the re-construction project.

If you want to reach this vital audience along with decision-makers worldwide, call Tony Blin-Stoyle on (071) 873 4920 or Jessica Perry on (071) 873 4611 or fax them on (071) 873 3062

**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER

## APPOINTMENTS

### Main board posts at Wimpey

■ **GEORGE WIMPEY** has appointed the following to the main board (they remain on the executive board and retain their current posts): Mr Dennis Brant, chairman and chief executive of Wimpey Construction; Mr Roger Grey, group chief solicitor; Mr David Fenton, chairman of Wimpey Group Services and group company secretary; and Mr Tim Rose, chairman and chief executive of Wimpey Minerals.

Dr Roger Brown has joined Wimpey Environmental as chief air quality scientist. He was with Rechem.

■ Mr Michael Smith has been appointed project director for CrossRail, a £1.5bn scheme to provide a rail link across London from the eastern and western home counties. He was project manager for the Censation Cleveland consortium which was responsible for the privately-financed Dartford Crossing, and before that supervised the design and construction of stations, viaducts and tunnels for the Hong Kong Mass Transit Railway.

■ **Mr Stuart Rodger** (pictured) has been made appointed actuary and a director of NM LIFE ASSURANCE. He has been transferred from the National Mutual Life Association of Australasia where he was manager, corporate superannuation services in New South Wales.

■ **ENGLISH GLASS GROUP** has appointed Mr Tom Lawson as group chairman, and Mr Ryszard Flasecki moves from deputy managing director to chief executive. The English

division, producing dispensing and packaging systems, is headed by Mr Paul Taylor as managing director. Both Mr Taylor and Mr John Carpenter, managing director, glass component manufacturing facility, join the group board.



Mr Stephen Clague (pictured) has been appointed finance director of MILWARDS SHOES, the Reading-based multiple retailer.

■ **INTREPRENEUR**, Thame, which markets leases on Courage and GrandMet pubs, has appointed Mr Tim Sykes as commercial director. He is replaced as London regional director by Mr David Myers who joins from GrandMet Estates acquisitions division. Mr Nigel Moss becomes south east regional director. He joins from Courage where he was tenant director, property. Mr Kevin Wheeler has been promoted to south west regional director. Mr Ian Frost moves from Midlands to northern regional director.

■ Mr Graham Oliver has been appointed chairman and chief executive of VIKING SECURITY SYSTEMS, Eistree. Mr H. Matthew Pollard joins the board as non-executive marketing director, and Mr Allan Thomas has been promoted from engineering manager to technical director.

■ Mr Chris Tucker has been appointed chairman and chief executive of NETWORK BENEFITS GROUP, Basingstoke, and of Network Health Care, and Network Insurance Brokers. Mr Chris Gurnell has been appointed group financial director. Mr Tucker was development director with HongkongBank Group's Lloyd's insurance broking subsidiary, Gibbs Hartley Cooper.

■ **MORGAN STANLEY**, London, has appointed Dr

Duncan Moore and Mr James McKean to its equity research department to cover the pharmaceutical industry. They join from Muir-Carby Bottkjaer, a research boutique.

■ Mr Derek Parry has been appointed chairman of HIGH-POINT RENDEL PROJECTS, a new company in the High-point group. Mr Ian Reeves becomes chief executive; Mr Terry Muirby managing director; Mr George Mitchellhill managing director, project management division; Mr David Hookway director; Mr Leslie Dixon director and company secretary; and Mr Philip Harris and Mr Richard Perkins assistant directors.

■ **BABCOCK INTERNATIONAL GROUP** has appointed Mr Gordon Law and Mr John Prosser to the board of subsidiary Babcock Energy. Mr Law is responsible for the Scottish manufacturing division, and Mr Prosser for the power engineering division, Crawley.



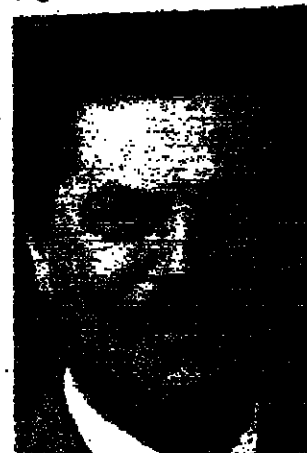
Mr Keith Carpenter (pictured) has been appointed senior director of LLOYDS DEVELOPMENT CAPITAL. Mr Clive John and Ms Anthea Harrison have been appointed directors. Mr John Dillon and Mr Nick Bacon have both been appointed investment directors, based in Birmingham.

■ Mr Peter Booth has been appointed sales and marketing director of MORPHY RICHARDS CONSUMER ELECTRONICS. He was sales and marketing director of Geemarc.

■ **MERCIA SOFTWARE**, Birmingham, has promoted Mr Mark Sutcliffe to sales director.

■ Mr Roy Turner has been appointed corporate banking director at MIDLAND MONTAGU corporate banking,

with responsibility for the new engineering industries group.



■ **RENAULT TRUCKS**, Dunstable, has appointed Mr Mike Darby (pictured) as general manager, sales. He was deputy managing director at a Scania distributor in Bristol. Mr Darby will be in charge of the demonstration fleet.

■ **FIDELITY INVESTMENTS** has appointed Mr Tony Chalmers as managing director of administration and systems. He was director, card and electronic products, Midland Group.

■ Mr Donald P. Brennan has been appointed to the board of WATERFORD WEDGWOOD, and Mr Charles W. Tate has resigned. Mr Brennan is a managing director of Morgan Stanley & Co, and head of the merchant banking division. Mr Tate is also a managing director of Morgan Stanley.

■ Mr Paul Manduca, chairman and chief executive of Touche, Reamont, will become chairman of the ASSOCIATION OF INVESTMENT TRUST COMPANIES in November.

■ Mr Michael Crabb has been appointed head of media group at CANADIAN IMPERIAL BANK OF COMMERCE, London. He was director, acquisition finance group. The media group arranges and provides finance for the communications, entertainment and publishing industries in Europe.

■ **STANDARD LIFE ASSURANCE COMPANY** has promoted Mr Alan Goodman and Mr Alan Burton to assistant general manager (product management). Mr Goodman was marketing manager (pensions) and Mr Burton was marketing manager.

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concept, the Zurich facilities are firmly established in more than 80 countries. We are one of the world's leading insurance groups. Our AAA rating attests to our financial muscle. There is virtually no type of industry in which we are not involved. We provide comprehensive insurance packages instead of incoherent covers. Protecting major international risks is part of our every-day business.

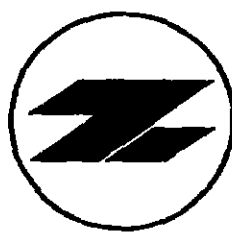
Don't forget: "multilocal" means local too. Even if your interests are

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## MANAGEMENT: The Growing Business

## In brief...

■ The growing range of grants and loans available to business from the European Community is explained in *Finance from Europe*, a guide produced for the London office of the European Commission. The 32-page booklet provides details of regional aid, special programmes for small and medium-sized businesses, for research and development and for training. It lists contact addresses and includes an index.

■ Available from branches of National Westminster Bank. Free.

■ Twenty three seed capital funds have been established throughout Europe following the launch last year by the European Commission of the European Seed Capital Fund Network.

■ The funds have raised a total of £20.5m (£25m) and invested £20.5m in 46 businesses. This is a faster rate of investment than was envisaged by the commission's enterprise directorate.

■ Newly appointed company directors frequently take no advice about the obligations and risks of their position. Many assume that because their company has limited liability or that because the directorship is non-executive there is no personal risk.

■ But recent legal changes imposing stricter obligations could expose directors to fines or even imprisonment.

■ Guidance on ways to minimise the potential risk and a consultation with a solicitor experienced in company law form part of a legal check-up package costing £250 (plus VAT) which has been designed for directors of private and smaller public companies by solicitors Collyer Bristow.

■ Collyer Bristow, 4 Bedford Row, London WC1R 4DP. Tel 071 242 7362.

■ The fourth edition of *The Enterprise Directory*, a guide to training and advisory services for small businesses in Scotland, has been produced by the Scottish Enterprise Foundation.

■ The listings include colleges of further education, universities, chambers of commerce, enterprise trusts and district councils.

■ University of Stirling, Stirling, Scotland FK9 4LA. Tel 0786 73171. 202 pages. £17.50.

## Big Brother looms into view

Very small companies are coming under increasing pressure to conform to British Standard 5750, Charles Batchelor reports

The drive to improve quality in British industry is putting the squeeze on the smallest of small businesses. Many are too small to be able to afford the time and money required to qualify for British Standard 5750, the most widely accepted mark of quality control.

Large companies are starting to insist that all of their suppliers conform to BS5750 even if they have in the past had no complaints about the quality of their products or service, small firms complain.

Growing concern among small firms has prompted the National Federation of Self Employed and Small Businesses to poll its 50,000 members on their experiences of BS5750.

It hopes to win backing for a campaign to introduce a modified version of the standard which would be better suited to very small businesses.

A total of 12,000 UK companies have qualified for BS5750 in recent years, 5,500 through the government's British Standards Institution, and the remainder through other UK certification organisations.

BS5750 is a system for ensuring that every aspect of a company's business, from the way the switchboard operator answers the phone to the control of raw materials as they pass through the factory, is up to scratch. Introducing BS5750 can take many months of work and require companies to overhaul every aspect of their administration.

Companies which have won accreditation report substantial improvements in efficiency and ultimately in profits but only at the cost of a considerable initial commitment of time and money.

Richard Pickard, managing director of the Grantham-based Pickard Tyre Machine Service, says his three-person business could not afford the additional costs caused by the paperwork involved in applying BS5750. "I would have to take someone on to deal with the paperwork and that would increase my costs by 33 per cent," he says.

Turnover of the business, which makes tyre-fitting machines, is £20,000 a year.

Four of his biggest customers have said they are moving towards using only BS5750 accredited suppliers including two who have said that if Pickard Tyre is not registered by 1994 it will be dropped as a supplier.

Pickard's objections to BS5750 are that it would entail installing a complex and costly system which would not be necessary in a small company where the owner-manager has direct control of all operations. He calculates the cost of introducing BS5750 as £12,000.

"My customers have been perfectly happy with what I have been doing for the past 12 years," says Pickard. "As the provider of a service, if my work is poor my company fails. I

don't need someone from outside in a grey suit to tell me I need to do a good job."

BS5750 may be of value to the larger company which needs to sort its systems out but if I take delivery of a load of steel I don't have to look far to know where I have put it," AA Welding, a Morley, West Yorkshire-based manufacturer of welding equipment, got as far as spending £4,000 on introducing BS5750 before rising costs forced it to pull out. "It was just too expensive," says Joan Ball, a partner in the 15-person business.

Ball remains committed to the idea of a quality accreditation scheme but believes that it needs to be simplified so that it can be operated by the smallest companies. "Either that or it needs to be graded by size of company so that the work involved can be kept manageable," she says.

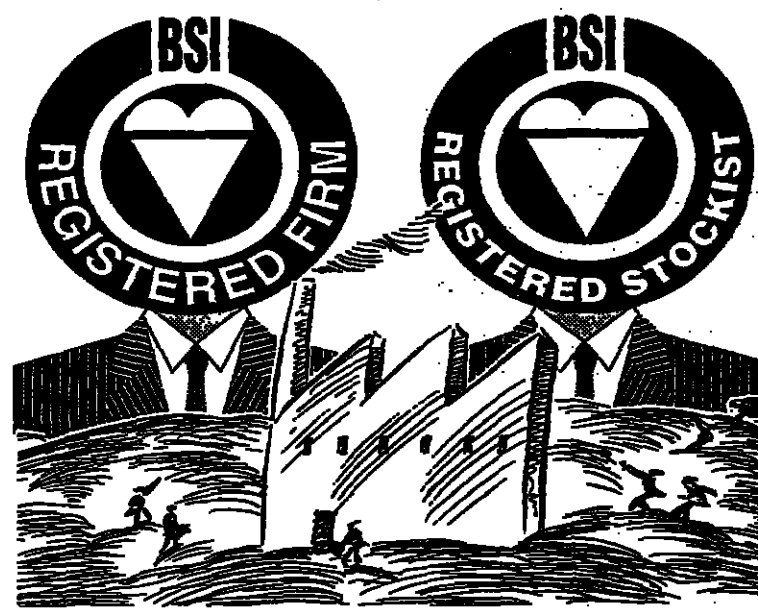
AA would have to employ an additional, non-productive person to administer BS5750 and the cost of a costly for a firm of its size, she adds. Yet failing to become accredited could cost the company some large customers. One has sent out letters saying that unless suppliers are accredited by the end of 1992 they face the prospect of being removed from the supplier list.

BS5750 gives companies the option of requiring their suppliers to become accredited or of allowing them to continue on the basis that their previous

deliveries have been up to standard, Ball explains. AA is happy to continue dealing with its suppliers on the basis of its previous good performance but many large companies are insisting on BS5750.

BSI says it is doing all it can to reduce the cost of BS5750 to companies seeking accreditation. It has worked with chambers of commerce and trade associations to help them devise quality procedures suitable for their members, thereby avoiding the need for each company to do this individually.

Subsidised help with the cost of



that in the eyes of the customers themselves that would not have been a mistake but "a serious misdirection".

What particularly irks the small business community is the fact that the government is able to insist on being paid on the nail but shows little interest in helping businesses obtain prompt payment of commercial debts. Ministers have several times in recent years blocked attempts to strengthen the legal framework for ensuring timely payment.

"The legal system for collecting your debts is a nonsense," says David Gowing. "If anyone owes you money it is a waste of time trying to get them to pay. At the same time the government has introduced draconian penalties to ensure it is paid on time. This encourages people's sense of grievance."

Useful reading: *VAT and the Small Business*, by Edmund Tibbatt. Kogan Page, 110 pages, £4.99. *Understanding VAT* by William Lovell. Pitman Publishing, 176 pages, £7.99.

CB

## Barclays steps in to help

MOST bank managers lack the time and the expertise to provide their small business customers with detailed assistance. The result is the frequent complaint that "the bank doesn't understand my business".

To overcome these objections Barclays Bank has launched what it calls its Business Growth Service to provide promising customers with advice similar in quality to that available from venture capitalists to their clients.

The new service is currently operating on a pilot basis in the West Midlands, where 15 companies have been helped since operations began on April 1.

Barclays will target small and medium sized businesses - employing 10 to 200 people - identified by its branch managers as having potential for growth. The Business Growth managers would provide between one and two days of free advice to customers.

If the problem required more specialised knowledge the bank advisers would recommend consultants or other experts who would charge their normal fee. Unlike the standard "signposting service" provided by many advice agencies, which frequently leaves the businessman floundering, the Barclays service would help the customer draw up terms of reference for the consultant and monitor the progress of the consultancy contract.

The new service is being headed by Ray Lowe, from Yorkshire Ventures, a development and venture capital company. Lowe is a former lecturer at Wakefield District College. Both have been involved at Yorkshire Ventures in providing a similar advice service to local businesses over the past three years. Channell describes the new service as "applying the venture capital philosophy of support".

Barclays says the new service involves a substantial initial cost but it believes that by allowing promising businesses to expand it will provide a payback in the longer term. If it does succeed in providing effective advice to small businesses at an economic cost it is unlikely that this initiative will be without competition from the other banks for very long.

CB

## Tempers rise over tax treatment

climate of tax collection. The Association of Independent Businesses, the London Chamber of Commerce and the National Federation of Self Employed and Small Businesses have all highlighted the severity of penalties now available to the taxpayer.

Despite the issuing in 1986 by the revenue and customs of a taxpayers' charter guaranteeing fairness, courtesy and consideration, the taxpayer and the VATman frequently appear to be acting with excessive zeal, business groups claim.

It is not unknown for tax collectors to turn up at a company's premises to collect a cheque a day or so before the due date, says David Gowing of Anson Gowing, a Bracknell, Berkshire-based firm of accountants. "This hard-nosed approach seriously exacerbates the cash-flow problems many businesses are experiencing in

the recession," he adds.

Anson Gowing itself received a letter threatening recovery proceedings five days after the due date for paying PAYE. The company had already posted the cheque and had no history of persistent late payments, says Gowing. A lack of communication between the two different tax departments which assess and collect taxes often leads to problems, says Lance Blackstone of Blackstone Franks, a London accountancy firm.

The tougher tax climate has resulted from recommendations made by the Keith Committee in the early 1980s for a tightening up of the enforcement powers of the tax departments. Among the changes made was the introduction of a range of penalties and interest charges for offences such as the late registration of a business for VAT and failure to

make a VAT return or to pay tax on time. Most controversial was the serious misdirection penalty for businesses which made an error of 30 per cent or more in their VAT returns.

Customs says the penalty for serious misdirection can be avoided if the businessman can provide a reasonable excuse for the mistake but the business organisations say simple errors can be costly. The penalty rate was originally set at 30 per cent but has been reduced to 20 per cent pending review.

Not only has the tougher tax regime come into effect during a recession, the businessman can no longer rely on getting help from his local tax office. As the tax rules have become more complex so the quality of advice available from tax offices has declined, says Nigel Horner of Chartered Investigations Group, a Peterborough-based tax consultancy.

Unlike large companies which can expect frequent visits from the taxman small companies may go years between visits. This means that errors may not be picked up for a long time so that penalties and interest payments may mount up to quite considerable sums, says Horner. In addition, since small companies are often dealing with smaller amounts of VAT the chance of any mistake exceeding the 30 per cent trigger point is greater.

So complex has the tax system become that it is unrealistic to expect a small businessman to make innocent mistakes in filling in his tax and VAT forms, businessmen and accountants argue. One businessman reports attending a meeting with customs where an official apologised for making a mistake over some figures. The businessman took great pleasure in pointing out

that in the eyes of the customers themselves that would not have been a mistake but "a serious misdirection".

What particularly irks the small business community is the fact that the government is able to insist on being paid on the nail but shows little interest in helping businesses obtain prompt payment of commercial debts. Ministers have several times in recent years blocked attempts to strengthen the legal framework for ensuring timely payment.

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## ARTS

## Cosi fan tutte

GLYNDEBOURNE

There seem to be two productions going on in the new Glyndebourne *Così fan tutte* (sponsored by Castrol UK Ltd). One is pure surface-chic, often worryingly silly, always severely limited in its vision of what is, after all, perhaps the most perplexing of all operatic comedies. The other shows flashes of real depth, tenderness, observant insight into the turbulent emotional drama seething within the comedy-of-manners structure.

The trouble is that the former production constrains and constrains the latter, that's why Friday's performance, for all its not inconsiderable virtues, remained so peculiarly unsatisfying.

Trevor Nunn and his designer, Maria Bjornson, have hit on a new setting. The house overlooking the Bay of Naples becomes the pre-First World War luxury liner *Napoli*; the two young couples, attended by respectively a bearded middle-aged servant and a sassy ladies' maid, are off on a holiday cruise.

Bright idea! The overture accompanies a frenzied dumb-show of scene-setting, in which little arrival vignettes and embarking cameos are introduced in a matter of a million minutes. This is Trevor Nunn in West End Musical mood, turning *Così fan tutte* into *Sail Away, Ladies at Sea*, and every other shipboard-romance show that ever was.

It's not, I insist, snobbery that made me flinch. This is an exercise in smart-alec ingenuity, designed to indulge a well-heeled audience in a feeling of in-group complicity with the domes on stage; Bjornson's designs, which often cramp the available acting space, and costumes are at once wonderfully inventive and horribly self-indulgent.

But that's only an irritation. The serious problem is that the visual embellishments and hordes of extras contrive to tell us at an absurdly early stage far more (and of it trivially reductive) than we want to know; and that the producer strains ever more desperately

to fit the plot and its necessary appearances into the *Napoli* setting.

It's equally not, I insist again, proxy-minded pedantry that made me resent the feebleness of the necessary glosses on the plot. Would the two young men be taken off a cruise ship for military duty? Would they sneak aboard again? Would they ever? If one cannot believe in the rigorous internal logic of a comedy libretto, the whole plot unravels into loose ends.

It's not a question of mind-boggling that, when the Da Ponte's text (given absolutely complete, with subtitles) says "trees" or "next room", the staging larkily fudges the issue. It's a question of the frame not holding firm, and the picture slipping within.

And yet, in spite of such overwhelming odds, some *Così* depths are sounded. The young men (Kurt Streit and Jake Gartner) behave, physically and emotionally, just like friends; the young women (Amanda Rocco and Suzanne Johnston) look and act more like sisters than any other I have seen.

The moment of panic that leads all four as the adventure begins to go out of control registers with beautifully succinct expressiveness in each case - Miss Rocco's "Per pietà", a key example, finely directed and touching executed, as well as impressively sung.

The music, of course, later (Claudio Desideri and Gianna Rolandi), less bitterly played than has recently been the fashion, are excellently well taken, though Miss Rolandi's voice sounds hard-worn and Mr Desideri's somewhat strident in use.

These moments are, in the end, swamped, yet not easily forgotten. They lead me to hope that, next time Trevor Nunn tackles this opera, he will find the confidence to do it plain, without offering decorative aids to the audience.

Meanwhile, this is not a negligible production, only a deeply disappointing one. It is full of fresh young talent -

notably the extraordinarily promising, if still not "finished" Amanda Rocco (she now needs to focus her low register); the sensual, sparky Suzanne Johnston, a young Australian of abundant charm (and weak Italian); and Kurt Streit, the nonpareil Mozartian of the evening, a Ferrando who combines suppleness with stamina and light, strong, beautiful tone.

It also has Simon Battle and the Orchestra of the Age of Enlightenment. They are last year's *Figaro* team; this year, because of the raised pit level, they sound as if in the best way they had always been Glyndebourne's Mozart musicians.

The see-through beauty of the "period" instruments and the richness of the textures of their sound are heard and felt in countless ways. Accents tell; cross-rhythms bite; woodwind lyricism and woodwind wit both hit home with new delight.

Vocal deportment still hasn't been fully thought through: decorations are plentiful but the voices of the sextet aren't all ideally matched to those of the orchestra - and only Mr Streit's truly chimes with the orchestra's "period" *Così*. But then, given the odd mesh of music and drama attained here, these stylistic matters are of subordinate importance.

Max Loppert

By Saturday, when Nuria Espert's new Carmen production reached the end of its first run at the Royal Opera, it had acquired a new conductor and several new singers. The former was Barry Wordsworth, who led a forced, hectic Prelude and then subsided into decent efficiency. (The Quintet was neither less nor more sparkling, but perhaps the tempo was inherited from his predecessor Zubin Mehta.) As the original reports said, Miss Espert's crowd-handling is unexpectedly solid. The chorus looked at home only in Lillas Pastia's inn, which Gerardo Vera has made into a stately parlor; advance booking



Like sisters: Amanda Rocco and Suzanne Johnston

essential, all major cards taken up music, and that showed to advantage; unlike any of his compatriots in recent years, he can sing and speak the language credibly. His Don José was plump, innocent and worried, often touching. He delivered the "Flower Song" with sweet Italianate sincerity. In the last act, his ruined person was shamed rather than dangerous: obeying Miss Espert's instructions for the murder, committed not with a knife but with a horrible meat-hook dangling on a long rope, he looked apologetic. In later revivals, I think this *trouille* should be wished only upon tenors with a convincingly nasty streak.

David Murray

'Cleopatra': red chalk, late 1630s, by Guercino

## A draughtsman's legacy

Susan Moore visits the exhibition of Guercino drawings at the British Museum

The 400th anniversary celebrations of the birth of Giovanni Francesco Barbieri - nicknamed Guercino or "squint-eye" for obvious reasons - began early with an exhibition of Guercino in France at the Louvre last May and will culminate in a major retrospective in Bologna in September. Next month the National Gallery will show some 27 paintings from British collections; the British Museum's contribution is a substantial drawings show of over 200 sheets (until August 18) that fuels the debate over his relative merits with brush or pen.

Guercino was the most prolific draughtsman of 17th century Italy, and one of the most admired artists in 18th century Britain. As a result, the bulk of the vast corpus of his work - drawings passed from his hands into British collections - some 836 into the Royal Collection alone.

Thanks mainly to the energies of the scholar and collector Sir Denis Mahon over the last 40 years, he has become once more one of the most widely discussed artists of the century.

A serious monographic drawings show - and this one, along with its catalogue (British Museum Publications £25, during the exhibition, £19.95) is exemplary - has two responsibilities to its subject. It must represent the artist as a draughtsman, and reveal something of the relationship between the preparatory drawings and the finished work.

The compositions Guercino initially conceived for a painting are invariably far more experimental, daring and visually exciting than the those he finally adopted.

Guercino appears to have been an instinctive draughtsman, freely jotting down what he saw of life around him. His is a distinctive drawing style, one of the most easily recognisable and appealing of any Old Master.

In early sheets he exploits

the breadth of black and sometimes oiled charcoal over coarse paper for bold chiaroscuro effects, daring to leave large areas of untouched paper for pure highlight. His handling of the infinitely more subtle medium of red chalk is mastery too; note the Aurora for the frescoes in the papal Casino Ludovisi, and the highly finished studies of infants and putti. *Cleopatra* is no more ravishing than the two humble women conversing.

It is, however, in his use of pure line in pen and ink that Guercino is most remarkable. His free, calligraphic notation of hoops and loops and hatching is as vital and expressive as it is economical. It is a draughtsman's shorthand, but mass and form, light and drama are suggested in even the most cursory sketches. The pen is used to define, and the brush to suggest, with a few strokes of light and dark, the direction of light without detailing how that light might fall.

Thanks to the artist's desire to keep his working drawings, it is possible to reconstruct Guercino's thoughts behind numerous compositions, and the show helps further by providing, wherever possible, photographs of the paintings. The series of *Jael* and *Sisera*, for instance, shows Guercino exploiting the possibilities of different moments of action: most striking, the crazed figure of *Jael* looming over the prostrate *Sisera* who writhes in agony under her blows; but he chooses to develop the more acceptable, less violent moment when *Jael* is poised to strike the first blow that will hammer the peg into the sleeping *Sisera's* head.

Similarly, there is a fascinating group for the Assassination of Amnon at the Feast of Absalom. In each, the servants have their daggers at the throat of Amnon who has dared to rape his half-brother's sister. In one version, Absalom is fleeing in horror from the murder he has

perpetrated; in another he looks on impassively. A third shows him leading the assassins on. It is a timeless story of duplicity and revenge, and the artist gives his characters contemporary rather than biblical dress.

Guercino executed a few small landscapes in oil and tempera before he went to Rome in 1621, but does not seem to have painted landscapes, even as backgrounds, after his return to his native Cento two years later (where he seems happy to have played second fiddle to Guido Reni). Nonetheless, he continued to produce highly finished panoramic landscape drawings, perhaps purely for his own pleasure. Their faultless, sweeping pen strokes, lack of wash, and clever exploitation of white ground, suggest that they may have been intended for publication as prints - and that he may have been familiar with the etchings of Rembrandt.

There is a smattering of drawings from little known private collections and what will most surprise the layman, perhaps, is Guercino's fascination with everyday life and everyday folk. Here careful observation is transformed into pure caricature and fantasy.

Genre scenes show a tavern and baker's shop; near brutal peasants plucking and an open-air theatrical performance. A woman pulls out a young girl's tooth with a terrifying implement; in a gentler domestic vein, two girls lean over a fire to dry their hair. The humor is often laconic: a dog barks in a street vendor's sores and soiled pants, and a man empties a chamber pot over the head of a kneeling soldier.

The show ends on such a note: a highly coverable caricature of the back of a line of four children, the tallest with an exaggerated long neck, the shortest with no neck at all, and one of the urchins turning round to scowl at the spectator.

## Bath Festival

It would seem to signify a wry sense of humour on the part of festival organisers when they lay on a splendid fireworks display for the opening night and then transport their audience off to a concert in another city. Or perhaps it is the very diversity of events and venues that makes the Bath Festival what it is.

The theme of the programme this year is *Beyond Vienna*, as it is again at a number of other festivals. It is still possible to claim that the subject is timely in a political sense and there are obvious advantages to be had from it in festival planning. The musicians from Eastern Europe are keen to travel and, with a bit of persuasion, one can get local orchestras to be adventurous in their programmes to fit the chosen theme.

At the opening concert in Wells Cathedral, the Royal Liverpool Philharmonic Orchestra under its Czech Principal Conductor, Libor Pešek, did just that. They unearthed a symphonic poem by Josef Suk, called *Prague*. This describes the 1443 siege of Prague and is the occasion for a lot of fanfares and strenuous fighting music, rather loosely put together, which do not show the lyrical Suk that we know from his chamber music to best advantage. But the

proud climax with organ and bells resounded splendidly. In that respect it was a good choice, as the acoustic of cathedrals is invariably a problem for orchestral concerts. On this occasion the main work was Brahms's Violin Concerto and that did not fare nearly as well. It was a mistake not to put the soloist, Kyung-Wha Chung, on some kind of raised platform. We could hear her but not see her, like the Queen in Washington. And the tone of her solo violin was rendered too thin against the orchestra, supportive though Pešek and the RLP players were.

On Saturday morning the Vogler Quartet did not encounter any such difficulties in the elegant surroundings of the Guildhall in Bath. This young group is quickly becoming a familiar name in chamber music circles. To judge from the present programme, their Mozart and Beethoven might benefit at times from more youthful spirit, its Bartók from a harder intensity, but of the astonishing maturity of the playing there is no question. The four young members have all the mastery of a fully-formed quartet.

The main attraction of the festival's first weekend was provided by Nicholas Maw, its resident composer. The title does not unfortunately mean

that there will be a substantial survey of Maw's music. Apart from a pair of recitals to come from the Nash Ensemble, one of which will feature a revised version of his *Ghost Dances*, the only other event was the premiere of a Piano Trio at the University of Bath on Saturday evening.

That, though, was worth the billing. Essentially the trio is a chamber work, both as to form and content. In its bitter-sweet lyricism the music is very reminiscent of Maw's teacher, Lennox Berkeley. But it also widens its perspective to take in the quicksilver mystery of a fleeting scherzo and two impassioned outer sections. Maw is expert in judging exactly how dense to make his ideas and where to place them for maximum effect. The work seemed to me to carry complete conviction and fully deserves to be taken up by other groups.

The Monticello Trio played it wholeheartedly after working hard in the dry acoustic of the University Hall to bring life to their Mozart and Shostakovich trios. For the rest the sun shone on the orchestra with a capacity. When Bath is as beautiful and as welcoming as this, it is difficult to resist staying for the full two weeks.

Richard Fairman

## Bruckner's Fifth

BARBICAN HALL

On Friday Amsterdam's Royal Concertgebouw Orchestra played gloriously for Riccardo Chailly in Bruckner's 5th (Symphony no. 5). Not in the Festival Hall, as predicted in error on this page last week, but at the Barbican, an even less welcoming acoustic for Bruckner, one might have thought - but the Concertgebouw (as we call them) both as to form and content. In its bitter-sweet lyricism the music is very reminiscent of Maw's teacher, Lennox Berkeley. But it also widens its perspective to take in the quicksilver mystery of a fleeting scherzo and two impassioned outer sections. Maw is expert in judging exactly how dense to make his ideas and where to place them for maximum effect. The work seemed to me to carry complete conviction and fully deserves to be taken up by other groups.

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Richard Fairman

Architecturally, Chailly reconstructed this huge symphony (an hour-and-a-half long, given here in the uncut original version) with an utterly sure hand, always maintaining a long-focus view of the music. The 23-minute first movement sounded pithily concise but deep, and masterfully argued. In the Adagio, Chailly illuminated the ambiguous rhythm of the main material to ascending effect (and no loss of poignancy); for the noble second theme, the glowing texture of the Amsterdam strings realised a Brucknerian ideal.

Chailly's fresh insights into the Fifth were sharpened in the Scherzo. He not only enforced a stark contrast between the fluid, mercurial opening music and the stumpy *Wandler*, but surprised us by dressing the latter in visionary hues, phosphenescent and elusive - as if to hint that the folky material has a sophisticated role (which of course it does). The elaborate engineering of the Finale sounded self-conscious, as I think it does in any performance for all its imposing scale. It strikes me as more of a grand academic-theatrical exercise than the inspired earlier movements. But it was grandly delivered and as memorable as the rest of the performance.

David Murray

## INTERNATIONAL ARTS PREVIEW &amp; EXHIBITIONS

## BERLIN

**MUSIC**  
Deutsche Oper 19.00 John Dew's production of *Faust*, with Neil Rosenheim in title role and Inga Nielsen as Marguerite. Tomorrow: Manon Lescaut. Thurs: Aida (3410 246)

**SCHWABLINGHAUSEN** 20.00 Fabio Luisi conducts Berlin Staatskapelle in music by Haydn, Stravinsky and Mahler, also tomorrow. Thurs: Justus Frantz plays Mozart (2004 762). Fri: Maxim Shostakovich conducts Shostakovich (3410 246) Philharmonie Kammerensemble 20.00 Gernot Schütz conducts Berlin Philharmonic Orchestra in music by Lutoslawski, Stravinsky, Mozart and Hindemith. Tomorrow, Thurs, Fri and Sat: Hartmut Haenchen conducts. Sun and next Mon: Claus Peter Flor brings the Berlin Symphony Orchestra on its first visit to the Philharmonie (2614 383)

**DANCE**  
Komische Oper 19.30 Tom Schilling's production of *Cinderella*, music by Prokofiev. Tomorrow: *Carmen*. Thurs: *Idomeneo*. Fri: Die schwelgere Frau (2202 555) Theater des Westens 19.30 Ballet

of the Deutsche Oper in works by Hans van Manen, Roland Petit and Balanchine, also tomorrow and Thurs. Fri and Sat: three ballets by Christopher Bruce (3190 319)

**THEATRE**  
This week's repertory at the Berliner Ensemble includes Basil tonight and Heiner Müller's *Germania Tod in Berlin* on Fri (2827 712). The Deutsches Theater has Turgenev's *A Month in the Country*. Kleist's *The Broken Jug* and Goldoni's *The Servant of Two Masters* (2871 225). The Maxim Gorki Theater has a new production on Thurs of Shakespeare's *As You Like It* (2082 748). In the western part of the city, the Schiller Theater has Goethe's *Faust Part One* and a new production of *Amadeus* (Theater am Schillerplatz 19.30)

## CHICAGO

**Orchestra Hall** 19.30 Isaac Stern plays Beethoven's Violin Concerto with Chicago Symphony Orchestra conducted by Daniel Barenboim. Thurs, Fri and Sat: Barenboim conducts Bruckner's Fourth Symphony (435 6868)

## LONDON

**MUSIC**  
Covent Garden 19.30 Hildegard Behrens sings title role in *Tosca*, with Neil Shicoff as Cavaradossi and Samuel Ramey as Scarpia, also Fri. Tomorrow and Sat: David Bintley's new ballet *Cyranos*. Thurs: world premiere of new opera by Harrison Birtwistle (240 1063) Royal Festival Hall 19.30 Leonard Slatkin conducts Philharmonia Orchestra in Strauss's *Ein*

Heldenleben. Joan Tower's *Sequoia* and Mozart's Piano Concerto in E flat K271, with Emanuel Ax. Tomorrow: Kurt Sanderling conducts Los Angeles Philharmonic. Thurs: Slatkin conducts Vaughan Williams' Ninth Symphony (528 8800)

**Queen Elizabeth Hall** 19.45 Gordon Hunt plays Richard Strauss's *Oboe Concerto* with London Chamber Orchestra. Programme also includes Wagner's *Siegfried Idyll* (528 8800)

**Salle de la Ville** 19.30 Opera 80 - season features Die Zauberkette and Don Pasquale, sung in English. Runs till Sat (278 8916)

**THEATRE**  
The National has Steven Pimlott's new production of *Moby-Dick*. The Misch (tonight in the Olivier) and Keith Dewhurst's *Black Snow*, a comic satire about the theatre in Russia, based on Bulgakov's novel (tonight in the Cottesloe). Also showing this week is Alan Bennett's stage adaptation of *The Wind in the Willows*, directed by Nicholas Hytner (*Wed to Sat*), Eugene O'Neill's *Long Day's Journey into Night* (Fri and Sat) and Alan Ayckbourn's play for all the family *Invitation* (Thurs to Sat). For information about other shows, phone Theatreline from anywhere in the UK: Plays 0836 430569 Musicals 0836 430560 Comedies 0836 430561 Thrillers

0836 430562

## MADRID

**Auditorio Nacional de Música** 19.30 Riccardo Chailly conducts Royal Philharmonic Orchestra in Bruckner's Fifth Symphony (337 0100). The orchestra gives concerts in Barcelona tomorrow and Thurs

## MUNICH

**Staatstheater** 19.00 Ulf Schirmer conducts Everdug production of Die Zauberkette, with a cast including Alejandro Ramirez, John Brocheler and Theo Adam, also Thurs. Tomorrow: Boris Godunov (221316)  
**Philharmonie** 20.00 Sergiu Celibidache conducts Munich Philharmonic Orchestra in a programme including Berg's Violin Concerto, with soloist Michael Erdleben. Repeated tomorrow (48098 614)  
**Prinzregententheater** 19.30 Schiller's *Maria Stuart* directed by Theodor Däubler, also tomorrow. Thurs: Brecht's *The Good Person of Sezchuan* (225754)

## NEW YORK

**DANCE**  
Metropolitan Opera 20.00 American Ballet Theatre triple bill including Jiri Kylian's *Simone*. Tomorrow: Twyla Tharp evening. Season runs till June 22 (352 6000)  
**New York State Theatre** 20.00 NY City Ballet in four works, including Balanchine's *Walpurgisnacht*. Ballet. Season runs till June 30 (870 5570)  
**MUSIC**  
Avery Fisher Hall 20.00

Schoenberg's *Gurrelieder*. Zubin Mehta conducts his final performance as music director of the New York Philharmonic Orchestra. Sun and next Mon: Itzhak Perlman and Daniel Barenboim conduct violin sonatas (874 2424)

## THEATRE

There are no novelties on Broadway this week. Long-running shows include *The Secret Garden*, a musical based on the Frances Hodgson Burnett novel about an orphan who goes to live with her uncle on the moors and discovers a magic garden (St James Theatre); Larry Gelbart's musical thriller *City of Angels* (Virginia); Neil Simon's Pulitzer Prize-winning play set in New York (Richard Rodgers Theatre); *Monster in a Box*, Spalding Gray's autobiographical monologue (Vivian Beaumont Theatre); and *Six Degrees of Separation*, John Guare's play about a mugging victim who seeks refuge at a Manhattan dinner party. Ticketron (246 0102) answers inquiries and sells tickets

## PARIS

**Châtelet** 20.00 John Eliot Gardiner conducts *Die Entführung aus dem Serail*, with Luba Orgonesova as Constanze, also Fri and Sun. Tomorrow at 12.45: Lynne Dawson sings Schumann, Duparc, Walton and Strauss. Tomorrow at 20.30: Anne Sofie von Otter sings Les Nuits d'Elé. Thurs: Gardiner conducts Mozart (4026 2840)  
**Salle Pleyel** 20.00 Murray Perahia plays Mozart, Brahms, Chopin and Beethoven. Tomorrow and Thurs:

Afain Lombard conducts *The Rite of Spring* (4561 0630)  
**Théâtre de la Ville** 20.30 Jean Gaudin Company presents a new ballet, *La Dame aux Camélias*, set to soundtrack of Camille Saint-Saëns in La traviata. Also tomorrow, Fri and Sat (4274 2277)

## ROME

**Teatro dell'Opera** 20.30 Katia Ricciarelli sings title role in Puccini's *Iphigénie en Tauride*, also Thurs and Sat. Tomorrow and Fri: Rigoletto with June Anderson and Leo Nucci (463641)

## STOCKHOLM

**Royal Opera** 19.30 Die Entführung aus dem Serail sung in Swedish, with Lena Nordin as Constanze and Stefan Dahlberg as Belmonte. Also Thurs (248240)  
**Konserthuset** 19.30 Young Swedish soloists join the Stockholm Philharmonic Orchestra for performances of Mendelssohn's Violin Concerto and Brahms's Second Piano Concerto. On Thurs, the programme is Walton's Cello Concerto and Rachmaninov's Third Piano Concerto. Entry is free

## VIENNA

**Staatstheater** 19.00 Peter Schneider conducts Die Zauberkette with Barbara Bonney as Pamina and Gosta Winberg as Tamino. Tomorrow, Fri and Sun: ballet triple bill. Thurs: *Idomeneo*. Sat: *Così fan tutte* (51444 2360)  
**Konzerthaus** 19.30 Alban Berg Quartet plays string quartets by Mozart and Bartók. (7124 6880)

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# FINANCIAL TIMES

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## Soviet reform and the west

THE SOVIET economy is in a virtual free fall. Gross domestic product is likely to drop by about 20 per cent this year, after an unofficially-estimated 10 per cent decline in 1990. The budget deficit is out of control and the country is on the brink of hyper-inflation. President Mikhail Gorbachev's lurch back to the conservative left last autumn and the half-hearted economic "reforms" carried out by Prime Minister Valentin Pavlov have, as widely predicted, carried the country further down a blind alley.

Yet, less than nine months after Mr Gorbachev rejected the so-called 500-day economic reform programme associated with Mr Stanislav Shatalin, Mr Grigori Yavlinski and other reform economists, he appears to have accepted their argument that there is no alternative to radical, market-oriented reforms.

Mr Yavlinski is at Harvard putting the final touches to a revised economic programme. It is designed to convince a sceptical west that this time the intention to reform is serious. Meanwhile, Mr Gorbachev is angling for an invitation to the G7 summit in London to seek large-scale western financing. In Moscow he is mentioned about \$100bn, roughly in line with the \$20bn to \$30bn a year suggested by Professor Jeffrey Sachs of Harvard.

As President George Bush has duly observed, "a hundred billion is still a large piece of change." Advocates of large scale aid say it is a bargain compared to what the west is collectively saving, thanks to the end of the Cold War, and a good investment if it can head the moribund Soviet economy in a market-oriented and democratic direction.

### False starts

Things are not as simple as that. Writing economic programmes is the easy part. Turning words into deeds is initially more difficult. There have been many false starts over the last six years. Mr Gorbachev still calls himself a socialist and a Leninist. The military-industrial complex still absorbs an absurd proportion of the country's resources. The KGB and the communist party still wield enormous

power. The country still lacks democratic political institutions capable of demanding the sorts of sacrifices that Polish and east European experience has shown will be required.

Yet grounds for cautious optimism do exist. Last November, when President Gorbachev and leaders of nine of the 15 Soviet republics could mark a milestone in the search for a looser, more federal system. Next month's presidential election in the Russian Federation could be the forerunner of popularly-elected republican government throughout this unwieldy empire.

### Begging bowl

As things stand, however, there is little point in throwing dollars at a still largely unconstructed Soviet Union. Consequently it would be premature to invite Mr Gorbachev to turn to his begging bowl at the G7 meeting in July.

What is first needed is careful scrutiny of the Yavlinski programme, followed by serious negotiations. The west must make clear its preconditions for assistance. In detail, as well as agreeing what kind of assistance it can best offer.

The broad aim must be to help the Soviet Union look after itself. This does not mean, for example, providing dollars to finance a budget deficit caused by incompetence and political weakness. It may mean providing some backing for currency convertibility. It does mean willingness to send IMF, World Bank and other experts to transfer the technical, financial, legal, accountancy and other skills required to build and operate the fundamental institutions of market style economies. It also means willingness to help organise a large scale privatisation programme and improvements in the efficiency of key export sectors, like the oil industry.

Yet the Soviet Union, a country with large gold reserves, rich natural and human resources and a bloated military economy, is far from an obvious candidate for western charity. For geo-political reasons, the west may eventually be right to decide to help. But only if it is first absolutely clear that the Soviet Union intends to help itself.

## Capping the utilities

WHEN IS regulation by the "retail price index minus X" just like that by the rate of return? Answer: when the regulator is the director-general of the Office of Water Services (Ofwat). This is the obvious response to last week's warning letter from Mr Ian Byatt on the profits and dividends of the water companies. But it would also be a gift one. The truth - not merely in the case of water but also in those of BT, which last week reported profits of over £3bn, and British Gas, which has accepted a tighter cap on prices - is more complex and more significant.

The most important advantage of the privatisation of public utilities has been increased transparency. No longer can these behemoths hide their inefficiency and indifference behind the cloak of the "public interest". But the increased transparency has also demonstrated that in its pursuit of privatisation the government was excessively generous to shareholders, at the expense of consumers.

To their credit, the regulators are trying to overcome the legacy they inherited. The formula bequeathed to Sir Bryan Carsberg, director-general of the Office of Telecommunications (OfTel), was RPI minus 3 percentage points. In 1989 he shifted this to RPI minus 4 percentage points and now, with the belated inclusion of international calls, he has turned it into RPI minus 6 percentage points.

Similarly, Mr James McKinnon, director-general of the office of gas supply (Ofgas), has persuaded British Gas to shift from RPI minus 2 percentage points to RPI minus 5 percentage points. In addition, British Gas will no longer be able to pass through the cost of North Sea gas automatically.

### K factor

Mr Byatt's warning, along with his plans to issue a consultative document on the cost of capital this summer, suggests that the review of the price formulae for the water industry, due in 1994, will be at least as tough. He also has the right to make interim adjustments to the formula for the pass through of investment costs (known as the "K factor") and apparently intends to use

it, where appropriate. Four further changes in regulatory control over prices now suggest themselves.

First, why should a price index that includes mortgage interest rates, the community charge and value added tax say anything useful about the prices of "phone calls, gas, water or electricity"? BT, for example, is benefiting from price increases whose rationale was the 9.8 per cent headline rate of inflation of last June. The best solution might be a comparatively modified RPI. A second best would be to use the index of producer prices.

### Meaningless figures

Second, regulation should never be carried out on the basis of historic cost accounts. The current practice of a capital-intensive enterprise like BT should either be allowed to report such meaningless figures or be regulated on that basis.

Third, the best approach to price regulation is via a medium-term price cap. The resulting incentives for improvements in efficiency are among the most valuable features of the current British regulatory regime. But that cap must be set in the light of what is thought to be a reasonable long run target rate of return. This target should be analysed publicly during the periodic reviews of the price formulae.

Finally, regulators have been too inclined towards movements behind closed doors. OfTel, for example, has been criticised for allowing the shibboleth of "commercial confidentiality" to outweigh transparency in the current review of BT's connection charges. But a company like BT, which enjoys a quasi-monopoly but has a limited right to confidentiality.

Competition wherever possible; regulation wherever necessary. That must be the motto. But where regulation is needed it needs to be tough. It was not tough enough to begin with. But the regulators have been learning on the job. Without sacrificing the benefits of the new regulatory model, further improvements can be made. The lightning over BT and water shows the way.

As dusk turns to night by Millwall Dock and the Daily Express presses prepare to roar, Mr Bob Voyce is reflecting on the discontent of the men who took his job. Mr Voyce, a former Sunday Times printer, laughs wryly at the idea of an industrial action ballot among Wapping print workers. "I won't be standing outside with them," he says.

Five years ago, Mr Rupert Murdoch's News International turned its back on 200 years of Fleet Street history and abandoned hot metal printing by moving to Wapping, east London. It cast aside the intricate pay scales, the long bouts of industrial disruption, the craft unions' obstinacy. It sacked 5,500 workers, and hired 850 new ones.

The first Wapping workers were recruited secretly through the Southampton branch of the RMTU electricians' union. The RMTU never gained recognition at Wapping, partly because of the outcry among other unions which had been recognised by News International at its plants around Fleet Street. The RMTU held the ballot at Wapping as part of a recognition campaign.

Wapping devastated union power over newspapers, allowing managers to wake from a production nightmare. Fleet Street had come to envy the British industry's failings: production plants where capital investment had ground to a halt, where managers had to bargain each night to get papers printed, and where unions maintained old-established demarcations.

Some left London altogether: the newly-established Independent printed at provincial plants, while the Mirror Group moved to Watford. But most tried to remake their past. Buoyed up by expanding sales and an advertising boom, they spent the money from selling Fleet Street buildings on a grand industrial movement in the London Docklands.

Like the early 20th-century factories built by the Lever family at Port Sunlight and the Cadbury family at Bourneville, these plants were intended to be a new model of industry. The companies spent up to 100m each to replace the old hot metal with an array of new print technology. There were web offset and flexographic presses, with robots to load paper reels.

And like Bourneville and Port Sunlight, it was to be more a technical experiment than a social one. The houses for their workers like the paternalist Levers and Cadburys. But after the paralysis of Fleet Street, they were determined to have in their plants the most flexible working practices and the best-involved workforce of any British industry.

A cohort of young managers, many from outside Fleet Street, were brought in to run the experiment. They attempted not just to improve on Fleet Street, but to obliterate its memory. Some claim to have succeeded already. "We used to look with envy at how Ford organised work in its plants; we have gone far beyond them in a few years," says one.

Last week's vote at Wapping was the first sign that the experiment could be going awry. The RMTU electricians' union balloted 250 workers after News International declared 185 redundancies and imposed new shift patterns. The union has called a meeting next week to decide on whether to disrupt the five titles, including the Times and the Sun.

Bob Shatalin, the RMTU national officer responsible for Wapping, says the company is shipping back into old Fleet Street traditions. He says it has had to offer double rates to fill some of its new shifts. "The way they treat their staff means they are back to the same old dumb insolence, and bargaining over every run," he says.

Some union leaders say Wapping is not alone: managers have stamped authority on their plants so heavily that they risk a second era of disruption.

As newspapers enforce strict control over their print workers there are fears of a new era of disruption, writes John Gapper

## Familiar echoes in a brave new world



The way it was: riot police protect themselves from protesting print workers outside the Wapping plant in 1988

"You can sense a turn in people. One day it will explode again, and they won't be able to turn to us to sort it out because they have shut us out," says Mr Ted O'Brien, a national officer of the Sogat print union.

Newspapers are not helped by new financial uncertainty. They face an advertising downturn, while News International's parent company News Corporation is struggling with an \$8.5bn debt restructuring. "In the good times, it is easier to be generous. It's a more difficult now," says Mr Tudor Hopkins, News International's director of human resources.

Yet in an important respect, the climate remains favourable for them. High unemployment makes workers wary of striking no matter how badly the Fleet Street demarcations. "If we get back to people having a reasonable opportunity to move jobs, it might be a different matter," says Mr Alf Parish, a national officer of the National Graphical Association print union.

Newspapers have tried a variety of management techniques in their plants. The most radical has been News International, which has abandoned all forms of collective representation for workers. Others such as West Fleet Printers - where the Telegraph and Express are printed - and Associated Newspapers have been more circumspect.

They have organised work so teams of employees work together under the leadership of an overseer, breaking the Fleet Street demarcations. "An engineer does not just sit with his finger in his ear waiting for something to go wrong with the presses.

He crosses disciplines," says Mr Peter Mills, managing director of the Financial Times plant in East India Dock.

Those that recognise unions have reduced their role. Managers enthuse about walking around their plants talking to workers rather than relying on unions. "We are closer to the staff than ever before. The them and us of the old days has all but disappeared," says Mr Murdoch MacLennan, managing director of Associated Newspapers' plant in Surrey Docks.

The pioneering spirit has led to a

**Wapping enabled newspapers to do more than rid themselves of a large number of print workers: it allowed them to manage plants directly**

constant re-organisation of work. West Fleet deals were changed in April 1988 after one review. "We went round with a stopwatch and started thinking for the first time what we would need if we started from scratch," says Mr Rupert Middleton, West Fleet managing director. They cut the workforce by a quarter.

Pay has fallen since Wapping: the FT this month cut the salaries of 38 workers whose earnings had been protected at the previous level. The highest Fleet Street earners were NGA composers, some of whom earned 1,000 for under 20 hours work a week by the end of 1985. Skilled workers in

the new plants now earn around £27,000 a year.

In these ways, Docklands has turned the Fleet Street world upside down. Those who have worked in both places are bemused at the scale of change. "It has gone completely the other way from Fleet Street. There is no agreement or discussion; managers just dictate what you do," says Mr Frank Walker, a former Express printer who works at West Fleet.

Yet for all the change, there has been some continuity in most plants. They all employ some of those who used to work in Fleet Street - West Fleet printers have 250 workers aged over 50 - and they all recognise unions. The exception is Wapping, which marks the extreme of the revolution. Nowhere else has the break with Fleet Street been so absolute.

At the heart of the News International approach is an utter rejection of unions. After it shut out the NGA and the Sogat print union on its move to Wapping, the only union it could consider was the RMTU. The company had originally recruited skilled workers through the RMTU Southampton branch, and the union had ambitions to represent all Wapping print workers.

But the resulting dispute within the Trades Union Congress meant the RMTU was barred from organising in Wapping until it was expelled from the TUC in 1988. By that time, the company had turned its back on collective representation. It had even disbanded the salaried staffs council set up in 1986 for managers to talk to elected staff representatives.

Mr Hopkins says the council "became more demanding and started to behave in a way we were not terribly anxious to encourage". The company disbanded the council in 1988, and selected a group of managers and workers to form a "human resources committee" which it consults on issues such as training, smoking policy, and the staff restaurant.

It also employed four "liaison officers" whose job was to act as intermediaries between the management and workers. Mr Hopkins says they had "a very difficult time" in the two years they operated. "They were taking a lot of, because people said they were just managing 'stoges'."

At the end of last year, it decided to remove the ambiguity and replaced them with four "human resource coordinators" who are managers. Their job is to test the climate in the plant 24 hours a day, and warn of any discontent. The company also holds "communication circles" in which groups of about 10 workers are encouraged to give their views.

It is a question of always thinking how your workers will react to any plan. In Fleet Street, at least you knew what the autonomous reaction would be," says Mr Hopkins. The strain has emerged in the last month in the RMTU ballot, but the company still rules out union recognition.

Organised industrial action seems unlikely: the company claims only 50 workers took part. In the ballot and Mr Shatalin of the RMTU acknowledges they will be reluctant to risk their jobs. But the public disclosure of a flaw in the most radical of the Docklands industrial experiments has nevertheless caused the managers of the other plants a frisson of anxiety.

It raises the question of whether they have really achieved a new stability, or if workers' acquiescence is merely due to a temporary fear of unemployment. "A long period of cowardice followed by a brutal chop," is how one describes the history of Fleet Street management. Their biggest concern is that their workers will follow the example in Docklands.

Some admit they are still finding their way because their experience of management. "The people who managed in Fleet Street were not equipped to manage in a place where they could do what they wanted. Any vision they had originally had been knocked out of them," says Mr Middleton of West Fleet.

Others say they not yet achieved the re-organisation of work to match their vision. Mr Mills of the FT estimates it will take another five years before workers there are fully-trained in the flexible range of skills the company wants. There is still some resentment among craft workers who went through apprenticeships at the drive towards the mixing of skills.

Above all, some acknowledge they have a way to go before the old allegiance of workers to unions fully transfers to the companies. "They will not walk out of the door now, but we have not won all the hearts and minds," says Mr Middleton. He says the shock of Wapping has created too much uncertainty for workers yet to offer wholehearted commitment.

If so, the managers of the modern-day Bourneville and Port Sunlights in the Docklands have limited time to complete their transition from the past. As Britain emerges from recession, the economic pressure damping down any rebellion will ease. It would take some bravery to switch production elsewhere and abandon an expensive investment if there was a strike.

There is pride as well as money at stake in the Docklands plants. Since Wapping, national newspapers have been able to tell other industries how best to manage their workers with a easier conscience. If the spirit of Fleet Street moved down the Thames to the Millwall, Surrey and East India docks, some of that pride would have to be swallowed very publicly.

## Jerusalem post

Who will succeed Teddy Kollek, almost certainly the oldest and longest serving mayor of a capital city, as the boss of the troubled city of Jerusalem?

It was the unspoken question at yesterday's 80th birthday bash - hosted by the venerable Abba Eban - for one of Israel's favourite figures. Although Kollek shows no signs of quitting imminently, it is widely assumed that he will stand down after the next municipal elections in three years time.

Vienna-born Kollek is one of the last prominent liberal figures left in elected office in Israel. An outspoken critic of Prime Minister Yitzhak Shamir, the peppy-haired and peppy-humoured Kollek has contrived a remarkable political balancing act. Not just between the Arab and Jewish populations, but also between rival political, secular and religious factions within the Jewish community.

But the city's Arabs have grown increasingly sceptical, despite the fact the Arab vote for years helped to keep him in office. They complain of the great imbalance in funding Arab areas compared to Jewish neighbourhoods and Kollek has presided over the creation of large new Jewish suburbs in east Jerusalem.

Mr Shamir's Likud party is jealously eyeing Kollek's job. If the Arab population abstain - as they largely did last time round - Reuven Rivlin, a Likud member of parliament, could become the next mayor of Jerusalem. However, Yehoram Gaon, an Israeli pop singer and the brother of the man who runs the trade union controlled Koor industrial conglomerate, is also being talked of as a centrist candidate.

Meanwhile, the first institution Kollek has allowed to bear his name was officially opened yesterday - the Teddy Kollek stadium. Funded by Vivian

## OBSERVER

Cloze Duffield, it was the subject of a 16-year battle between the ultra-orthodox Jewish community who objected to its use for football matches on the Sabbath.

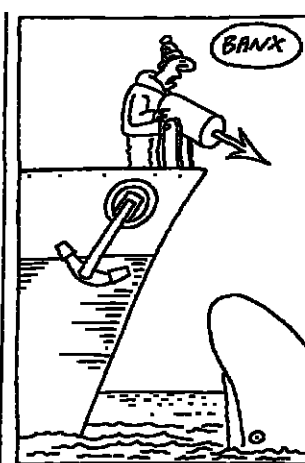
Happier days  
Adolfo Suarez, the man who bulldozed post-Franco Spain towards democracy in the second half of the 1970s, bowed out of politics yesterday when his liberal party was virtually reduced to the "we can all fit in a taxi" category in Sunday's municipal elections.

But Suarez may care to remember happier times when he was picked by King Juan Carlos to replace an ageing and peppy-humoured premier who had been beguiled by Franco. As Oxford University historian Charles Powell tells it in a forthcoming biography of the monarch that has already been published in Spain, Suarez, who knew a crisis was brewing, had packed his family off on holiday to Ibiza and was alone in his Madrid apartment when the telephone rang. It was the king asking him over for coffee.

Within half an hour Suarez was pacing restlessly about the royal study unaware that the monarch was amusing himself spying on the politician's growing nervousness from behind a sliding screen. When the king bounded into view saying, "I have a favour to ask, will you take the job of Prime Minister?" the startled Suarez had the presence of mind to reply "about time..."

### Deeds not words

Are Britain's engineers protesting too much, pluming their hopes of higher social status more on words than practical achievements? A prime example of the word-banding school is Peter



"Trust me, I'm a scientist."

Harris, founder of REAP - the campaign for the recognition of engineers as professionals. For the past 18 months he has been bounding prominent organisations, including the media, to dissuade them from using the word engineer for blue-collar operators such as mere motor mechanics. He wants it reserved for the qualification-laden variety who design things and so on.

Having had sparse success, he is diversifying his effort. Allies have told him the root of the trouble is that "engineer" in English is linked with engines, whereas the French "ingénieur" connotes ingenuity. So he now wants puhkiah engineers called "ingeniators". Even if that catches on which is improbable -

Observer can hardly see it curing the ill Harris complains of, such as that bright young people aren't attracted to the engineering profession, that its members are rarely appointed to big company boards, and that UK manufacturing is declining. Indeed, tinkering with words of any sort way seems unlikely

to be a remedy. If engineers want to be upwardly mobile, their best way is through deeds - profitable as well as technically creative engineering achievements.

### Neighbours

The word boutique has never been more popular among the growing number of corporate financiers who have left big firms to set up on their own. They dress in the latest one in London's fashionable Mayfair.

Colker, former head of Kidder Peabody's European investment banking operation, spent many years living in London and Paris. Geardine was a long time boss of Shearson Lehman Brothers' UK operation before returning, briefly, to chair its international division in New York. They were both neighbours in London.

The small partnership will be mainly involved in financing and investment work rather than mergers and acquisitions, and the focus will be Europe. Colker sees the Continental markets becoming "deeper and more serious", and the demand for sophisticated Anglo-Saxon style investment banking skills is growing apace.

But even they can think of no better word than boutique. John MacArthur, ex-Kleinwort and Fret-Bache, who set up on his own three years ago, threatened to send a pair of frilly knickers to anyone who applied the dread word to his business.

Suggestions, please.

### Victor

Sign in the rear window of a badly damaged car being towed down Hyde Park corner. "You should see the one that lost."

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# Ethiopia's first step on the peace road

All sides brought political maturity to the talks, but much could yet go wrong, writes Julian O'Zanne

After 30 years of fratricidal civil war Ethiopia's warring groups appeared yesterday to have hammered out a ceasefire and negotiated the outline of a peace deal which could pave the way for the country's first democratic elections.

Even at this 59th minute for Ethiopia the deal could lay the foundation for pulling the country back from the precipice of self-destruction and save the lives of millions from further famine, blood, rape and an explosion of ethnic-based conflicts.

Like the south-west African talks which also began in London two years ago and led to the independence of Namibia, Ethiopia is a beneficiary of the superpower rapprochement.

Since President Gorbachev took office it became increasingly clear that neither Moscow - nor Washington - wished to continue their proxy battle in the Horn of Africa.

Thus it was Mr Herman Cohen, US assistant secretary of state for African affairs who emerged from the London hotel which hosted Ethiopia's peace talks to say that a ceasefire was being announced in Addis Ababa and rebel troops should enter the Ethiopian capital as soon as possible.

For the first time after three decades of conflict and frequent famine Ethiopia - one of the world's poorest countries - has a chance of recovery.

Yesterday's capitulation of the remnants of former President Mengistu Haile Mariam's government effectively leaves the rebel movements in charge. But fears remain that the country could disintegrate into its disparate ethnic groups, threatening not only Ethiopia's hopes for rehabilitation but also the stability of the east African region.

The announcement of a ceasefire yesterday opened the way for a speedy rebel occupation of embattled Addis Ababa by fighters of the Ethiopian Peoples Revolutionary Democratic Front, a broad-based rebel group whose victories in the last month forced the collapse of black Africa's biggest army and the flight of Mr Mengistu. It also marked how swiftly events have moved since talks opened informally in London on Sunday.

The US role in negotiating and guaranteeing a transition to peace, democracy and economic reconstruction is now crucial. In the next few weeks, Washington's ability to influence political developments in Ethiopia may determine whether the country remains as one stable nation state or splits into ethnically-dominated republics.

The critical need to maintain

stability was the principal reason behind the surprising speed of the London negotiations - point stressed strongly by Mr Cohen yesterday.

With rebels almost at the city gates and gunfire erupting in the capital, the threat of a violent and forcible takeover of the capital raised the spectre of, at the very least, a temporary collapse of governance.

For the 7th people's revolution this year and dependent on an internationally-led relief operation that would have spelt disaster.

But it also reflects the political maturity and realism that all Ethiopian groups brought to the London talks.

The agreement of a ceasefire and a rapid and orderly entry into the city by the rebel EPDRF, led by Mr Meles Zenawi was the first prerequisite for long-term stability.

The second was an agreement to abrogate the demand of the secessionist Eritrean Peoples Liberation Front, which has been battling since 1961 for the independence of the northern Red Sea province of Eritrea, until the formation of a transitional government.

This could only be done once the EPLF had been assured of US support for a referendum in the future, which offered the option of independence. At the same time, such government as remains in Addis Ababa realised that it represented the only deal it could get which still held out the prospect of a unified Ethiopia.

Other critical issues remained to be settled: the exact composition and mandate of a transitional government which will be dominated by the EPDRF, the timetable for elections, the terms of the amnesty demanded by the present regime, and the role of international forces in monitoring the transition and supervising democratic elections.

The outcome is of concern not only to Ethiopians but to



Ethiopian soldiers in the capital, Addis Ababa, on Sunday

the neighbouring states of Somalia, Sudan and Kenya which fear the break up of Ethiopia and a flood of starving refugees across borders.

Much will depend on the future behaviour of the rebel groups, most of which are only just beginning to emerge from a military mentality and understand the complicated political challenges they face.

So far the signs are hopeful. Mr Meles Zenawi of the EPDRF did not have to come to London to negotiate with the rump of a government he blames for genocide and dictatorship. His fighters could have marched into the capital last Friday and seized power after 17 years of guerrilla warfare.

Similarly, the fall last Friday of Addis Ababa, the provincial capital of Eritrea, and the surrender of the 130,000 government troops garrisoned there gave Mr Issayas Aferwerki, the leader of the Eritrean Peoples Liberation Front, *de facto* control of Eritrea after a campaign which has lasted 30 long years. In coming to London to get a

Many Ethiopians, including some Eritreans and almost all the international powers hope that Ethiopia will remain as one national unity. Anything short of Eritrean independence may be unacceptable to the EPLF. Western diplomats believe, however, that the offer of a delay of the referendum, if it is matched with rapid democratisation in Ethiopia, decentralisation (perhaps even federalism) and significant development and economic assistance to the country, may be enough to entice the Eritreans to vote against secession.

The US' implicit threat that it would not recognise nor aid a secessionist Eritrea carved out by military force rather than by negotiation played a fundamental role in persuading Mr Aferwerki to come to London and participate in peace talks.

The same US carrot and stick also influenced Mr Zenawi who does not want to inherit a country deprived of vital international support after years of economic decline and war damage. Massive resources are needed urgently in Ethiopia both to avert famine and to start rebuilding the country.

But the prospect of the EPDRF being unable to govern Ethiopia if it took power by force and the risks of disintegration and secessionist desires by other ethnic groups also proved a powerful determinant of the desire for a negotiated settlement.

However the future of Ethiopia will depend on the continued spirit of compromise and negotiation now developing in London and on the international community's playing a constructive role not dictated by cynical self-interest in the transition programme.

Many things could still go wrong. A huge famine this year brought by a disruption in the relief effort because of fighting would bathe the new transitional government in tragedy and popular anger. Retribution against former members of the regime could easily escalate into severe instability and bloodletting. Any attempt to centralise government or dictate the future would exacerbate secessionist and ethnic sentiments.

Throughout its history Ethiopia has been governed by force from a strong central authority. Now it has a chance to develop on the basis of consensus and respect for individual and group rights. It is a formidable challenge because of the vacuum created by decades of misrule. But failure to grasp it will result in the disintegration of Ethiopia and mounting regional instability.

## Exchange-rate parities in Europe

# A cloud over Emu

By Alberto Giovannini

Cracks have emerged in the plan for monetary union prepared by the Delors Committee and endorsed by European governments. Substantial exchange-rate stability coupled with persistent inflation-rate differentials has pushed relative prices among European countries out of line, and contributed to higher inflation in Germany. Countries such as Italy, and to some extent France, have endured at least three years of high interest rates for the privilege of maintaining substantially fixed parities relative to the D-Mark.

It is not clear what European countries want to do. Nobody - except Mr Helmut Schlesinger, deputy president of the Bundesbank - wants to talk about re-alignments. Italy and France seem to think that devaluations of the central parities of the lira and franc would amount to a loss of reputation of their own monetary authorities, with sizeable costs in the years to come. They are right. Spain would probably like a devaluation of the peseta but supports a cautious approach to Emu.

The British on the one hand oppose a steady pace to monetary union, but on the other think that a re-alignment of sterling would be an embarrassing signal to the electorate, only a few months after joining the ERM and after disagreements on the UK's role in the European Community.

Those who oppose exchange rate re-alignments have a point. Re-alignments are inconsistent with a plan for government to relinquish the tool of the exchange rate for macro-economic management. Any exchange-rate re-alignment is effectively an admission that the tool is too important to be given up.

A central feature of the Delors report is the concept of convergence, and, in particular, convergence of inflation rates. Inflation rates are to a large extent determined by the expectations of future exchange rates, and these expectations are affected by experience and the credibility of the exchange-rate promises of European governments.

These promises have been broken many times in the past and currencies such as the lira and the French franc have a

history of periodical EMS devaluations vis-à-vis the D-Mark. For these reasons, unions and companies in Italy, Spain, the UK, and probably even in France, still think that inflation in their countries will be higher than in Germany. As a result, wages and prices grow faster than they should.

Similarly, in financial markets the sizeable interest differentials between sterling, lira and D-Mark deposit rates are probably the clearest signal of the fragility of the current policy stance of firmly fixed exchange rates. Again, exchange-rate re-alignments would just prove to the public that scepticism was justified, and further prevent the inflation rates and interest rates from converging. They are a convergence strategy in bankruptcy.

Hence the governments of France, Italy and Spain have decided to avoid exchange rate re-alignments to gain credibility. The cost of maintaining their exchange-rate promises is high interest rates and a loss of competitiveness.

What is the solution to these problems? Rather than wasting resources in the process of establishing credibility, the best way to achieve a single currency in Europe is to do it suddenly, rather than gradually.

This has been the German strategy. The Germans reunited east and west under the D-Mark before anybody had the time to point out that the economic rationale for German monetary union was substantially weaker than the economic rationale for Emu. Germans knew that waiting for economic convergence between the eastern and western sections of the country would have taken them nowhere. Yet, despite the homogeneity of economic institutions and the use of an already well-established currency, the German currency reform is hard to justify purely on economic grounds. In other words, the economic conditions of the two Germans are not those of an optimum currency area.

In sum, it is not just Stage Two, as observers often remark, that makes the current plan for monetary union difficult to implement. It is the whole idea of gradualism that makes little economic sense,

even though - regrettably - political constraints require it. So, what can European monetary authorities do now? There are three options. The first is to allow re-alignments to occur without changing anything in the plan for monetary union, leaving the EMS status quo. But this option will slow down inflation convergence and might give rise to disruptions within an EMS that is already vulnerable to capital flight.

The second option is not to allow re-alignments until the currency reform comes. Since relative prices are already out of line, this option implies either more inflation in Germany, much lower inflation, or possibly even deflation (that is, a fall in prices) elsewhere. It is easy to expect inflation convergence between Germany and other European countries if this option is followed.

The last - and best - option is to accept re-alignments, but only if accompanied by concrete measures that signal the commitment of European governments to Emu. These might include an endorsement of the statute of the European central bank, an endorsement of the concept that monetary union means a single European currency, and an explicit list of the remaining issues to be settled before monetary union.

This strategy is explicitly intended to repair the damage from currency overvaluation and high interest rates in Italy, Spain and perhaps also France, to allow the Bundesbank to stem imported inflation, while still minimising the loss of credibility of the plan to monetary union that any re-alignment would inevitably bring about.

Those who look at monetary union with scepticism will clearly embrace option one. But those who want to achieve a single currency should probably push for option three, keeping well in mind that, inevitably, many difficult technical and political issues will need to be settled very soon.

The author is a professor at Columbia University's Graduate School of Business, a fellow of the Centre for Economic Policy Research in London and a research associate of the National Bureau of Economic Research in Cambridge, Mass.

## LETTERS

### Voting systems

From Mr Ken Jarrett

Sir, your readers may be interested to know that recently 80 per cent of the postal group membership of the Union of Communication Workers thought that none of the candidates for the 1991-92 executive council was fit for office. Or so it would seem. Those who voted felt northern candidates were preferable to southern ones. The multiple X voting system was used. The ballot resulted in a skewed unrepresentative council. The north nominated 14 candidates for the postal group of the council of which 12 were elected, while the south nominated 12 candidates of which three were elected; 19.5 per cent of the postal group voted. The ballot results indicate that as many members in the south voted as in the north. There are other anomalies.

Surely, it is about time that the UCW, with a membership of some 300,000 and an income of about £13m, had its executive council elected by the STV/proportional system of voting. Your postperson may be one of many postal workers who are effectively disenfranchised because they refuse to give credence to a ludicrous system of voting which contains glaring deficiencies. Ken Jarrett, 40 Franklin Road, Bourneville, Birmingham

### The Sabbath

From Mr Peter James

Sir, Why do we keep hearing about Sabbath and Sunday trading as if these terms were interchangeable? Surely as informed a newspaper as yours self knows that the Council of Nicea in 325 AD under Emperor Constantine made people keep their homes, livelihood, and even their lives if they did not stop resting and having services on the Sabbath, that is, Saturday. Many lost their lives. The Sabbath has always been Saturday. Respectfully, please refer to Sunday trading. Peter James, 12 West Priors Court, Lings, Northampton

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LETTERS may be faxed on 07-475 5888.  
They should be clearly typed and not handwritten. Please fax only suitable for time resolution.

## Principles on which a realistic plan to rescue perestroika would depend

From Mr Padma Desai

Sir, Your correspondent, John Lloyd, reports "Gorbachev in secret G7 office" May 17 on the new perestroika plan proposed by the Soviet economist, Grigori Yavlinsky.

Offering rapid reform in exchange for a substantial aid flow - figures ranging from \$10m to \$200m annually over five years are being bandied about - for the plan presumably is a trial balloon, floated by Mr Gorbachev's implied consent for the G7 to catch.

But the premise that a "Marshall Plan" can be mounted to salvage perestroika is utopian. Although deepening Soviet economic crisis would be disturbing, fear of it alone is unlikely to produce plentiful funds for perestroika.

There are several more deserving applicants for the limited aid funds today. Nor is the Bush administration likely to surmount conservative opposition to an expensive underwriting of Gorbachev simply on a liberal contention of enlightened self-interest.

A realistic plan for rescuing perestroika must depend therefore on two mutually reinforcing principles. Significant Soviet concessions on security and foreign policy must be made to enable president Bush to bring the conservative and hence the US on board. In turn, these concessions must be traded for economic initiatives by the bilateral powers (the EC, Japan and the US) that will produce maximum tin for the Soviets and minimum cost for others. This can be done.

The Soviet Union must conclude the conventional arms treaty, reduce the strategic nuclear arsenal, and join the US in scaling down assistance to warring factions in Afghanistan. The Soviets must be offered immediate entry into the World Bank, with access to its resources for the long-term "structural adjustment" and to the IMF with its host of funds for short-term needs.

The EC would offer the Soviets a five-year Grain and Meat Agreement, selling up to 20m tons annually of its farm surpluses on medium-term credit. The EC needs to cut back the current subsidies on its farm exports, concluding the Uruguay Round of tariff negotiations. By providing the EC

farmers with a temporary new Soviet market, the agreement would ease the political pain of accepting these cutbacks.

Japan would offer to exchange the four disputed islands, seized by Stalin in August 1945, for sizeable credits and direct investment. This deal did not materialise in April during Gorbachev's visit because of the pro-Gorbachev-Yeltsin accord confrontation politics that had undercut perestroika's prospects.

The Soviet use of multilateral funds, the EC Grain and Meat Agreement, and Japanese credits and direct investment would make a core economic plan of successful transition to markets credible. Such a plan would not only exploit but also justify these commitments from the EC, Japan and the multilateral institutions. The

Soviet foods problem would be contained; the foreign investments would bring needed technology; the (non-food) credits would ease the transition to convertibility and re-inforce the capacity to attract investment from everywhere. A consortium of the trilateral powers and the multilateral institutions would back the plan. Multilateral institutions would monitor the plan, in view of Soviet sensibilities.

The plan can be suspended if mayhem breaks out anew in Moscow. Such a threat would provide the necessary external glue to keep Gorbachev and Yeltsin working together for the orderly progress of perestroika and, equally, of glasnost. Padma Desai, professor of economics, Columbia University, New York NY 10027

### Tobacco ads and subsidies

From Mr Bryan Cassidy MEP

Sir, All the ERM, EC and EC countries are being congratulated on their penetrating criticism of the European Commission proposal to ban tobacco advertising in the European Community ("Tobacco and ban faces a ban on side", May 20). Among the frontiers of a ban would be that with no advertising of tobacco products, there would be no advertising of health warnings.

Another irony of the proposed ban is that in the very week when commissioner Pöhl proposed the ban, commissioner MacSharry (in charge of agriculture) was seeking the approval of the European Parliament to spend Ecu 1.2bn (£870m) on support for tobacco growing and intervention in the 1992 EC Budget. That sum makes the total advertising expenditure on tobacco, which your article estimates at between Ecu 500m (£330m) and Ecu 600m (£400m), look pale by comparison.

Another irony is that as yet the member states of the European Community have done little to ban smoking in public places. In that respect, the European record is much inferior to that of the US where smoking is banned on all internal flights and where most res-

taurants have a non-smoking section. There is no ban on tobacco product advertising in the US, cigarette sales are declining there in sharp contrast to Norway and Portugal where cigarette sales have increased since they introduced an advertising ban. Bryan Cassidy, Bureau 227, Van Maerlant, European Parliament, 97-113 Rue Belliard, 1040 Brussels.

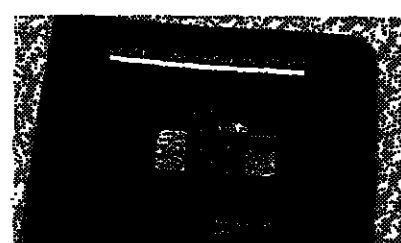
From Mr J Woods

Sir, With reference to your May 30 article on a proposed ban by the EC on advertising tobacco after 1992, would not the EC create more impact and save us all money by removing its subsidy of £940m to EC tobacco growers?

As to advertising agencies' potential loss of revenue, one must assume they will more than recoup a downturn within the EC by concentrating on the African and other Third World markets where the EC growers sell their tobacco.

It is only too obvious that the EC will in future years be sending aid to cancer and heart disease sufferers in Third World countries in order to ease our consciences.

Joe Woods, 21 Wandle Road, Morden, Surrey



THE 1990 BALANCE SHEET - EFFECTIVELY SUSTAINED MARKET POSITION.

In 1990, the Landesbank Rheinland-Pfalz and its affiliated companies were able to continue the successful development of the preceding years.

The Bank's business grew appropriately in volume terms. The balance sheet total (including the Landes-Bausparkasse) grew by 9.1% to DM 48.2 bn, whilst the volume of business increased by 8.5% to just short of the DM-50-bn-mark. The Group balance sheet total was up by 8.3% to DM 53.2 bn and the volume by 7.9% to DM 54.2 bn.

Given the good investment climate, there was a welcome increase in the Bank's corporate lending. The expansion in the building sector led to a vigorous development in new real-estate lending. There was strong growth in refinancing leasing and factoring companies and special-purpose banks. Business conducted with federal and state-government issues also demonstrated noteworthy growth. In foreign business, the previous years' positive trend was continued.

The Bank's traditionally strong placing ability has been confirmed, with a further growth in sales of its own and other securities to reach DM 15.6 bn.

In order to be ready for the single European market, the Landesbank Rheinland-Pfalz has

established the necessary presence abroad. It is represented in the key financial centres of Luxembourg, Zurich, Amsterdam, London and Paris and, thanks to a cooperation agreement with the Banco S. Geminiano e S. Prospero SpA, Modena, it now also has access to the interesting economic region of northern Italy.

In order to strengthen its market presence, especially in real-estate finance, the Bank has representations in Frankfurt and Hamburg and also a branch office in Berlin. Customers in the new German states are served by both the Berlin branch and the Erfurt representation. The Bank is ready to use its business potential to help finance investments in eastern Germany.

Key figures 1990	In DM millions	per cent
Balance Sheet Total (Group)	53,191	+ 8.3
Balance Sheet Total (Bank)	48,165	+ 9.1
Receivables	36,359	+ 3.6
Liabilities	22,468	+ 11.1
Debentures	19,985	+ 7.7
Capital and Reserves	1,114	+ 2.7
Fiduciary Accounts	3,797	+ 5.7

Once again, the close cooperation with the savings banks in Rheinland-Palatinate proved its value, given the more exacting demands on the financial industry. As the principal bank of the state government, the Bank financed measures to strengthen the region's competitiveness.

On the operational side, the Bank achieved a good result (on a par with 1989), despite the difficult conditions prevailing on the financial markets. Once all lending-risk components have been taken into account and the security portfolio valued according to the lower of cost or market principle (and an appropriation made to reserves), DM 20 m remain to be paid out as a dividend (same as 1989).

LANDESBANK RHEINLAND-PFALZ



## Thai air disaster baffles aviation experts

By Paul Betts, Aerospace Correspondent, in London

THE CAUSE of the mid-air explosion of an Austrian airliner over Thailand remained a mystery yesterday after Austrian and Thai police discounted reports that a bomb brought down the Boeing 767-300, which was carrying 233 people. All died.

The Lauda Air aircraft, which belonged to the airline founded by Niki Lauda, the former motor racing champion, crashed on Sunday night in the Thai jungle about 20 minutes after leaving Bangkok en route for Vienna.

Aviation experts said they were baffled over the cause of the sudden crash, the 13th

worst disaster in aviation history.

It is highly unusual for an aircraft to disintegrate suddenly in mid-air, one aerospace industry official said yesterday, adding that such a sudden explosion was rarely caused by a mechanical problem.

Experts also said it was extremely rare for lightning to bring down a modern airliner, although this could not be ruled out.

Other possible causes could be linked to a fire started by oxygen bottles on board; explosive decompression due to metal fatigue; vibration that

could break the horizontal tail-plane or one of the flying surfaces. Another possibility was an uncontained engine failure.

Rescue workers yesterday found one of the two "black box" flight recorders at the scene of the crash. Boeing, the aircraft's manufacturer, also sent a team of accident investigators to Bangkok.

Boeing said the crash was the first to involve a 767 twin-engine jet introduced by the Seattle company in 1982. Lauda Air had bought the 767 only 18 months ago.

Mr Lauda said in Vienna before leaving for Bangkok that the aircraft had taken off

normally. "And then it suddenly vanished from the radar screen... there was no word from the pilot, so there is no hint of what happened," he said.

Mr Lauda founded the airline in 1978 as a small charter carrier and has recently expanded into scheduled services. He said the American pilot of the 767, Mr Tom Welch, was a veteran of 14,000 flying hours.

There was also speculation yesterday that the explosion had been caused by a bomb intended for another aircraft.

Mr Lauda said an anonymous call to Vienna airport from Germany early yesterday

had indicated that a suitcase bomb meant for a flight on United Airlines, the US carrier, had been placed by mistake on the Lauda Air Boeing. But Vienna police and Thai later discounted the claim.

Aviation industry officials, however, expressed concern yesterday over the possibility that a terrorist bomb brought down the aircraft. Such fears could have a severe impact on the industry still trying to recover from the sharp decline in air travel during the Gulf war. Although air travel has picked up, it has yet to see signs of a strong post-Gulf war recovery.

## A bad time to be a banker



By Anthony Harris

**B**ANKERS are always popular hate-figures in a recession. American bankers are no doubt used to it, an evil little man in a silk hat, with a bagful of dollars, has been a stock figure in populist cartoons for more than a century. In this country, where bankers are normally respected (and still more in Germany where they are revered), it must come as a shock. They had better get used to it, though. Investigative reporters dog them, editorial writers print unkind comments about them, and ministers are unprintable.

Greedy parasites killing what they feed on: that just about sums it up.

The charges are inaccurate so far as commercial bankers are concerned. At the moment they are almost as pitiable as their borrowers. They are faced with heavier losses than they yet dare disclose, weaker credit ratings than their favourite customers, and demands for higher capital and tighter management. But they have only limited grounds for injured innocence. If the charge is stupidity rather than greed, it sticks. Borrowers are now paying for supposedly risk-free sovereign lending, for 95 per cent mortgages and empty office blocks.

Some central bankers, on the other hand, are getting off

standing of the private-sector crisis, is not afraid to call a crunch a crunch; and has refrained from fatuous optimism about the economy.

This makes a sad contrast with the public life of our own authorities. The Bank now defends the enormous spreads being imposed on small British companies when they borrow: risks, it explains, must be properly priced. This is a fair enough debating point; but a spread of 7 per cent over base rate? And on a risk created by a policy error? It is clear that ministers were not warned of this "natural" consequence of punctured self-confidence, or warned that the rate cuts they are so proud would hardly get through to the real economy. True relief would require really bold cuts, on the scale of Mr Paul Volcker or Sir Geoffrey Howe.

Ministers are not bankers. They may be forgiven by history (but probably not by the voters) for the mistaken policy which has resulted. When Mr Major, as Chancellor, set the terms on which we joined the ERM, he intended the results to be demanding, not murderous. His successor, Mr Lamont, has had unexpected help from Chancellor Kohl - just imagine the present situation if British interest rates had indeed been constrained by those in Germany, as was expected. All the same, he looks at the moment like a haunted man: this is not the situation he was told to expect.

The Bank of England, on the other hand, is supposed to understand these things; the Governor was a commercial banker. It was the Bank's job to explain that once a recession did set in, interest rates must be cut swiftly. Academic demonstrations that the current widening of spreads is normal, and therefore not a crunch, do not exonerate the Bank; policy should have allowed for what is normal. Mr

Lamont can offer the standard Government alibi these days - that it was all Mr Thatcher's fault. It was his idea that a Governor who was, on his own confession, as much a politician and social figurehead as a banker. This is cold comfort.

Policy can still be changed, thanks again to Chancellor Kohl. If Mr Lamont will pay close attention to the economic work now going on in the Bank, and - following his own advice - to indicators of business sentiment. The Bank is looking for measures of contemporaneous inflation, rather than the year-on-year figures he likes to quote. This is now down to zero in manufacturing, according to the latest CBI survey, which shows that many companies are expecting to cut prices as to raise them. The survey also shows weak export orders, despite the near-collapse of home demand.

These numbers argue for much bolder interest rate cuts, even if they might be thought to involve some risk for the exchange rate. In fact, the rate would probably rise on any hope of economic revival, as the dollar has done. It could in any case helplessly be eased down to the lower end of its present range. This would help both exporters and currency managers. The downside risk within the present range increases the risk of holding

If the government could revive its hopes by being really tough, rather than paralysed in a 'tough' posture, there is amusement in store

starting, and so demands a risk premium in the interest rate. Perhaps this is another fact of market life which has not been explained to ministers. If the government could revive its hopes by being really tough, rather than paralysed in a 'tough' posture, there is amusement in store: take the Mikado's cue, and invent punishments to fit the crime. Laws cannot make bankers wise, but might discourage them from being foolish. One clause would do it: banks to rank with all other creditors in a bankruptcy. Collateral gives the illusion of safety, and is the seedbed of folly.

Or if that is thought too radical, what about a break-up of the Big Five? (At least there is no need to have a cartel.) Or just an embarrassing monopolies reference? Or a Royal Commission? As the Irishwoman said when confessing to the same sin for the 28th time: "It's nice to be thinking about it."

## Iran seeks western aid to boost oil output

By Deborah Hargreaves in Isfahan, Iran

**IRAN** called on the west yesterday to offer technical assistance to increase the country's oil production capacity as part of a wider dialogue on co-operation between producers and consumers in the world oil market.

Mr Ali Akbar Velayati, Iran's foreign minister, stressed the importance of the country's approach to the west at an international conference in Isfahan when he stated that access to currency sources was an important priority for Iran's reconstruction programme.

"A new order is gradually emerging, in which economic considerations overshadow political priorities," he said.

Tehran's move to open up the oil sector mirrors its call for investment in other industrial areas.

Mr Mohsen Nourbakhsh, Iran's economy and finance minister, said the country wanted to attract \$17.7bn in investments and foreign credits. Iran hoped for a further \$10bn, in the form of export credits, from the west.

Iran had seen increased interest in the two free trade zones it created at Kish and Qeshm, particularly from the Japanese who want to invest in steel production, he said.

Iran, in hosting a conference on oil co-operation in its second largest city, hopes to cash in on the industry boom for its moderate stand during the Gulf war.

It is also trying to improve its image as a pragmatic producer within the Organisation of Petroleum Exporting Countries (Opec). Its enhanced status in the group was made clear by the number of Opec ministers attending this week's conference.

Ministers from seven Opec producers, including Kuwait, spoke at the meeting about the need for a wider understanding between oil producing and consuming nations.

Mr Gholamreza Aghazadeh, Iran's oil minister, said a lack of co-operation between producers and consumers had created "concern, crises and pessimism" in the world oil market for decades. "The producing nations need oil revenues and a favourable level of technology transfer to maintain economic growth."

The Gulf crisis has left many Opec producers short of money to invest in increased production capacity. Opec estimates that increasing capacity to 35m barrels a day (b/d) by the end of the decade will cost \$120bn. This level of capacity would support production of about 51m b/d from today's level of 23.3m b/d as demand rises.

Mr Hisham Nasser, Saudi Arabia's oil minister, told the conference: "By increasing production to make up supply shortfalls during the Gulf crisis, the producing countries denied themselves the extra revenues they may have generated if they had sat back and watched prices soar." A lack of meaningful contact between producers and consumers had led to "spontaneous chaos" in the market.

Iran intends to boost its production capacity from 5m b/d to 8m b/d by 1993 at an estimated cost of more than \$5bn. It is courting the world's largest oil companies for investment in production and transfer of technology.

However, companies are wary of moving back into a country that nationalised its oil interests 10 years ago.



The Gandhi family, headed by Rahul, bear the ashes of the late prime minister through New Delhi train station

## BJP launches bid to win Indian election

By David Housego in New Delhi

INDIA'S main opposition party believes it is within striking distance of obtaining an absolute majority in the new parliament and is to launch an aggressive election campaign before polling resumes on June 12.

The Hindu revivalist Bharatiya Janata party (BJP) mapped out its strategy at a two-day meeting of its national executive while the Congress party continued to wrestle with the problem of replacing Mr Rajiv Gandhi, who was assassinated last week.

Mr Gandhi's ashes were yesterday put on a special train to Allahabad in Uttar Pradesh where they will be scattered over the waters where the Yamuna and Ganges rivers converge, a sacred Hindu site.

His widow Mrs Sonia Gandhi, with her two children,

travelled with the ashes, as did many leading figures in the Congress party.

The party has announced that its main policy committee will meet tomorrow to name an interim president - most probably Mr P.V. Narasimha Rao, 70, the former foreign minister who has long acted as second in command in the party.

The BJP's hard-hitting strategy was agreed on after Mr L.K. Advani, the party leader, claimed he had evidence that showed the party had done unexpectedly well in the first day of polling on May 20.

Yesterday a party official, basing his comments on figures provided by Mr Advani, claimed that an exit poll carried out for the magazine India Today gave the party 90 seats of the 200 contested, making it the largest single party. He

claimed that the estimate of the Intelligence Bureau, the main domestic intelligence agency, was that the party had won 58 seats.

The party official said the National Front and their Communist allies had won between 65 and 70 seats and that Congress had gained only 40-45.

India Today strongly denied the accuracy of the figures, and said that in the wake of Mr Gandhi's death it had deliberately refrained from processing the raw data collected.

Polling for the remaining 300 seats will take place on June 12 and 15 in the very different circumstances created by Mr Rajiv Gandhi's assassination.

The figures presented by the BJP yesterday suggested that the Congress would suffer a severe reverse but that the BJP would not be able to form a

government on its own.

BJP leaders believe that their position in the next two rounds of polling will be stronger because the Congress has lost its major electoral asset in Mr Rajiv Gandhi. It also hopes to present itself as the party of stability because of the quarrelling in the Congress.

Mrs Sonia Gandhi, meanwhile, has insisted to numerous people over recent days that she would not budge from her refusal of the Congress presidency.

Mr Sharad Pawar, the chief minister of Maharashtra, has also emerged as a possible contender for the party presidency.

He believes that Mr Chandra Shekhar should continue as prime minister and the head of a coalition of all parties opposed to the BJP.

## Blow to Socialists in Spanish elections

By Peter Bruce in Madrid

SPAIN'S ruling Socialist party has suffered a serious setback in nationwide local elections, losing control of two of its prize cities - Seville and Valencia - and failing to prevent an outright conservative victory in the capital, Madrid.

The Socialists shed support to the left as well as the right. In order to continue running Barcelona, they will now have to form a coalition with the communist-led Izquierda Unida (IU) which, along with the national conservative opposition, the Partido Popular, sharply increased its share of the vote.

Sunday's elections, in which the Socialist vote was savaged by rural voters as support in most of the country's large cities fell away, appeared also to have marked the end of the populist Centro Democrático y Social (CDS), led by Mr Adolfo Suárez, the former prime minister, as a political force in Spain. Mr Suárez resigned yesterday after heavy CDS losses.

The biggest breakthrough in the municipal elections was made by the national conservative opposition, which won an overall majority in Madrid for the first time. For the past two

years Madrid has been governed by a CDS-PP coalition, which voted the Socialists out of office in 1989.

In simultaneous regional elections in 13 of Spain's 17 autonomous regions, the PP also dislodged the Socialists as the biggest party in Madrid, forcing them into a coalition with the IU in order to continue running the region.

The Socialists appear to have lost any chance of regaining the capital after party infighting resulted in a left-wing former mayor being reelected as the mayoral candidate. The PP and regional conservative forces in the country campaigned against socialist inability to control mounting property, traffic, noise and crime problems in the cities.

The loss of Valencia and Seville will be particularly bitter blows. The government has spent \$8bn preparing the Andalusian capital for Expo '92 next year. Although they remain the biggest party in the city, the conservative Partido Andalucista sharply increased its vote and, if it is able to reach agreement with the PP, could govern in coalition. Observer, Page 18

## Fed tightens control over foreign banks

By Peter Riddell, US Editor, in Washington

THE Federal Reserve is strengthening its supervision of foreign banks operating in the US following the criminal convictions and other problems resulting from Bank of Credit and Commerce International's US activities.

The Fed is seeking the power of prior approval in deciding whether a foreign bank may set up or maintain a US banking presence. At present, individual states have varying standards for allowing foreign banks to operate.

Leaders of the Senate banking committee have already endorsed legislation proposed by the Fed which would fill gaps in the current regulatory structure.

These were exposed by BCCI's conviction for money laundering through its office in Tampa, Florida, and the disclosure of its previously secret involvement in First American Bankshares of Washington DC.

Under the proposed legislation, there would be a common minimum standard for all foreign banks applying for Fed licences, and to provide an improved statutory basis for co-ordination among supervisors.

obtain an overall picture of the activities of banks chartered by individual states.

Ahead of this legislation, the Fed is already taking steps under existing law to strengthen its supervisory policies.

Mr William Taylor, its director of banking supervision, has told Congress that the Fed is stepping up its efforts to co-ordinate with state and federal supervisors of foreign bank branches and agencies.

This involves common examination procedures and simultaneous investigations of all US offices of selected foreign banks to obtain a comprehensive view of their operations.

In addition, the Fed is seeking to examine foreign bank offices in the US on the same basis as state chartered banks.

These suggestions tie in with the planned legislation which is intended to establish uniform standards for entry and participation in the US market by foreign banks, whether granted state or federal licences, and to provide an improved statutory basis for co-ordination among supervisors.

### WORLDWIDE WEATHER

Area	Temp	Wind	Cloud	Area	Temp	Wind	Cloud	Area	Temp	Wind	Cloud	Area	Temp	Wind	Cloud
Algeria	24	10	10	London	14	10	10	London	14	10	10	London	14	10	10
Amman	24	10	10	Madrid	14	10	10	Madrid	14	10	10	Madrid	14	10	10
Baghdad	24	10	10	Manila	24	10	10	Manila	24	10	10	Manila	24	10	10
Bangkok	24	10	10	Paris	14	10	10	Paris	14	10	10	Paris	14	10	10
Bombay	24	10	10	Rangoon	24	10	10	Rangoon	24	10	10	Rangoon	24	10	10
Buenos Aires	24	10	10	Singapore	24	10	10	Singapore	24	10	10	Singapore	24	10	10
Calcutta	24	10	10	Taipei	24	10	10	Taipei	24	10	10	Taipei	24	10	10
Cairo	24	10	10	Tokyo	24	10	10	Tokyo	24	10	10	Tokyo	24	10	10
Chennai	24	10	10	Yokohama	24	10	10	Yokohama	24	10	10	Yokohama	24	10	10
Dhaka	24	10	10												
Delhi	24	10	10												
Dubai	24	10	10												
Guangzhou	24	10	10												
Hong Kong	24	10	10												
Jaipur	24	10	10												
Kolkata	24	10	10												
Los Angeles	24	10	10												
Manila	24	10	10												
Medan	24	10	10												
Mumbai	24	10	10												
Nairobi	24	10	10												
Rangoon	24	10	10												
Seoul	24	10	10												
Singapore	24	10	10												
Taipei	24	10	10												
Tokyo	24	10	10												
Yokohama	24	10	10												

Temperatures at 0000 GMT. Wind direction in degrees. Wind speed in knots. Cloud cover in tenths.



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# FINANCIAL TIMES COMPANIES & MARKETS

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## INSIDE

### SDS struggles for independence

SD-Scicon (SDS) is in a tight spot. British Aerospace, which holds about 25 per cent of SDS, is backing the bid last week by Cray Electronics for the loss-making computing services company. Unless John Jackson (left), SDS non-executive chairman, can persuade institutional shareholders that enough is being done to return the company to good health, only a competitive bid will keep it out of Cray's embrace. **Page 22**

### Falling out of favour

Investors have embraced the idea that European monetary union will force bond yields towards those of Germany. So far, this belief has been rewarded through the French market which has grown significantly since 1986. But it may now be "played out" as a converging market, reports Simon London. **Page 25**

### Campeau under fire

Robert Campeau, the French-Canadian entrepreneur, is being sued by the company he founded. The heavily-indebted Campeau Corporation is demanding that Mr Campeau repay \$314.6m in loans, and return several items, including valuable paintings, a Cadillac and telephone equipment, which were allegedly bought by the company for his personal use.

### Enough is enough

Continental European property markets have largely escaped the problems of oversupply which have hit Britain, the US and Australia. Analysts cite the effects of restrictive planning policies and more prudent bank lending as benefiting continental property companies. Vanessa Houlder reports. **Page 27**

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## Japanese banks reveal sharp profit falls

By Stefan Wagstyl in Tokyo

TOP Japanese banks saw profits fall in 1990 for the second year in a row, as a rise in interest rates cut margins, a tough regulatory regime curbed growth and poor stock market conditions hit securities trading profits.

Also, growing bankruptcies among property companies and others could hurt profits and absorb management time.

The banks' combined business profits, a measure of the profitability of core banking activities, declined just 3 per cent.

The fall is seen as a sign that the squeeze on lending margins imposed by the rise in interest rates over the past two years is easing slightly.

In comparison with previous periods of rising interest rates, the current phase is particularly severe.

It is the first time that banks are having to cope with the con-

## McCaw takes a gamble on cellular dream

The US group has taken on heavy debts to develop its vision of a national network, reports Martin Dickson

With his quiet, scarcely modulated voice, reserved manner and neat business suit, Mr Craig McCaw does not look at first glance like either a visionary or a gambler. Yet he is both on a breathtaking scale as chairman of McCaw Cellular Communications.

Mr McCaw, a youthful looking 41, has built McCaw Cellular, based in Washington state, from modest origins into one of the biggest players in the US mobile cellular telephone business.

More than 300 independent licensees (out of 730) covering 86 per cent of the population already use the Cellular One name, and the new marketing strategy will probably take years to produce any significant benefits.

Moreover, investors have more immediate issues to worry about: McCaw's debt profile, the impact of recession on the industry, and the dangers of competition from other telecommunications technologies.

Worries like these have hit cellular stocks hard over the past 18 months. Despite a rally early this year, McCaw shares today only stand at about \$24, far below the \$41.50 which British Telecom paid for its holding in 1989.

However, analysts are now growing a little more positive about the sector in general, and McCaw in particular. They see business holding up better than many had expected in a recession.

The McCaw gamble is this: the company has taken on a huge debt burden to fund the development of a business which is not expected to report conventional profits until at least the mid-1990s. Even that expectation depends on the industry's remarkable early growth being sustained through the current recession and beyond.

However, Mr McCaw's vision, if fulfilled, could help make the gamble pay off. He wants to create a "seamless" national cellular network - called Cellular One - out of the patchwork of independent licensees which compete against regional telephone companies, with their own cellular offshoots, in a collection of local duopolies.

Mr McCaw wants to gain a competitive edge by building a system that combines high quality and user-friendliness. This, he argues, would give a powerful marketing boost to all participants in the scheme. And none more so than McCaw, the largest of the independents.

The plan was given a boost this month with the announcement of a joint venture between McCaw and Southwestern Bell, a regional telephone company

partly offset their impact by a cost-cutting programme. The main performance yardstick for the sector is cash flow. In the first quarter, McCaw's cellular operations produced cash flow of \$60m, about 38.3 per cent of service revenue, compared to \$43.8m, or 31 per cent in the same period of last year.

McCaw's first-quarter results were good, but not great, which means their results were above average compared to other cellular and telephone companies, says Mr Kenneth Leon, an analyst at Bear Stearns.

Revenues per subscriber have been dropping (though this is also a corollary of tapping a wider market) and the marketing costs of adding customers has been rising.

McCaw has not been immune from these forces, but it has

erush of Lin. It argued that this would give it the critical mass necessary for its national network.

However, Lin had a reputation for skimping on investment and giving a poor quality service. One of McCaw's biggest challenges over the past year has been to turn Lin around: a difficult task at a time when the subsidiary's north-eastern operations (some two-thirds of its cellular system) have been hit by a particularly severe regional recession.

Lin's system is being extensively upgraded and the number of its cell sites - used to transmit signals - will have been trebled by this summer. These improvements have helped it weather the recession better than analysts feared.

"Business in New York," says Mr McCaw, "is more vibrant than you might expect." And to sceptics on Wall Street, he says: "We



But Wall Street still does not like McCaw's balance sheet, where \$1.92bn of shareholders' equity (at the end of March) compares to long-term debt of \$1.4bn (of which \$1.4bn is attributable to Lin).

While the decline in interest rates is cutting its cost of borrowing, the volume of debt is expected to rise still further. McCaw cannot service its existing loans out of cash flow and it also needs to make further capital spending (not least the conversion of its network to more efficient digital technology over the next few years).

McCaw points out that it has a large bank credit facility, with some \$1.6bn outstanding. Analysts, however, would still like to see it cut its debt/equity ratio, either through a share issue or asset sales.

It has recently made two small moves in this direction: a \$300m cash injection through a complicated asset sale to BellSouth, the largest regional Bell company; and a bonds-for-equity swap offer.

A more important sign of its intentions may come this autumn, when McCaw has the opportunity to sell either its 32.5 per cent stake in the important San Francisco licence or buy out its partners. Analysts reckon the former would net it some \$350m, while the latter would cost it up to \$1bn. McCaw will only say it is keeping all its options open.

In the meantime, it is gearing up for its first national advertising campaign, designed to establish Cellular One as a familiar brand name. Mr McCaw would like it to become as well-known as McDonald's, the fast food chain, for both quality and consistency. "Quality," he says, "is a great tool to make money."

### Economics Notebook

## Forecasters rush to play the numbers game

Friday seemed to contain a different message. It too was strong, particularly in New York where it gained against sterling and took some of the shine off Friday's UK bank base rate cut to 11.5 per cent.

One reason for the D-Mark's strength was the news that Mr Helmut Schlesinger was almost certain to become the next Bundesbank president. Mr Schlesinger has no truck with

inflation and the D-Mark's strength suggests that the foreign exchange market expects him to keep the German currency strong. That could mean higher interest rates which would crimp the economic growth that German bankers seek.

Undeterred by such confusion, five of Europe's better known economic research institutions recently produced their ideas of what Europe will look like in 1995. What distinguishes this venture from many other forecasting efforts is that it attempts to fuse insights from macro- and micro-economic research and draw out the business implications for 40 business sectors in the 12 EC countries.

The British end of the project is carried out by Cambridge Econometrics. The German partner is the highly-regarded

Munich-based IFO institute. Other members of the group are the Bureau d'Informations et Prévisions Economiques in Paris, Prometelia of Bologna, Italy, and Nederlandse Economisch Instituut-NHI of Rotterdam.

The group takes a rather jaundiced view of the single European market, which, it says, has had a less beneficial impact than hoped. However, its macro-economic forecasts are reasonably optimistic, pointing to 2.8 per cent annual growth in the EC between 1989 and 1995, buoyed by a 5 per cent annual rise in capital goods investment.

But it is at the micro-economic level that the joint study offers some of its keenest insights.

One reason for its optimism about Europe's future is a shift in the determination of consumer demand away from the household to the individual and to the rules that person fulfils in life. Such factors are already influencing car ownership. The study points out that the family car is increasingly giving way to ownership of a vehicle for use in the city and another for leisure.

However, the dynamism of European manufacturing as a whole will not mean significant increases in the tonnages of basic products such as raw steel, cement and ethylene in the 1990s. Instead, it expects more output of better quality products, based on new technologies, such as high-performance steels.

## Nissan UK records income of £67m

By Kevin Done in London

NISSAN UK, the privately-owned company embroiled in a bitter legal fight against the termination of its sole British distribution franchise for Nissan vehicles, made a pre-tax profit of £67.1m (£116m) on turnover of £980.5m in its last financial year.

The result disclosed in audited accounts filed last week was 22 per cent higher than the £55m previously reported by NUK in unaudited figures in December.

In the year to the end of July 1990, NUK's pre-tax profit at £67.1m was almost unchanged from the £67.7m achieved a year earlier. Turnover, however, fell from £985.2m to £980.5m. NUK sold 128,000 cars and commercial vehicles in the 1989/90 financial year. Nissan accounted for more than 5 per cent of UK new car sales in 1990.

Nissan UK Holdings, the NUK parent company, achieved a pre-tax profit of £68m on turnover of £815.2m.

The NUK business is in jeopardy following a court ruling last week. The High Court refused to grant an interim injunction against the move by Nissan Motor, Japan's second-largest car maker, to terminate NUK's agreement with effect from the end of 1991. NUK has agreed that it intends to appeal.

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Number of 1980

Peter Norman



## COMPANIES AND FINANCE

## Substantial fall in Thyssen six monthly profits

By David Marsh in Bonn

NET PROFITS at Thyssen, the German steel and engineering group, fell sharply from DM363m to DM227m (\$133.5m) in the first half.

The company called the result "satisfactory", but made clear that worsened economic conditions in the steel area dampened earnings compared with the favourable figures 12 months earlier. Pre-tax earnings were down from DM705m to DM470m (\$276.4m).

The outlook for coming months was "restrained", the company said, reflecting general slowing in world economic growth. Although west Germany and Japan were still performing relatively buoyantly, dynamism was ebbing in these two countries, and conditions have weakened above all in the Anglo-Saxon countries and in eastern Europe.

Turnover in the six months ended March 31 rose 6 per cent to DM17.7bn (DM16.8bn). This was, however, the result of alterations in consolidated group accounting - above all the acquisition of the Otto-Wolff group mainly reflecting changes in the second half of the 1989-90 year.

In spite of the overall dampening of the international econ-

omy, Thyssen profited from an increase in incoming orders. Orders in hand at the end of March totalled DM14.4bn.

Investments fell to DM1.23bn (DM1.68bn), with the comparison distorted by the acquisition of Otto Wolff. Current investment expenditure for modernisation of production facilities, at DM1.1bn, was higher than a year ago.

Steel turnover rose 23 per cent to DM6.7bn (DM5.5bn), but this was solely from the inclusion of the steel activities of Otto Wolff. Volumes and prices fell back in the steel area, while the problems of east European steel industries provided an additional burden.

Turnover in capital goods and manufacturing rose 11 per cent to DM5.3bn, with Thyssen Industrie showing average growth of 22 per cent. The Bude Company, which supplies components for the US vehicle industry, suffered severely from sales difficulties in US cars, and turnover dropped 8 per cent in dollar terms.

Trading and service activities rose 25 per cent to DM4.5bn, while special steels turnover fell 13 per cent to DM2bn as a result of general market difficulties.

## Deutsche Bk Capital Mkts gilt-edged start-up

By Sara Webb

DEUTSCHE BANK Capital Markets will start operating as a gilt-edged market-maker early next year, and has begun recruiting from one of the City's leading gilt houses.

Mr John Lake, managing director of Greenwell Montagu Gilt-Edged which is one of the biggest gilt-edged market-makers, has been appointed joint managing director of Deutsche Bank in London.

Deutsche Bank said that the move into gilt-edged market-making is part of its overall strategy to build up its worldwide business in government bonds.

Standard & Poor's, the US credit rating agency, may place certain mortgage-backed issues in the UK on its Creditwatch surveillance list this week following concern about a number of UK composite insurers.

The alarm about several mortgage-backed issues stems from the decision by S&P last week to place a number of UK insurance companies on Creditwatch "with negative implications."

Some of these composite insurers provide insurance for securitised mortgages and S&P said that some insurers were considering upgrading their insurance cover now.

## SD-Scicon will not be seeking a white knight

Persuasion or a competitive bid is the way to fight off Cray, says Alan Cane

Time may be running out for SD-Scicon, the loss-making computing services company which became the subject of a bid from Cray Electronics last Friday.

British Aerospace, which holds about 25 per cent of SDS equity, has already decided to accept suggesting it has little faith in the ability of the present management to restore profitability at the troubled group. Cray's offer values SDS at only £11m, or just over 40 per cent of last year's revenues of £26.6m.

Recent acquisitions in the UK information technology sector, for example ACT's purchase of Quotient or Computer Sciences acquisition of Butler Cox, valued the target companies at up to 150 per cent of sales. Those companies, however, are profitable while SDS incurred losses of £20m last year, the largest ever by a UK computer services company.

Unless over the next two weeks Mr John Jackson, SDS's recently appointed non-executive chairman who is leading the company's defence, can persuade his institutional

shareholders - principally Morgan Grenfell Asset Management and the Prudential - that enough is being done to return the company to good health, only the emergence of a competitive bid will keep it out of Cray's embrace.

But from where? Every large European computing services company has looked at SDS over the past few months but no bids have been forthcoming. Cray's offer represents a stark choice, making a derivative offer to flush out a more realistic bid?

Cray's management, under chairman Sir Peter Michael, argues that the bid represents a fair premium on SDS's share price of about 30p, before bid speculation raised it to 40p. SDS is determined to maintain independence. A defensive strategy is being put in place and will be unveiled in answer to Cray's offer document, according to Mr Jackson. He said he was not seeking a white knight to retrieve the situation.

Its troubles are, it has to be said, largely of its own making. Nobody, however, least of all SDS's management, foresaw the scale of the 1990 losses. The UK computing services industry fared badly last year as the recession forced customers to delay investment decisions.

The company was formed in 1988 through the merger of the



John Jackson: faces two weeks of hectic lobbying

software house Systems Designers with Scicon, the UK's oldest computing services company but which, under BP ownership, had failed to thrive. The merged company started well with profits of over £13m on revenues of £221m in its first year, but restructuring costs and the first hints of problems with large contracts forced a 46 per cent decline in profits to £7.33m in 1989.

Nobody, however, least of all SDS's management, foresaw the scale of the 1990 losses. The UK computing services industry fared badly last year as the recession forced customers to delay investment decisions.

Pre-tax profits fell for the first time since 1988 and several companies failed.

But SDS's losses were nothing to do with the recession, for it made an operating profit of £32m. They were directly the result of a £24.8m provision against more than a dozen fixed price contracts which had slipped out of control.

Large fixed price contracts in the computer software business are notoriously risky; they tie up capital and skilled technologists and the costs of slippage can escalate alarmingly. Most important they require a high level of expertise in what is known as "change management". All large projects change during their implementation; the skill lies in understanding how to agree the nature and cost of the changes.

SDS's project management was, it seems, less than professional. Mr Philip Swinstead, SDS chief executive, moreover, offended competitors by claiming that computing services companies in general lacked the experience to manage large projects. Many felt that SDS had damaged the industry's reputation through poor project pricing. Directors in SDS last year secured both the highest pay and the highest

increases in the industry - Mr Swinstead's remuneration rose 48 per cent to £159,000.

SDS now claims it has brought in new and professional management. Bureaucracy has been stripped out and project guidelines agreed. City analysts agree the company should return to profits this year, perhaps making £2m on sales of over £200m.

Sir Peter Michael and his team at Cray, an electronics company specialising in software, telecommunications and instrumentation and capitalised at around £80m, accept that SDS is fundamentally sound but argue it needs better control and direction.

They have an impressive track record, building up UGI before selling it to Carlsberg Communications for £50m in 1989 and turning Cray round after it got into serious difficulties two years ago.

The fact remains that hostile bids for software houses are rarely successful and computing services companies are difficult to manage as part of other businesses - note that ICI, has established separate subsidiaries to manage its growing software interests. Cray may succeed in its bid but will it have bitten off more than it can chew?

## Asda fails to identify mystery share buyer

By Michio Nakamoto

ASDA, the supermarket chain and the UK's fourth largest retailer, is again facing mounting speculation that it is the target of a takeover bid.

The group has been unable so far to identify a mystery buyer or buyers which acquired approximately 6 per cent, or 12m, of its shares a week ago last Friday.

The group issued 212 notices to several companies last week in an attempt to find out who the mystery buyer was, but the action has not yielded any positive results so far.

Several German groups, including Aldi, the discount supermarket group and Tengelmann, Europe's largest retailer, have been identified by marketmakers and other sources in the City as likely buyers in Asda. However, the group's brokers have as yet not been able to place where the 12m shares have ended up.

Results for the 28 weeks to

November 10 indicated the extent to which its £705m acquisition of 60 Gateways stores in 1989 has continued to take its toll.

Taxable profits fell to £60.8m against £28.5m despite higher turnover of £2.25bn (£1.59bn). Increased operating profits of £107.8m (£81.1m) had been eroded by an interest bill of £42m (£4.5m receivable) arising from borrowings taken for the Gateway acquisition.

Asda has been the target of stake building and bid speculation for over a year. The sale by the Belzberg Brothers, the Canadian corporate raiders, of a 5.45 per cent stake in September at an estimated loss of £30m to £40m ended the last bid speculation surrounding the group.

During this time the shares have languished, closing at 109p last Friday, which is virtually half the 1989 high of 212p.

## Lewis's sells store lease

DEBENHAMS, the department store chain owned by the Burton Group, is buying the lease of the Lewis's store in Glasgow, writes Maggie Urry.

This will give Debenhams, which has 84 department stores including four in Scotland, its first shop in that city which Lewis's was an 11-store chain which went into receivership

in February. Debenhams is in store chain owned by the Burton Group, is buying the lease of the Lewis's store in Glasgow, writes Maggie Urry.

Five stores were sold in March and Grant Thornton also said it hoped there would be news on further store sales soon, he left.

## Three water companies' results

Three water companies - Folkestone & District, Suffolk and Cambridge - have reported results for the 15 months to March 31 1991.

Folkestone's pre-tax profits, the first full set of figures since privatisation, amounted to £1.88m on turnover of £8.79m.

Because of the change of accounting period there are no comparable figures but in the year 1989 the company reported profits of £427,000 from turnover of £5.7m.

Suffolk Water turned in pre-

tax profits of £4.02m from turnover of £16.31m.

A final dividend of 16.25p makes a total of 37.56p and comes from earnings of 72p.

Profits in the foregoing 12 months were £2.27m struck on turnover of £9.58m.

Cambridge Water showed pre-tax profits of £1.78m from turnover of £13.33m.

The final dividend is 20p making 82p.

In the previous 12 months pre-tax profits were £1.08m on turnover of £8.83m.

## CROSS BORDER M&amp;A DEALS

BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
AGF (France)	La Union y El Fenix (Spain)	Insurance	£152m	AGF buying 24 per cent
Group of Investors (International)	WHSTV (UK)	Television	£95m	WH Smith exits Satellite TV
Carlson (US)	Unit of WH Smith (UK)	Travel Agency	n/a	Carlson travelling hopefully
Rautavaara (Finland)/Morak Jern (Norway)	Fundia (Sweden)	Steel Products	£31m	Buyers take 80 per cent; want 100
Management + Investors (US)	Unit of Dalgely (UK)	Fresh produce	£16.5m	Further Dalgely restructuring
Management (Brazil)	Unit of Black & Decker (US)	Timers & controls	£8.3m	Non-strategic sale by B&D
Powell Duffry (UK)	Unit of Dresser Industries (US)	Combustion services	£2m	PD strengthens product range
Philips Lighting (Holland)	Polan Pila (Poland)	Lighting products	n/a	Polish privatisation
Thompson Consumer Electronics (France)/Polkolator (Poland)	Thompson-Polkolator (JV)	Television tubes	n/a	Polish privatisation
Compass International (France)	Interspiro (Sweden)	Breathing apparatus	Est £10m	Compass triples European presence

Source: FT Mergers &amp; Acquisitions International

## NOTICE OF REDEMPTION

## HMC MORTGAGE NOTES 1 PLC

£150,000,000 Mortgage Backed Floating Rate Notes June 2017

NOTICE IS HEREBY GIVEN to holders of the £150,000,000 Mortgage Backed Floating Rate Notes June 2017 (the "Notes") of HMC Mortgage Notes 1 PLC (the "Issuer"), that, pursuant to the Trust Deed dated 16th July, 1987 (the "Trust Deed"), between the Issuer and The Law Debenture Trust Corporation p.l.c. as Trustee, and the Agency Agreement dated 16th July, 1987 (the "Agency Agreement") between the Issuer and Morgan Guaranty Trust Company of New York (the "Paying Agent") and others, the Issuer has determined that in accordance with Condition 6(a) (iii) of the Terms and Conditions of the Notes, the Notes will be redeemed in full at a redemption price equal to their principal amount, together with accrued interest thereon, on 28th June, 1991, the next interest payment date.

The Notes may be surrendered for payment at the specific office of any of the Paying Agents, which are as follows:

Morgan Guaranty Trust Company of New York  
PO Box 161  
1 Angel Court  
London EC2R 7AE

Morgan Guaranty Trust Company of New York  
30 West Broadway  
New York, New York 10015  
Attn: Corporate Trust Operations

Banque Internationale  
a Luxembourg S.A.  
2 Boulevard Royal  
L-2553  
Luxembourg

The Redemption Price will be paid upon presentation and surrender, on or after 28th June, 1991. Such payment will be made (i) in Sterling at the specified office of the Paying Agent in London or (ii) at any specified office of any Paying Agent listed above by Sterling cheque drawn on, or at the option of the holder by transfer to a Sterling account maintained by the payee with a Town Clearing branch of bank in London. On or after 28th June, 1991 interest shall cease to accrue on the Notes.

## HMC MORTGAGE NOTES 1 PLC

By: Morgan Guaranty Trust Company

OF NEW YORK, as Principal Paying Agent

Dated: 28th May, 1991

## NOTICE

Withholding of 20% of gross redemption proceeds of any payment made within the United States is required by the Interest and Dividend Tax Compliance Act of 1983 unless the paying agency has the correct taxpayer identification number (social security or employer identification number) or exemption certificate of the Payee. Please furnish a properly completed Form W-9 or exemption certificate or equivalent if presenting your Notes to the paying agency's New York Office.

This announcement appears as a matter of record only

**BUCKINGHAM INTERNATIONAL PLC**

**£59,000,000**  
Medium Term Revolving Credit and Working Capital Facility

Arranger  
**ANZ Merchant Bank Limited**

Lead Managers  
ANZ Grindlays Bank plc    Barclays Bank PLC  
County NatWest Limited    Robert Fleming & Co. Limited

Managers  
Bank of Scotland    Credit Agricole, London Branch

Co-managers  
Den norske Bank PLC

Agent  
ANZ Merchant Bank Limited

May, 1991

**U.S.\$900,000,000**  
Floating Rate Subordinated Loan  
Participation Certificates due 2000  
Issued by Salomon Brothers Aktiengesellschaft  
for the purpose of financing a subordinated loan to  
**The Mitsubishi Bank, Limited**

Notice is hereby given that for the three months interest period from 28th May, 1991 to 28th August, 1991 the Certificates will carry a Coupon Rate of 6.3125% per annum.

Coupon payable on 28th August, 1991 will amount to:  
US\$1,613.19 per US\$100,000.00 Certificate and  
US\$16,131.90 per US\$1,000,000.00 Certificate, respectively

**Mitsubishi Bank (Europe) S.A.**  
As Agent Bank

**CITICORP**  
U.S.\$350,000,000  
Subordinated Floating Rate Notes Due August 14, 2011  
Notice is hereby given that the Rate of Interest has been fixed at 6.1875% p.a. and that the interest payable on the relevant Interest Payment Date August 28, 1991 against Coupon No. 20 in respect of US\$10,000 nominal of the Notes will be US\$158.13 and in respect of US\$250,000 nominal of the Notes will be US\$395.33.

May 28, 1991, London  
By: Citibank, N.A. (Citi Dept.), Agent Bank

**Ente Nazionale per l'Energia Elettrica (ENEL)**  
Yen 10,000,000,000  
Guaranteed Floating Rate Notes Due 1992  
Unconditionally and irrevocably guaranteed as to payment of principal and interest by  
The Republic of Italy

Notice is hereby given that the Rate of Interest has been fixed at 7.15% and that the interest payable on the relevant Interest Payment Date November 28, 1991 against Coupon No. 8 in respect of ¥10,000,000 nominal of the Notes will be ¥360,438.

May 28, 1991, London  
By: Citibank, N.A. (Citi Dept.), Reference Agent CITIBANK

**CVAS 12 LIMITED**  
Secured Floating Rate Notes due 1994  
Interest Rate 8.4725% p.a. Interest Period May 28, 1991 to November 28, 1991. Interest Payable per US\$100,000 Note US\$8.2445.

May 28, 1991, London  
By: Citibank, N.A. (Citi Dept.), Agent Bank

**Lloyds Eurofinance N.V.**  
(Incorporated in the Netherlands with limited liability)  
£200,000,000  
Guaranteed Floating Rate Notes Due 1995  
For the three months May 24, 1991 to August 23, 1991 the Notes carry an interest rate of 11.625% p.a. with a coupon amount of £144.91 in respect of £25,000 nominal of the Notes and £724.57 in respect of £250,000 nominal of the Notes payable on August 23, 1991.

Citibank, N.A. (Citi Dept.)  
London, Agent Bank

**The Tokai Bank, Limited**  
Subordinated Floating Rate Notes Due 2000  
Interest Rate 6.3625%  
Interest Period 28th May 1991 to 28th August 1991  
Interest Accrues on 28th August 1991 per U.S.\$10,000 Note U.S.\$ 6.3625 and U.S.\$100,000 Note U.S.\$ 63.625

Citibank, N.A. (Citi Dept.)  
London, Agent Bank



## COMPANIES AND FINANCE

## Japanese trust banks' business profits dive 54%

By Neil Weinberg

JAPAN'S seven trust banks reported a 54.9 per cent drop in combined business profits and a 67.5 per cent fall in pre-tax profits in the year to the end of March.

Business profits, a measure of profits from banking operations, fell for the second consecutive year and showed the sharpest loss since fiscal 1984. The banks blamed higher interest rates and funding costs, combined with declines in margins on loans.

Commission profits also fell sharply due to the sluggish stock and real estate markets.

Losses on bond trading rose 38.5 per cent above the previous year's level, to ¥554bn (¥1.82bn). Pre-tax revenues, the equivalent of sales, climbed 11.8 per cent to ¥7,988bn on increased fund management and loan activities. However, revenues from trust accounts fell 96.7 per cent due to higher fund procurement costs.

Profits from sales of securities rose 11 per cent to a record high of ¥465.4bn. The trust banks undertook some of the sales to cover losses from other operations. This resulted in a 23 per cent decline in latent

profits, or the difference between the book and higher market values of their securities portfolios.

Mitsui, with the highest latent profits, reported a decline to ¥1,582bn from ¥1,814bn one year earlier.

Four of the trust banks suffered declines in their capital-to-asset ratios. The figures fell to 10.3 per cent for Sumitomo and Mitsubishi, 10.4 per cent for Toyo and 12.9 per cent for Nippon. The ratio was unchanged for Yasuda at 10.3 per cent and rose to 10.5 per cent at Daiwa and 9.3 per cent at Chuo. The trust banks are counting on the decline in Japanese interest rates to support operations in the year to the end of March 1992.

© Tokyo, one of Japan's leading railway companies and the core of the Tokai group, posted a weak 1.8 per cent rise in pre-tax profits to ¥12.71bn and 1.6 per cent in after-tax profits to ¥6.73bn for the year to the end of March.

Sales for the year climbed 11.0 per cent to ¥277.71bn, supported by growth in real estate operations, but higher interest rates took their toll on profits.

## JAPANESE COMMERCIAL BANK RESULTS (Ybn)

(Year-to-year percentage comparisons in brackets)

	Pre-tax Profit	Business Profit	After-tax Profit	Capital ratio (%)
Sumitomo	251.6 (-26.7)	285.1 (-4.7)	195.5 (-22.3)	8.87 (8.44)
Sanwa	228.7 (-26.1)	210.2 (-13.4)	123.2 (-18.8)	8.5 (8.44)
Fuji	205.9 (-30.8)	175.5 (-7.5)	119.8 (-18.7)	9.08 (8.24)
DKB	190.9 (-35.4)	150.1 (-11.2)	100.1 (-35.6)	8.75 (8.28)
Mitsubishi	184.0 (-32.1)	161.2 (-1.1)	98.4 (-33.7)	8.7 (8.40)
Taiyo Kobe	170.3 (-21.0)	98.7 (-25.4)	91.1 (-35.6)	7.35 (7.06)
Tokai	112.0 (+8.2)	74.5 (+556.3)	55.5 (+9.8)	8.05 (7.72)
Kyowa Saitama	108.5 (-4.2)	105.7 (-17.8)	58.1 (-2.2)	8.9 (8.78)
Daiwa	87.4 (+41.1)	50.5 (-40.0)	35.1 (-8.2)	8.82 (8.41)
Bank of Tokyo	85.9 (-4.9)	144.8 (+95.7)	51.4 (+1.0)	8.12 (8.02)
Tokaijin	35.6 (-20.4)	27.4 (-18.8)	17.8 (+4.7)	8.7 (8.33)

Capital ratio figures that appear in brackets represent merger between Kyowa Bank and Saitama Bank on April 1, 1991. The figures are combined from the separate results of the two banks. Business profit in profit from core banking activities, excluding trading profits etc.

## Mitsubishi Motors 21% ahead but sees flat year

By Robert Thomson in Tokyo

MITSUBISHI Motors Corporation, the Japanese car maker, boosted pre-tax profits 21.3 per cent to ¥50.2bn (¥361.2m) in the year to end-March. It attributed the rise to the successful introduction of several new models, but it expects sluggish markets will keep profits flat this year.

The company reported a 14.3 per cent increase in sales to ¥2,333.6bn, but predicts sales this year will be only slightly higher at ¥2,450bn.

The Japanese car market has slowed in recent months, but Mitsubishi has defied the trend with the success of its luxury class Diamante, voted "car of the year" in Japan last year, which it has begun exporting to the US.

However, the company expects that the troubled US car market and the softer conditions at home will mean a marginal increase in pre-tax profit to ¥50.2bn.

© Mazda Motor, another Japanese car maker, reported a 2 per cent increase in pre-tax profit to ¥49.1bn for the past year, but the company expects tougher market conditions will mean a 28.5 per cent fall in profits this year.

Sales for the year to end-March were ¥2,335.7bn, up from ¥2,045bn, and are expected to increase by 4.7 per cent this year.

© Daihatsu Motor reported an 18.3 per cent increase in pre-tax profit to ¥13bn in the year to end-March, but it also predicts that profits will remain unchanged this year. Sales last year rose 13.4 per cent to ¥787.5bn, and a 1.5 per cent increase is expected during the current period.

## Fondriaria and San Paolo bank in insurance venture

By Haig Simonian in Milan

FONDRIARIA, the big Italian insurer, and Istituto Bancario San Paolo di Torino, the country's largest bank, are joining forces in a new joint-venture insurance company.

Fondriaria's Milano Assicurazioni unit will pay 150bn (¥82.5m) for a 50 per cent stake in the venture, to which San Paolo will contribute Cidas, Sipa and Polaris Vita, its three insurance operations.

Separately, Milano Assicurazioni will raise 1,005.5bn via a two-for-five rights issue of new

ordinary and savings shares. It will also make a two-for-five scrip issue of shares in each category.

As part of the deal, San Paolo will market Fondriaria group insurance products via its extensive branch network.

The agreement should help to resolve the problems at San Paolo's insurance operations, previously run jointly with Guardian Royal Exchange (GRE) of the UK.

GRE pulled out after the three insurers reported a 240m

(¥78.6m) loss.

The accord will also end a lengthy period in which Fondriaria has been searching for a substantial banking partner for its bank-insurance strategy.

Fondriaria, the holding company constituted last year as part of the group's restructuring, has raised its dividend to 1,600 a share from 1,500.

Group net profits in 1990 rose marginally to 1,115bn in 1990, from 1,118bn reported in 1989 by Fondriaria Spa, which is now an operating subsidiary

## Pinault sets out terms for Conforama

By William Dawkins in Paris

PINAULT, the French timber, electrical distribution and trading group, has unveiled the terms under which it is to pay up to FF4.4bn (¥750m) for control of Conforama, France's largest furniture chain.

The complex two-stage deal will create a group with FF4.9bn of sales and boost the cash balances of Mr Bernard Arnault, chairman of the LVMH luxury goods group, who controls Conforama via the Bon Marché stores group.

Bon Marché is to sell to a Pinault unit, equity warrants and new Bon Marché shares worth between FF4.11bn and FF4.44bn, at FF1.018 a share, a 25 per cent-plus premium on market prices.

The Pinault unit, Compagnie Internationale d'Aménagement, will then exchange its Bon Marché shares for a stake of at least 70 per cent in Conforama.

## Banesto wins accounting row against authorities

By Tom Burns in Madrid

BANESTO, the big commercial bank which controls Spain's largest privately-owned industrial conglomerate, has won a victory over the Bank of Spain concerning provisions for the 1990 falls in the market value of its industrial assets. It has also forced the monetary authorities to modify the guidelines by which domestic banks consolidate their balance sheets.

Mr Mario Conde, chairman, presented consolidated pre-tax group profits to the annual shareholders' meeting that had previously been questioned by the Bank of Spain on the grounds that provisions had been passed through reserves instead of through the profit and loss account.

The presentation indicated that the Bank of Spain had retreated from its position. It said yesterday norms for the financial sector, which reflect changed rulings introduced this year by the economy min-

istry and which allow Banesto's provisions to bypass the profit and loss account, would be published later this week.

Mr Conde announced profits of Pt474.5bn (¥896m) for the bank's financial group in 1990, a 56 per cent increase on the previous year. Banesto, the parent bank, raised its profits by 10.4 per cent to Pt33bn and will be repeating last year's dividend of Pt300 per share.

The financial group's balance sheet includes a Pt48bn item that is noted as a "harmonisation adjustment" to account for share price losses in its conglomerate, the Corporación Industrial. However, this item is taken against reserves and makes no impact on the vastly-improved consolidated profit. Had the provisions been passed through the profit and loss account, as the Bank of Spain had originally insisted, the group's profits would have been reduced to Pt10bn.

## BP in talks on Petromed stake

BRITISH PETROLEUM is negotiating the acquisition of a major stake in Petromed, Spain's second largest private oil refiner which is controlled by the commercial bank Banesto's industrial conglomerate, Banesto sources said, writes Tom Burns.

The negotiations come in the wake of a wide-ranging agreement involving the Banesto

parent bank, its conglomerate and its insurance company Union y Fenix with France's state-owned AGF insurance group.

The oil company talks follow a 1988 joint venture that allowed BP to market its products through Petromed and reportedly gave it an option for a future shareholding in the Banesto company.

## De Beers Consolidated Mines Limited

(Incorporated in the Republic of South Africa)  
Registration No. 11/0007/06

## NOTICE OF DIVIDENDS DECLARED ON PREFERENCE SHARES

DECLARATION OF DIVIDEND NO. 184 ON THE 40 PER CENT CUMULATIVE PREFERENCE SHARES OF R5.00 EACH

Dividend No. 184 of one rand (R1.00) per share in respect of the six months ending 30 June 1991, has been declared payable to the holders of the 40 per cent cumulative preference shares registered in the books of the Company at the close of business on Friday, 25 June 1991, and to persons presenting coupon No. 184 detached from the preference share warrants to bearer. A notice regarding payment of dividends on coupon No. 184 detached from share warrants to bearer will be published in the press by the London Secretaries of the Company on or about Friday, 21 June 1991.

## DECLARATION OF DIVIDEND NO. 32 ON THE 8 PER CENT CUMULATIVE

SECOND PREFERENCE SHARES OF R1.00 EACH

Dividend No. 32 of 4 cents per share in respect of the six months ending 30 June 1991, has been declared payable to the holders of the 8 per cent cumulative second preference shares registered in the books of the Company at the close of business on Friday, 25 June 1991.

For the purpose of these dividends the preference share transfer registers and the preference share sections of the register of members will be closed from Saturday, 29 June 1991 to Friday, 12 July 1991, both days inclusive, and warrants will be posted from the Johannesburg and United Kingdom transfer offices on or about Monday, 5 August 1991. Registered shareholders paid by the United Kingdom Registrars will receive their dividend in United Kingdom currency converted at the rate of exchange applicable on Monday, 1 July 1991, less appropriate taxes. Any such shareholders may, however, elect to be paid in South African currency, provided that the request is received at the Company's transfer offices in Johannesburg or the United Kingdom on or before Friday, 28 June 1991.

The effective rate of non-resident shareholders' tax is 15 per cent. The dividends are payable subject to conditions which can be inspected at the Head and London offices of the Company and also at the Company's transfer offices in Johannesburg and the United Kingdom.

By order of the board

H. J. CRANKSHAW

Secretary

36 Stockdale Street

Kimberley 6301

London Secretaries:

Anglo American Corporation

of South Africa Limited

40 Holborn Viaduct,

London EC1P 1AJ

De Beers

De Beers Consolidated Mines Limited

24 May 1991

Transfer Secretaries:

Consolidated Share Registrars Limited

Frist Floor, Edura

40 Commissioner Street

Johannesburg 2001

(PO Box 61051)

Marshalltown 2107

Barclays Registrars Limited

Bourne House, 34 Beckenham Road

Beckenham, Kent BR3 4TU

May 28, 1991

U.S. \$400,000,000

Banque Française

Du Commerce Extérieur

Guaranteed Floating Rate

Notes due 1997

For the three months May 26,

1991 to August 28, 1991, the

Notes will bear interest at 6 1/2% per

annum. U.S. \$181.22 will be payable

on August 28, 1991, per U.S.

\$100,000 principal amount of Notes.

By: The Chase Manhattan Bank, N.A.

London, Agent Bank

May 28, 1991

U.S. \$200,000,000

Banque Indosuez

U.S. \$200,000,000

Floating Rate

Notes due 1997

For the three months 26th May,

1991 to 26th August, 1991, the

Notes will carry an interest rate

of 6 1/2% per annum and coupon

amount of U.S. \$162.92 per

U.S. \$10,000 Note, and U.S.

\$4,072.92 per U.S. \$250,000

Note.

Listed on the Luxembourg Stock

Exchange

Bankers Trust

Company, London Agent Bank

¥6,000,000,000

Floating Rate

Depository Receipts

Due 1993

Issued by the Law Debenture Trust

Corporation Ltd. evidencing entitlement

to payment of principal and interest in

respect of deposits with

Istituto Bancario

San Paolo Di

Torino

(Incorporated in the Republic of Italy

as a Credit Institution of Public Law)

London Branch

Notice is hereby given that the Rate of

Interest for the interest period from 26th

May, 1991 to 26th November, 1991 is

7.15% per annum. Interest payable on

26th November, 1991 will amount to

¥3,604,384 per ¥100,000,000 principal

amount of the Notes.

Agent Bank

The Long-Term Credit Bank

of Japan, Limited

Tokyo

Mechanical engineering + electronics  
Mannesmann's decisive edge

Mannesmann Pichler & Sachs  
develops active suspension systems  
which automatically adapt both  
the driving situation and road  
conditions.



## Road test via computer

Today's electronics are determining the speed of automobile progress by making cars safer, more comfortable and environment-friendly. By streamlining development work and production processes for better quality results - sooner. As a major supplier of power train and suspension systems, Mannesmann Pichler & Sachs also has a big stake in electronics. Computer-calculated geometries and optimal material utilization, simulated motion sequences on models of the com-

plete vehicle, communication with car manufacturers via data networks - from the development phase through to assembly.

Trendsetters: electronic damping force adjustment, "active" suspension, and the intelligent clutch system in which electronics and sensors plus servomotor operate the clutch. The green light - for extra safety and comfort in tomorrow's cars.

Mannesmann builds plants and machinery, makes parts and components for the automotive industry, manufactures hydraulic, pneumatic and electrical drives and controls, develops and supplies measurement, automation and information technology, produces steel tube and pipe, provides services and trades on a worldwide scale. Income from sales earned by its 124,000 employees lies in the region of DM 23.9 billion.

Mannesmann AG

D-4000 Düsseldorf 1

mannesmann technology









## INTERNATIONAL CAPITAL MARKETS

## INTERNATIONAL LENDING

## Federconsorzi puts cloud over Italians

THE uncertainty surrounding the financial status of Federconsorzi, the state-run Italian agricultural co-operative, could yet cast a pall over other Italian groups in the international banking market.

Italian borrowers have this year provided one of the few quiet markets. The takeover of the agency by three government administrators on May 17 will at the very least — make lenders to Italian agencies think much harder about credit risk.

Even before the three commissioners moved in, Federconsorzi was run by government-appointed managers and its losses had always been covered by the Italian government. Foreign banks seem to have assumed this was the equivalent of a government guarantee. They should have known that as a limited liability company, whose ownership was in the hands of the various agricultural consortia around the country, the agency was not state-owned and could theoretically go bankrupt.

The agency has two syndicated loans outstanding to foreign banks — totalling

ECU289m — out of total borrowings equivalent to about ECU2.5bn (\$3bn). Some

ECU89m is left of an ECU200m loan signed in February

1988, at a slim interest margin of 0.2 per cent over interbank

rates. Sumitomo Bank was the leading foreign bank on

that transaction, while Mitsubishi Bank took the leading

position (along with Banca Nazionale del Lavoro) in an

ECU200m seven-year loan signed in January last year.

**EUROMARKET**

**TURNOVER (\$bn)**

Primary Markets

US\$ 1,152.6 0.0 150.0 12,117.7

Other 2,571.2 34.5 70.0 11,999.9

Other 2,569.3 44.3 24.1 8,797.7

Other 2,562.3 0.0 175.0 10,785.5

Secondary Markets

US\$ 35,393.3 1,049.0 5,971.6 10,444.2

Other 17,020.4 943.1 5,135.9 11,999.9

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## INTERNATIONAL BONDS

## Attention switches from France to Spain and Italy

THE FOCUS of bond market activity in Europe has shifted from the centre to the periphery. Investors have embraced the idea that monetary ties within Europe will force bond yields towards those of Germany, the anchor of the European monetary system.

So far, faith in convergence has been rewarded. In the late 1980s, the pioneers of convergence-led investment strategy favoured the French government bond market. From negligible levels in 1986, overseas accounts now hold around 18 per cent of long-dated French government bonds.

Since 1986 the yield spread of 10-year French government bonds over the German market fell from 400 basis points to around 50 basis points.

However, the French market may now be "played out" as a converging market. The Dutch experience suggests that yields will not fall below those of Germany, even if the economic fundamentals are sound.

Dutch bond yields have failed to fall below German yields, despite the fact that the

guilder is fixed within a 1 per cent band to the D-Mark, the Dutch inflation rate is lower, and the central bank follows the Bundesbank in monetary policy.

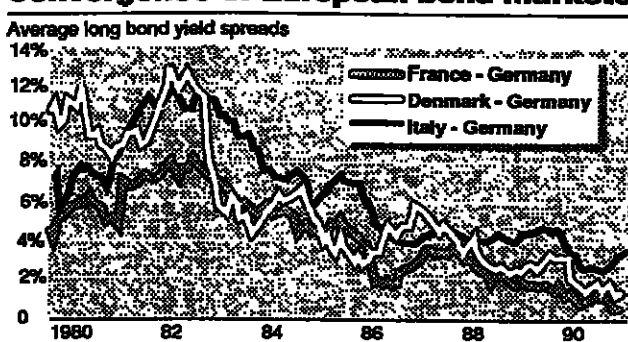
In addition, events of the last week provide a vivid illustration of the fact that the general principle of convergence does not rule out long periods of widening yield spreads.

The French bond market was unsettled by the arrival of new prime minister Mrs Edith Cresson, and the 10-year yield spread against the German market widened by 20 basis points to 70 basis points.

Hence attention has switched to other higher-yielding markets of Europe. The Spanish and Italian bond markets have been the primary recipients of overseas money — to the extent that the peseta and lira have been pushed to the top of the European exchange rate mechanism.

Last year the Bank of Spain forbade foreign borrowers to issue peseta-denominated securities in an attempt to relieve pressure on its currency.

## Convergence of European bond markets



However for those at the forefront of convergence-led investment, even these markets are old hat. The more adventurous are allocating funds to markets as far from the ERM core as Portugal, Finland, and Sweden.

Even those countries formally outside the ERM are following policies which make bond market convergence highly likely.

Sweden's decision to link its

highest yields and the greatest potential gains. Even net of withholding tax, five-year government bonds offer yields in excess of 15 per cent. A ECU100 government bond auction last week met with clamorous overseas demand.

While it is not expected to join the ERM until next year, the Portuguese currency has traded within a 2½ per cent band against the ECU since the beginning of 1990. "This is a classic convergence trade," said Mr Steve Major, bond analyst at UBS Phillips and Drew.

However, there are risks and limits to an investment strategy based on an expectation of converging bond yields.

The main risk may be political. Investors' acceptance of convergence has flowed from the prominence of European economic and monetary integration on the political agenda.

A political schism on the progress of union would throw the whole process of bond market convergence into doubt.

Another risk is that currencies will be realigned within

the ERM, leading to a disguised devaluation of the lira, peseta or escudo.

However, investment outside the mainstream markets also appears to be part of secular trend towards diversification of investment risk across borders.

Such diversification was especially noticeable among US investors last year, although most US funds are far more focused on their domestic markets than are their European counterparts.

Figures from the US Securities Industry Association show net acquisitions of foreign securities by US investors of \$30.8bn in 1990, against \$19.1bn the previous year. Most of these funds — around \$22.4bn last year — went into fixed-income instruments.

Purchases of European securities rose by nearly 19 per cent year on year. Notable increases included purchases of French securities, which rose 49 per cent over the levels of 1989, and purchases of Italian securities, which rose by 30 per cent.

Simon London

## NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Book runner	Offer yield %
<b>US DOLLARS</b>							
PT Indocem Tunga(a)(b)	100	2001	10	(6½-7)	100	Goldman Sachs	-
Trigem Computer(b)(c)	30	2005	14½	3½	100	Nomura Int.	3.500
Japan Highway Public Corp†	300	2001	10	8½	98.34	IBJ Int.	8.727
E.I. Du Pont de Nemours†	300	1998	7	8½	100.00	CSFB	8.325
Canon Inc.(d)(e)	370	1995	4	4	100	Yamaichi Int.	4.000
Cariplo (London Branch)(f)	200	1998	7	8½	101½	Nomura Int.	8.500
Toyo Construction	100	1998	5	4½	100	Nomura Int.	4.000
Total Kyoto Co.(g)(h)	100	1998	5	4	100	Nomura Int.	4.000
Council of Europe†	200	1993	2	7½	100.65	SG Warburg Secs.	6.727
Nippon Chemi-Con Corp(i)(j)	80	1998	5	(6)	100	Nikko Secs.	-
<b>STERLING</b>							
Bradford & Bingley(c)(h)	100	1995	4	(6)	100	UBS Phillips & Drew	-
Toyota Motor Fin.Sv†	100	1994	3	(11)	101.0575	Nomura Int.	10.598
<b>ECU</b>							
Ford Motor Credit Co.†	125	1996	5	9½	101	Deutsche Bk Cap.Mkts.	8.241
Eurofima(c)(i)	80	1999	7¼	8½	98	UBS Phillips & Drew	8.599
<b>FRENCH FRANCS</b>							
Beghin-Seyn(b)(c)	455	1998	7½	7½	100	Credit Lyonnais	7.239
Credit du Nord†	300	1999	8	9½	98.80	Paribas Cap.Mkts.	9.287
Compagnie Bancaire(c)(i)	700	1994	3	9½	101¼	Credit Lyonnais	9.006
<b>AUSTRALIAN DOLLARS</b>							
IBM Australia Credit†	100	1996	5	11	101½	Hambros Bank	10.598
<b>D-MARKS</b>							
Halstet†	300	2001	10	6½	100½	WestLB	8.731
Canoo Inc.(d)(e)	600	1995	4	4	100	Deutsche Bank	4.000
Dresdner Finance BV(f)(g)	100	1995	4	12½	(1)	Dresdner Bank	-
Mira Co.(h)	100	1995	4	4	100	Nomura Europe GmbH	4.000
<b>NEW ZEALAND DOLLARS</b>							
State Bk of NSW†	50	1997	6	10	101.30	Hambros Bank	9.704
<b>Borrowers</b>							
<b>SWISS FRANCS</b>							
Memorial Art Obnoy(a)(b)	10	1996	-	7½	99½	Dai-ichi Kangyo Bk	7.311
Shimizu Co.(c)(d)	150	1995	-	5	100	SBC	4.995
<b>SWEDISH KRONOR</b>							
ABS Finance Int.†	300	1996	5	10½	99½	Deutsche Bk Cap.Mkts.	10.567
Swedish Natl.Mtg.Assoc.†	500	1995	4¼	10½	100.15	Svenska Int.	10.425
Sabot Finance NV†	300	1996	5	11½	101.90	Unionbank A/S	10.616
<b>LIRE</b>							
EB†	600bn	2001	10	11.10	101½	Bca.Com. Italiana	10.847
<b>GUILLERS</b>							
Wolters Kluwer NV(c)(i)	200	1999	8	6½	100	Bank Mees & Hope	8.500
<b>FINNISH MARKKA</b>							
Suomen Nationalite d'Paris†	300	1996	5	11.20	102	Union Bank of Finland	10.083
<b>ESCUROS</b>							
Eurofima†	70n	1996	5	13½	101½	Deutsche Bk d'Invest.	13.373
<b>YEN</b>							
Toronto Dom.Bk.(Cey.)†(i)	10bn	1993	2	8	101½	Nippon Credit Int.	7.375
Postbank(c)(i)(j)	3.50n	1992	-	(9)	101½	New Japan Secs.	-
EB†	50n	2001	10	6¼	98.45	IBJ Int.	8.828
Hartl Bank(c)(i)	10bn	1996	5	(1)	100.35	Deutsche Bk	-
<b>LUXEMBOURG FRANCS</b>							
Eurofima(c)(i)	20n	2001	10	9	102	BCCE	8.693

## Thyssen informs:

## On Stable Ground

## Interim Report on the First Six Months of 1990/91

from October 1, 1990 to March 31, 1991\*

Thyssen Worldwide	first six months:	1989/90	1990/91
External sales	DM billion	16.8	17.7
Pretax profit	DM million	705	470
Net income	DM million	363	227
Capital expenditures	DM million	1,860	1,230
Order intake	DM billion	18.6	19.1
Work force on March 31		146,828	147,801

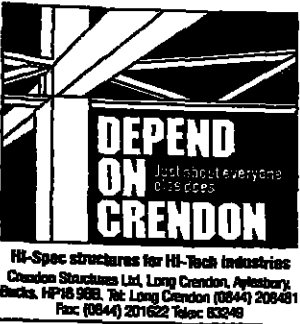
\* unaudited

## Development of Sales

Thyssen achieved during the period under review once again a high business volume. External sales rose by 6% due to the acquisition of the Otto Wolff group, the formation of Thyssen Haniel Logistic and further changes in the group of consolidated companies most of which took place in the second half of 1989/90. Included among the consolidated companies for the first time were six subsidiaries of Thyssen Handelsunion located in eastern Germany.

Sales by the capital goods and manufactured products business group exceeded the previous year's level by altogether 11%. Thyssen Industrie showed a strong growth in sales of 22%, with all its business sectors contributing, in particular the two shipyards. Now that the railroad transportation technique and the transmission manufacturing are no longer part of Thyssen Henschel, this sector was the





## Offices plan

LAING YORKSHIRE has won a £15.4m contract to build offices for General Accident Life Developments in York. The building will provide five floors of offices and a ground level car park. Special features will include two glazed atria with scenic lifts and full air conditioning.

## £26m Docklands housing

Recent contract awards for ALFRED MCALPINE CONSTRUCTION bring to nearly £42m the amount of new business secured in the South-East. The largest is a £26m contract from the Docklands Social Housing Group of Housing Associations (represented by the East London Housing Association) for 444 dwellings at Winsor Park, East Beckton, including an infrastructure package covering roads and sewers. Work on the development has already commenced and the contract will be carried out over a three-year period. Under a separate contract, the East London Housing Association has also awarded the company a £1.8m design-and-build contract for 25 sheltered housing units at Dames Road, east London, to be built over 55 weeks.

Elsewhere in London, progress is being made on another design-and-build contract for 152 units of low-cost housing at Cogan Avenue, Walthamstow. The £2m contract was awarded by the London Borough of Waltham Forest with the London and Quadrant Housing Trust and Solon Housing. At Stag Hill, Guildford, a £2m contract to supply 108 bed-sit accommodation units in six student residency blocks for the University of Surrey is under way. Each block will be of suspended pre-cast concrete beam construction on a block ground slab, resting on deep-bored piles.

## Opera house at Glyndebourne

BOVIS CONSTRUCTION, a P&O company, has been awarded a £22.5m contract to manage the construction of the new Glyndebourne Opera House for Glyndebourne Productions. Situated on the South Downs just outside the east Sussex town of Lewes, the present building is no longer large enough to cope with the potential audiences for the Festival Opera. The new opera house will maintain the same basic layout as the existing building but it will be larger, increasing seating capacity from 830 to 1,150. Improvements will also be made to the support facilities, giving more space and comfort to performers as well as opera-goers.

As the new building will occupy the same site as the existing one, construction work will be conducted in two phases to minimise disruption to Glyndebourne's annual 13 week season. The first phase, which starts in September, will include the demolition of ancillary buildings and the excavation and building of the semi-circular section housing the back stage area and dressing rooms. At the close of the 1992 festival the second phase will begin, during which Bovis will demolish the remainder of the old building and start work on the new auditorium, stage and

fly tower. This work includes excavating into the chalk hillside and building a concrete retaining wall and raft foundations from which will rise the main structure of load bearing brickwork with balconies and floors of precast concrete. The two semi-circular lead covered roofs will be constructed of steel trusses in a spoked formation. The curving external elevations of the new opera house will have a colonnade feature formed in faced brickwork pilasters, columns and arches. The works also include two integrated rehearsal buildings as well as an underground link to the Wallop restaurants.

## Upgrading City premises

In a bid to create more office space WOOLP CONSTRUCTION MANAGEMENT has been appointed construction managers by Kumagai Gumi (UK) in association with Ranglugh Developments for the £7.5m refurbishment of 33 Bloomsbury in the City of London. Preliminary work began at the end of November when the occupants, Standard Chartered Bank, vacated the premises and main construction work has recently started with completion scheduled for the autumn. The aim of the contract is to increase the lettable office space by infilling the top three floors of an eight-storey 25 metre high atrium to provide new lettable floor area and to

convert the staff dining room into offices. Structurally, the most demanding aspect of the contract will be to infill the atrium. The floor construction will consist of 18 metre long steel beams supported from the existing slab and in turn supporting metal decking and a lightweight reinforced concrete slab. The steel beams will be brought into the building at the 7th floor level by removing a section of curtain walling and hoisted into position using the atrium roof steel portal frame along with a portable telescopic crane which will be positioned in Crosby Square. Additional works will include the refurbishment of toilet cores on seven floors.

## ABN-AMRO Holding N.V.

established in Amsterdam

At the annual general meeting of shareholders held on 17 May 1991, a dividend of NLG 2.90 per ordinary share of NLG 5 nominal value was declared for 1990. Part of this dividend has already been made payable in the form of an interim dividend of NLG 1.40, which may be taken at the shareholder's option either entirely in cash or as a cash payment of NLG 0.40 together with depositary receipts for preference shares chargeable to the share premium reserve of, if desired, to the general reserve, in the ratio of one preference share depositary receipt for every five ordinary shares held.

The final dividend of NLG 1.50 per ordinary share of NLG 5 nominal value may be taken at the shareholder's option either entirely in cash or as a cash payment of NLG 0.45 together with depositary receipts for preference shares chargeable to the share premium reserve of, if desired, to the general reserve, in the ratio of one preference share depositary receipt for every five ordinary shares held.

The dividend percentage on the preference share depositary receipts has been fixed at 9.5% of the nominal value of NLG 5, and will be applicable until 1 January 2001. As of 1 January 2001, and every ten years thereafter, the dividend percentage will be adjusted in accordance with article 38 of the Articles of Association of ABN-AMRO Holding N.V. The preference share depositary receipts rank fully for preference dividend for 1991 and ensuing financial years.

Payment in the form of preference share depositary receipts chargeable to the share premium reserve is exempt from Dutch withholding tax and income tax. If shareholders opt for payment chargeable to the general reserve, they will in principle be charged 25% withholding tax on the nominal amount of the payment.

Furthermore, the Managing Board has announced that the preference dividend of NLG 0.11875 per preference share of NLG 5 nominal value, representing a quarter of the preference dividend for the financial year 1990, will be made payable after deduction of 25% withholding tax.

As of 31 May 1991, the final dividend on ordinary shares will be payable at the following addresses:

<b>Netherlands:</b>	any office of: Algemene Bank Nederland N.V. and Amsterdam-Rotterdam Bank N.V.
<b>Belgium:</b>	any office of: Generale Bank, Bank Brussel Lambert N.V., Kredietbank N.V., Algemene Bank Nederland (Belgium) N.V.
<b>Germany:</b>	any office of: Deutsche Bank A.G., Commerzbank A.G., Dresdner Bank A.G., Westdeutsche Landesbank Girozentrale (Frankfurt, Düsseldorf and Hamburg, insofar as located there), Bayerische Hypotheken- und Wechselbank A.G. (Munich), Algemene Bank Nederland (Deutschland) A.G. (Hamburg), AMRO Handelsbank A.G. (Cologne).
<b>United Kingdom:</b>	Baring Brothers & Co. Ltd. (London), Algemene Bank Nederland N.V. (London, Manchester and Birmingham), Amsterdam-Rotterdam Bank (London).
<b>France:</b>	Banque de Neufilze, Schlumberger, Mallet S.A., Société Générale (Paris), Lazard Frères & Cie (Paris) any office of Banque Nationale de Paris.
<b>Singapore:</b>	The Development Bank of Singapore Limited, Algemene Bank Nederland N.V.
<b>Switzerland:</b>	any office of: Schweizerischer Bankverein, Schweizerische Bankgesellschaft, Schweizerische Kreditanstalt, M.M. Pictet & Cie (Geneva), Algemene Bank Nederland (Schweiz) A.G., AMRO Bank und Finanz (Zurich)

In connection with the above, NLG 0.45 and NLG 1.05, less 25% withholding tax, will become payable in exchange for dividend coupons nos. 3 and 4, respectively.

Shareholders opting for payment in the form of preference share depositary receipts chargeable to the share premium reserve or the general reserve will receive one new preference share depositary receipt of NLG 5 nominal value in exchange for every five dividend coupons no. 4. The closing date is 31 July 1991. After this date holders of dividend coupons no. 4 can obtain payment in cash only in the form of CF (Centrum voor Fondsenadministratie) certificates, in denominations of 1, 10, 100 and 1,000 shares of NLG 5 nominal value each. The preference share depositary receipts in respect of unexercised stock dividends will be sold.

Holders of CF certificates will receive the cash dividend, less 25% withholding tax, and their rights to preference share depositary receipts through the institutions where the dividend sheets belonging to their certificates were deposited at the close on business on 17 May 1991.

In respect of the exchange of dividend coupons no. 4, which must be provided with a company stamp on surrender, corporate members of the Amsterdam Stock Exchange Association will receive a commission in accordance with circular letter 90-56 of the Amsterdam Stock Exchange Association so that said exchange can be made free of charge to the holders.

Persons presenting dividend coupons no. 4 for exchange and requesting delivery of securities at offices other than those stated above may be charged commission.

Holders of registered shares and registered preference shares, whose names have been entered in the ordinary share register and preference share register, respectively, will be notified individually by the company of the amount of dividend payable to them.

As preference share depositary receipts are in issue in the form of CF certificates only, holders thereof will receive their preference dividend - less 25% withholding tax - as from 31 May 1991 through the institution where the dividend sheets belonging to their certificates were deposited at the close of business on 17 May 1991.

Amsterdam, 18 May 1991

Stichting Administratiekantoor  
ABN-AMRO Holding

ABN-AMRO Holding N.V.

ABN-AMRO Holding N.V.

## NOTICE TO HOLDERS

CFX

U.S. \$155,000,000

## Credit for Exports PLC

(Incorporated in England with limited liability)

Unsecured Floating Rate Notes due 1995 to 1992

NOTICE IS HEREBY GIVEN that pursuant to Condition 7(a) of the above mentioned Notes (the "Notes") Credit for Exports PLC will, on 1st July, 1991, redeem U.S. \$17,330,000 in principal amount of the Notes at par and that the following Notes, identified by serial number, have been drawn by Royal Bank of Canada Europe Limited as Principal Paying Agent on behalf of The Law Debenture Trust Corporation p.l.c., the Trustee for the holders of the Notes, for redemption on such date:-

7	2720	3287	4887	6188	6741	6825	6836	7630	8218	9185	9720	10280	11048	11574	12135	12823	13203
11	2721	3288	4888	6189	6742	6826	6837	7631	8219	9186	9721	10281	11049	11575	12136	12824	13204
16	2722	3289	4889	6190	6743	6827	6838	7632	8220	9187	9722	10282	11050	11576	12137	12825	13205
20	2723	3290	4890	6191	6744	6828	6839	7633	8221	9188	9723	10283	11051	11577	12138	12826	13206
24	2724	3291	4891	6192	6745	6829	6840	7634	8222	9189	9724	10284	11052	11578	12139	12827	13207
28	2725	3292	4892	6193	6746	6830	6841	7635	8223	9190	9725	10285	11053	11579	12140	12828	13208
32	2726	3293	4893	6194	6747	6831	6842	7636	8224	9191	9726	10286	11054	11580	12141	12829	13209
36	2727	3294	4894	6195	6748	6832	6843	7637	8225	9192	9727	10287	11055	11581	12142	12830	13210
40	2728	3295	4895	6196	6749	6833	6844	7638	8226	9193	9728	10288	11056	11582	12143	12831	13211
44	2729	3296	4896	6197	6750	6834	6845	7639	8227	9194	9729	10289	11057	11583	12144	12832	13212
48	2730	3297	4897	6198	6751	6835	6846	7640	8228	9195	9730	10290	11058	11584	12145	12833	13213
52	2731	3298	4898	6199	6752	6836	6847	7641	8229	9196	9731	10291	11059	11585	12146	12834	13214
56	2732	3299	4899	6200	6753	6837	6848	7642	8230	9197	9732	10292	11060	11586	12147	12835	13215
60	2733	3300	4900	6201	6754	6838	6849	7643	8231	9198	9733	10293	11061	11587	12148	12836	13216
64	2734	3301	4901	6202	6755	6839	6850	7644	8232	9199	9734	10294	11062	11588	12149	12837	13217
68	2735	3302	4902	6203	6756	6840	6851	7645	8233	9200	9735	10295	11063	11589	12150	12838	13218
72	2736	3303	4903	6204	6757	6841	6852	7646	8234	9201	9736	10296	11064	11590	12151	12839	13219
76	2737	3304	4904	6205	6758	6842	6853	7647	8235	9202	9737	10297	11065	11591	12152	12840	13220
80	2738	3305	4905	6206	6759	6843	6854	7648	8236	9203	9738	10298	11066	11592	12153	12841	13221
84	2739	3306	4906	6207	6760	6844	6855	7649	8237	9204	9739	10299	11067	11593	12154	12842	13222
88	2740	3307	4907	6208	6761	6845	6856	7650	8238	9205	9740	10300	11068	11594	12155	12843	13223
92	2741	3308	4908	6209	6762	6846	6857	7651	8239	9206	9741	10301	11069	11595	12156	12844	13224
96	2742	3309	4909	6210	6763	6847	6858	7652	8240	9207	9742	10302	11070	11596	12157	12845	13225
100	2743	3310	4910	6211	6764	6848	6859	7653	8241	9208	9743	10303	11071	11597	12158	12846	13226
104	2744	3311	4911	6212	6765	6849	6860	7654	8242	9209	9744	10304	11072	11598	12159	12847	13227
108	2745	3312	4912	6213	6766	6850	6861	7655	8243	9210	9745	10305	11073	11599	12160	12848	13228
112	2746	3313	4913	6214	6767	6851	6862	7656	8244	9211	9746	10306	11074	11600	12161	12849	13229
116	2747	3314	4914	6215	6768	6852	6863	7657	8245	9212	9747	10307	11075	11601	12162	12850	13230
120	2748	3315	4915	6216	6769	6853	6864	7658	8246	9213	9748	10308	11076	11602	12163	12851	13231
124	2749	3316	4916	6217	6770	6854	6865	7659	8247	9214	9749	10309	11077	11603	12164	12852	13232
128	2750	3317	4917	6218	6771	6855	6866	7660	8248	9215	9750	10310	11078	11604	12165	12853	13233
132	2751	3318	4918	6219	6772	6856	6867	7661	8249	9216	9751	10311	11079	11605	12166	12854	13234
136	2752	3319	4919	6220	6773	6857	6868	7662	8250	9217	9752	10312	11080	11606	12167	12855	13235
140	2753	3320	4920	6221	6774	6858	6869	7663	8251	9218	9753	10313	11081	11607	12168	12856	13236
144	2754	3321	4921	6222	6775	6859	6870	7664	8252	9219	9754	10314	11082	11608	12169	12857	13237
148	2755	3322	4922	6223	6776	6860	6871	7665	8253	9220	9755	10315	11083	11609	12170	12858	13238
152	2756	3323	4923	6224	6777	6861	6872	7666	8254	9221	9756	10316	11084	11610	12171	12859	13239
156	2757	3324	4924	6225	6778	6862	6873	7667	8255	9222	9757	10317	11085	11611	12172	12860	13240
160	2758	3325	4925	6226	6779	6863	6874	7668	8256	9223	9758	10318	11086	11612	12173	12861	13241
164	2759	3326	4926	6227	6780	6864	6875	7669	8257	9224	9759	10319	11087	11613	12174	12862	13242
168	2760	3327	4927	6228	6781	6865	6876	7670	8258	9225	9760	10320	11088	11614	12175	12863	13243
172	2761	3328	4928	6229	6782	6866	6877	7671	8259	9226	9761	10321	11089	11615	12176	12864	13244
176	2762	3329	4929	6230	6783	6867	6878	7672	8260	9227	9762	10322	11090	11616	12177	12865	13245
180	2763	3330	4930	6231	6784	6868	6879	7673	8261	9228	9763	10323	11091	11617	12178	12866	13246
184	2764	3331	4931	6232	6785	6869	6880	7674	8262	9229	9764	10324	11092	11618	12179	12867	13247
188	2765	3332	4932	6233	6786	6870	6881	7675	8263	9230	9765	10325	11093	11619	12180	12868	13248
192	2766	3333	4933	6234	6787	6871	6882	7676	8264	9231	9766	10326	11094	11620	12181	12869	13249
196	2767	3334	4934	6235	6788	6872	6883	7677	8265	9232	9767	10327	11095	11621	12182	12870	13250
200	2768	3335	4935	6236	6789	6873	6884	7678	8266	9233	9768	10328	11096	11622	12183	12871	13251
204	2769	3336	4936	6237	6790	6874	6885	7679	8267	9234	9769	10329	11097	11623	12184	12872	13252
208	2770	3337	4937	6238	6791	6875	6886	7680	8268	9235	9770	10330	11098	11624	12185	12873	13253
212	2771	3338	4938	6239	6792	6876	6887	7681	8269	9236	9771	10331	11099	11625	12186	12874	13254
216	2772	3339	4939	6240	6793	6877	6888	7682	8270	9237	9772	10332	11100	11626	12187	12875	13255
220	2773	3340	4940	6241	6794	6878	6889	7683	8271	9238	9773	10333	11101	11627	12188	12876	13256
224	2774	3341	4941	6242	6795	6879	6890	7684	8272	9239	9774	10334	11102	11628	12189	12877	13257
228	2775	3342	4942	6243	6796	6880	6891	7685	8273	9240	9775	10335	11103	11629	12190	12878	13258
232	2776	3343	4943	6244	6797	6881	6892	7686	8274	9241	9776	10336	11104	11630	12191	12879	13259
236	2777	3344	4944	6245	6798	6882	6893	7687	8275	9242	9777	10337	11105	11631	12192	12880	13260
240	2778	3345	4945	6246	6799	6883	6894	7688	8276	9243	9778	10338	11106	11632	12193	12881	13261
244	2779	3346	4946	6247	6800	6884	6895	7689	8277	9244	9779	10339	11107	11633	12194	12882	13262
248	2780	3347	4947	6248	6801	6885	6896	7690	8278	9245	9780	10340	11108	11634	12195	12883	13263
252	2781	3348	4948	6249	6802	6886	6897	7691	8279	9246	9781	10341	11109	11635	12196	12884	13264
256	2782	3349	4949	6250	6803	6887	6898	7692	8280	9247	9782	10342	11110	11636	12197	12885	13265
260	2783	3350	4950	6251	6804	6888	6899	7693	8281	9248	9783	10343	11111	11637	12198	12886	13266
264	2784	3351	4951	6252	6805	6889	6900	7694	8282	9249	9784	10344	11112	11638	12199	12887	13267
268	2785	3352	4952	6253	6806	6890	6901	7695	8283	9250	9785	10345	11113	11639	12200	12888	13268
272	2786	3353	4953	6254	6807	6891	6902	7696	8284	9251	9786	10346	11114	11640	12201	12889	13269
276	2787	3354	4954	6255	6808	6892	6903	7697	8285	9252	9787	10347	11115	11641	12202	12890	13270
280	2788	3355	4955	6256	6809	6893	6904	7698	8286	9253	9788	10348	11116	11642	12203	12891	13271
284	2789	3356	4956	6257	6810	6894	6905	7699	8287	9254	9789	10349	11117	11643	12204	12892	13272
288	2790	3357	4957	6258	6811	6895	6906	7700	8288	9255	9790	10350	11118	11644	12205	12893	13273
292	2791	3358	4958	6259	6812	6896	6907	7701	8289	9256	9791	10351	11119	11645	12206	12894	13274
296	2792	3359	4959	6260	6813	6897	6908	7702	8290	9							







## WORLD STOCK MARKETS

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THE JOURNAL OF THE

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## DAY B

**information contact Nina Kowaleska**

~~A 2016-10-22-102701~~

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**Fax 49 - 69 - 722677**



**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER

## EXHIBENT

The FT proposes to publish this

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or fax 071 873 3062

## ET SURVEYS

*Journal of Management Education* 30(6)p. 789-804  
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Detailed description of Figure 1: The graph plots the rate of polymerization against the concentration of an inhibitor. The y-axis, 'Rate of polymerization', has major ticks at 0, 0.2, 0.4, 0.6, 0.8, and 1.0. The x-axis, 'Concentration of inhibitor', has major ticks at 0, 0.2, 0.4, 0.6, 0.8, and 1.0. The curve begins at a rate of 1.0 when the inhibitor concentration is 0. It remains relatively high until about x=0.2, then drops sharply, passing through approximately (0.4, 0.5) and (0.6, 0.2), eventually leveling off towards a rate of 0 as the inhibitor concentration approaches 1.0.

...and the *Journal of the American Medical Association* (JAMA) has been the most widely cited journal in the field of medicine for over 100 years.







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کتابخانه ملی ایران



## CURRENCIES, MONEY AND CAPITAL MARKETS

## MONEY MARKETS

## Heading for a fall?

Britain and Italy must have general elections by the middle of 1992. Both countries have strong currencies in the European exchange rate mechanism at present, but with sterling and the lira remain firm as economic moves are increasingly influenced by political pressures?

UK clearing bank base lending rate 11.5 per cent from May 24, 1991.

There is also a question about the impact of European monetary union, which is due to take a step forward in 1994, with fluctuations bands narrowing to 1% from 2% per cent. Spain and Britain's 6 per cent band should end in 1996.

The common factor keeping the Spanish peseta, lira and sterling at the top of the ERM is high interest rates. Spain cut rates on May 16, but international pressure may force the authorities in Madrid to ease again despite concern about inflation.

## C IN NEW YORK

May 24	Close	Previous
3-month	1.7500-1.7500	1.7500-1.7500
6-month	1.7500-1.7500	1.7500-1.7500
12-month	1.7500-1.7500	1.7500-1.7500

Forward premiums and discounts apply to the US dollar.

## STERLING INDEX

May 24	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## CURRENCY RATES

May 24	Rate	Previous
US dollar	1.7500	1.7500
Japanese yen	160.00	160.00
Swiss franc	1.5000	1.5000

## OTHER CURRENCIES

May 24	Rate	Previous
Italian lira	1,376.00	1,376.00
Spanish peseta	166.64	166.64
Portuguese escudo	200.48	200.48

## CHICAGO

May 24	Rate	Previous
US Treasury bonds	100.00	100.00
US Treasury notes	100.00	100.00
US Treasury bills	100.00	100.00

## STOCK MARKET

May 24	Index	Previous
FTSE 100	2,500.00	2,500.00
Nikkei 225	15,000.00	15,000.00
DAX	1,000.00	1,000.00

## COMMODITIES

May 24	Price	Previous
Gold	380.00	380.00
Oil	20.00	20.00
Wheat	1.50	1.50

## FINANCIAL TIMES STOCK INDICES

May 24	Index	Previous
Government Secs	84.24	84.24
Fixed Interest	84.24	84.24
Ordinary	193.25	193.25

## LONDON SHARE SERVICE

May 24	Index	Previous
FTSE 100	2,500.00	2,500.00
FTSE 250	1,500.00	1,500.00
FTSE 350	1,000.00	1,000.00

## BRITISH FUNDS - Contd

May 24	Index	Previous
Government Secs	84.24	84.24
Fixed Interest	84.24	84.24
Ordinary	193.25	193.25

## INT. BANK AND O'SEAS

May 24	Index	Previous
Government Secs	84.24	84.24
Fixed Interest	84.24	84.24
Ordinary	193.25	193.25

## CORPORATION LOANS

May 24	Index	Previous
Government Secs	84.24	84.24
Fixed Interest	84.24	84.24
Ordinary	193.25	193.25

## COMMONWEALTH &amp; AFRICAN LOANS

May 24	Index	Previous
Government Secs	84.24	84.24
Fixed Interest	84.24	84.24
Ordinary	193.25	193.25

## LOANS

May 24	Index	Previous
Government Secs	84.24	84.24
Fixed Interest	84.24	84.24
Ordinary	193.25	193.25

## FOREIGN BONDS &amp; RAILS

May 24	Index	Previous
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Ordinary	193.25	193.25

## SIMPLY THE BEST

May 24	Index	Previous
Government Secs	84.24	84.24
Fixed Interest	84.24	84.24
Ordinary	193.25	193.25

## Den norske Bank

May 24	Index	Previous
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Fixed Interest	84.24	84.24
Ordinary	193.25	193.25

## LONDON RECENT ISSUES

May 24	Index	Previous
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Ordinary	193.25	193.25

## FIXED INTEREST STOCKS

May 24	Index	Previous
Government Secs	84.24	84.24
Fixed Interest	84.24	84.24
Ordinary	193.25	193.25

## RIGHTS OFFERS

May 24	Index	Previous
Government Secs	84.24	84.24
Fixed Interest	84.24	84.24
Ordinary	193.25	193.25

## BANK OF ENGLAND TREASURY BILL TENDER

May 24	Index	Previous
Government Secs	84.24	84.24
Fixed Interest	84.24	84.24
Ordinary	193.25	193.25

## WEEKLY CHANGE IN WORLD INTEREST RATES

May 24	Index	Previous
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Fixed Interest	84.24	84.24
Ordinary	193.25	193.25

## FT LONDON INTERBANK FIXING

May 24	Index	Previous
Government Secs	84.24	84.24
Fixed Interest	84.24	84.24
Ordinary	193.25	193.25

## MONEY RATES

May 24	Index	Previous
Government Secs	84.24	84.24
Fixed Interest	84.24	84.24
Ordinary	193.25	193.25

## NEW YORK

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Fixed Interest	84.24	84.24
Ordinary	193.25	193.25

## LONDON MONEY RATES

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Fixed Interest	84.24	84.24
Ordinary	193.25	193.25

## FT-ACTUARIES WORLD INDICES

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Ordinary	193.25	193.25

## NATIONAL AND REGIONAL MARKETS

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Ordinary	193.25	193.25

## EUROPE (335)

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Ordinary	193.25	193.25

## EUROPE (100)

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Ordinary	193.25	193.25

## EUROPE (157)

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Ordinary	193.25	193.25

## EUROPE (160)

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Ordinary	193.25	193.25

## EUROPE (191)

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Government Secs	84.24	84.24
Fixed Interest	84.24	84.24
Ordinary	193.25	193.25

## EUROPE (197)

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Ordinary	193.25	193.25

## EUROPE (200)

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Ordinary	193.25	193.25

## EUROPE (250)

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Ordinary	193.25	193.25

## EUROPE (250)

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## EUROPE (250)

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## EUROPE (250)

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Ordinary	193.25	193.25

## MONEY MARKET FUNDS

## Money Market Trust Funds

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## Money Market Bank Accounts

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## Money Market Bank Accounts

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Ordinary	193.25	193.25

## Money Market Bank Accounts

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Ordinary	193.25	193.25

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Ordinary	193.25	193.25

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Ordinary	193.25	193.25

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Ordinary	193.25	193.25

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Fixed Interest	84.24	84.24
Ordinary	193.25	193.25

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Fixed Interest	84.24	84.24
Ordinary	193.25	193.25

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Ordinary	193.25	193.25

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Ordinary	193.25	193.25

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May 24	Index	Previous
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Ordinary	193.25	193.25

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May 24	Index	Previous
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Ordinary	193.25	193.25

## Money Market Bank Accounts

May 24	Index	Previous
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Fixed Interest	84.24	84.24
Ordinary	193.25	193.25

## Money Market Bank Accounts

May 24	Index	Previous
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Fixed Interest	84.24	84.24
Ordinary	193.25	193.25

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May 24	Index	Previous
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Fixed Interest	84.24	84.24
Ordinary	193.25	193.25

## Money Market Bank Accounts

May 24	Index	Previous
Government Secs	84.24	84.24
Fixed Interest	84.24	84.24
Ordinary	193.25	193.25

## Money Market Bank Accounts

May 24	Index	Previous
Government Secs	84.24	84.24
Fixed Interest	84.24	84.24
Ordinary	193.25	193.25

## Money Market Bank Accounts

May 24
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AMERICANS									
Symbol	Stock	Price	Week	Month	Year	Dividend	Yield	Rating	Notes
100	100	100	100	100	100	100	100	100	100
101	101	101	101	101	101	101	101	101	101
102	102	102	102	102	102	102	102	102	102
103	103	103	103	103	103	103	103	103	103
104	104	104	104	104	104	104	104	104	104
105	105	105	105	105	105	105	105	105	105
106	106	106	106	106	106	106	106	106	106
107	107	107	107	107	107	107	107	107	107
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121	121	121	121	121	121	121	121	121	121
122	122	122	122	122	122	122	122	122	122
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124	124	124	124	124	124	124	124	124	124
125	125	125	125	125	125	125	125	125	125
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127	127	127	127	127	127	127	127	127	127
128	128	128	128	128	128	128	128	128	128
129	129	129	129	129	129	129	129	129	129
130	130	130	130	130	130	130	130	130	130
131	131	131	131	131	131	131	131	131	131
132	132	132	132	132	132	132	132	132	132
133	133	133	133	133	133	133	133	133	133
134	134	134	134	134	134	134	134	134	134
135	135	135	135	135	135	135	135	135	135
136	136	136	136	136	136	136	136	136	136
137	137	137	137	137	137	137	137	137	137
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139	139	139	139	139	139	139	139	139	139
140	140	140	140	140	140	140	140	140	140
141	141	141	141	141	141	141	141	141	141
142	142	142	142	142	142	142	142	142	142
143	143	143	143	143	143	143	143	143	143
144	144	144	144	144	144	144	144	144	144
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MINES—Contd						
	Price	Week % Change	1 yr % Chg	Last M	Dividends Paid	City and State
A.L.	3	-14.3	-	-	-	4625
...	34	-	-	-	-	-
...	30	-7.7	-	-	-	2588
...	15	1.1	3.1	-	Dec Jan	2345
...	2 1/2	-16.7	-	-	-	4944
...	22	1.5	-	-	-	5460
...	8	-	-	-	-	5462
...	3 1/2	-	-	-	-	5463
...	27	-2.3	-	-11.0	-	2720
...	39	-2.5	9.5	-	-	4642
...	10	-	-	-	-	1218
...	1 1/2	-35.3	-	-	-	5531
...	8 1/2	-	-	-	-	4838
...	8 1/2	-8.795	220.3	-	Sept-Dec	2720
...	64	-	-	-	-	3330
...	10	-	-	-	-	3359
...	16	1.5	11.2	Jan Mar	-	5046
...	25	25.0	-	-	-	4654
...	26	-	-	-	-	4651
...	52	-7.1	-	-	-	4651
...	52	-7.1	54.24	Jan Mar	-	4651
...	50	-	-	-	Sept-Dec	5554
...	45	-	4.1	-	-	3448
...	24 1/2	-14.4	-	-	-	3448
...	6 1/2	-16.5	-	-	-	4655
...	27	8.0	6.4	23.9	-	3891
...	255	-10.5	-	-	October	4091
...	14	-16.7	-	-	-	4055
...	10	-9.1	15.121	Jan Dec	-	4061
...	31	-	-	-	-	4061
...	1 1/2	20.0	-	-	-	4148
...	0 1/2	-	-	-	-	4479
...	21 1/2	-4.6	6.4	2.4	May Dec	4479
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Dec Mar			
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Miscellaneous			
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...	38	8.6	18.6
...	4	-14.3	-
...	17	-10.5	-
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...	17	-15.4	-11.6
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...	64	-	-
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## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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## FT SURVEYS

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**NASDAQ NATIONAL MARKET**

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## FT SURVEYS

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## THE FT INTERVIEW

## The 'vision thing' at the LSE

John Ashworth, director of the London School of Economics, speaks to Andrew Adonis

Ken Livingstone and John Ashworth might not have much in common politically. But when it comes to academia, they are birds of a feather. After all of six months as director of the London School of Economics, Mr Ashworth is already bidding to move it, stock and barrel to County Hall, former home of Mr Livingstone's defunct Greater London Council. His campaign to get it there looks set to be every bit as flamboyant as Mr Livingstone's was to stop Margaret Thatcher getting him out in 1986.

"Vision" and "business" are Mr Ashworth's catchwords. A biologist by training, he has spent his whole life in academia apart from four years as Chief Scientist to the Central Policy Review Staff, yet speaks the lingo of a company chairman. Higher education is "a world growth industry", universities are "businesses" in which Britain has enormous competitive advantages; the LSE "needs a science park, and one of a new kind".

Do his colleagues like being part of a "business"? "Many of them don't like it at all," he says brusquely. "It's one of those things that makes me sick about academic life. But they have got to start thinking in businesslike terms."

The LSE is Mr Ashworth's second large company. The first was Salford University near Manchester, which specialises in science and technology. When in 1981 he became Salford's managing director (some say "vice-chancellor"), the receivers were at the gate and the outlook was bleak. By the time he left, nine years later, order had been restored, joint ventures with local companies were flourishing, and the shareholders were happy.

"The only complaint of the student leaders," he recounts of a well-wishing delegation, "was that we didn't force them to learn another language." To be fair, Mr Ashworth has taken care, if not to learn the LSE's language, then at least to master the right jargon. He talks of the University Funding Council using its "monopsonic powers to drive down the unit of resource". "We are a Salford," he grumbles one moment, "and we resent being told that we are on the verge of ruin, when that's patent nonsense."

But Mr Ashworth is having none of it. His reform agenda is bold and extensive: the LSE needs a large increase in its intake; it requires more and better research centres; it

the US. "The LSE used to call itself the British institution open to the world. 'British' should now be replaced by 'European'." The Master of Science degree in European studies has grown from eight students to 52 in the last decade alone.

But "the visioning process" is Mr Ashworth's main concern. The need for the LSE to "change", "reform" and "adapt" comes in every sentence. Three months after arriving, he circulated a paper entitled "The LSE: a 2020 Vision, which was full of warnings about a descent into mediocrity if change was not forthcoming."

It was followed by an amazing pause, he says. Then came the deluge - 450 pages of it - "from short notes saying 'you must be out of your tiny little mind', to 30-page essays. Most of it was positive. The School as a whole is engaged in the visioning process. You have come in the middle of a raging debate."

In case the heat subsides, Mr Ashworth has just circulated another 20-page paper, this one entitled Responses to the 2020 Vision. There is sympathy all round ("I would agree that academic salaries are too low"; backing down on a few issues; even the occasional retraction - though invariably with a barbed tail. ("Many felt offended by my seeming to suggest that the LSE was not as good an institution as its reputation suggests, and/or you thought it to be. I apologise for the offence, but not for raising the issue.")

For the rest, though, it simply restates the case. "We have got to become more productive and more efficient. We must have a higher value-added than the average," he says. "The real obstacle to change is a psychological one: you become a prisoner of your past successes." He then recounts the tale of the British motorcycle industry in the 1980s. "It had 80 per cent of the world market and didn't see the threat on the horizon. We have got to recognise the threats."

Not everyone at the LSE is convinced that "the School" needs Mr Ashworth's shock treatment. "We are a Salford," grumbles one moment, "and we resent being told that we are on the verge of ruin, when that's patent nonsense."

But Mr Ashworth is having none of it. His reform agenda is bold and extensive: the LSE needs a large increase in its intake; it requires more and better research centres; it



'We've got to recognise the threats on the horizon'

should shift its emphasis and resources from undergraduate students to post-graduates. It should also use its facilities more intensively - though Mr Ashworth plays down one of the main controversies raised by his original paper, which proposed running two separate student intakes each year, keeping the LSE open and the staff teaching for all but two weeks of the year.

Pride of place, however, goes to County Hall. "The English have an unending tendency to think small," he says. "When in doubt they seize the second order. Well, I'm only interested in the first order. And whether or not we go to County Hall depends in part on whether we conceive of ourselves in grand terms."

"This is a political decision in every sense," he says. In case LSE staff do not realise it, his latest paper makes the point bluntly. "I hope," runs

**PERSONAL FILE**  
1938 Born. Educated West Buckland School, Devon, and Oxford and Leicester Universities.  
1963-73 Lecturer in biochemistry, University of Leicester  
1974-76 Professor, University of Essex  
1976-81 Chief Scientist, Central Policy Review Staff  
1981-86 Vice-Chancellor, University of Salford  
1986- Director, London School of Economics

the director's injunction, "that I can look to all of you for support in the very public campaign... to be sure of success."

Mr Ashworth is up-beat about his prospects. "Its outcome depends on whether the government wishes to signal its commitment to higher education and training by using the site for public education purposes. It has every reason

to do so." Put like that, who could refuse? With an eye to MPs, Mr Ashworth talks of special research facilities for the House of Commons library and more accommodation for MPs' researchers. And in case Mr Clarke should ever hold sway in the Palace of Westminster just opposite, he emphasises the space left over for Labour's proposed Greater London Authority.

"The building is three times larger than our present site at Houghton Street. Even in my most exuberant expansionist moods I don't envisage us more than doubling in size."

Hardly a modest goal, some might say. But Mr Ashworth talks of the country at large in much the same terms. "The education system is like a loaded oil tanker. Ken Clarke (the education secretary) can dance as much as he likes on the bridge, but it will take a long time to change direction."

He welcomes most of the changes announced in last week's white paper on further and higher education, especially the ending of the so-called binary divide between universities and polytechnics. "The existence of the binary divide perpetuated the illusion that there are only two kinds of higher education institution in Britain. In fact there are four or five tiers, and people will start to realise that."

Mr Ashworth expects "a wave of mergers", and rapid internal reform. "We are moving towards a mass system of higher education which has at least as much in common with France and Germany as with what has gone before in this country" - a prospect he clearly relishes, not least as a means of overcoming "that parochial arrogance which is one of our main national weaknesses".

Nonetheless, he is not uncritical of Kenneth Clarke's efforts. "A-levels are dying. He should have made a virtue out of reality and moved towards a broad but liberal school-leaving certificate for 18-year-olds," he says. He stresses the need to break down the divide between academic and vocational training, and would like to see Labour's proposals for a unified, modular system of post-16 academic and vocational courses taken "very seriously indeed".

But the major criticism is on higher education funding. "The white paper was remarkably thin on how the expansion of higher education is to be paid for. We cannot double numbers by the year 2000 simply by improving efficiency."

And what of Mr Ashworth by the year 2020? The LSE dominates the horizon for the foreseeable future. "Four years in the Cabinet Office inoculated me against any desire to become a politician". But once safely ensconced in Mr Livingstone's chair at County Hall, who knows?

## A C-minus for economics

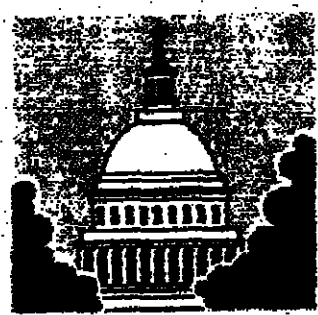
Might the US economy prove President George Bush's undying? Americans have endured slow or negative growth almost since the day he took office. Public opinion can accept a shallow recession after the boom of the 1980s. But patience will surely wear thin if Mr Bush cannot soon deliver vigorous growth: gross national product has not grown at more than 1.7 per cent in any quarter since his inauguration.

The consensus view - which is usually wrong - holds that economic recovery is just around the corner. Mr Michael Boskin, the White House chief economist, and Mr Richard Darman, the budget director, both claim that the recession will bottom out this quarter. A poll by the National Association of Business Economists shows that more than 70 per cent of private sector analysts believe the economy has already hit bottom or will do so by the end of June.

A quick tour of Wall Street last week produced a similarly upbeat tone. Most economists spoke to were fairly confident that a recovery would begin shortly. Mr Stephen Roach of Morgan Stanley said the recession had "just about run its course". Mr Edward McKelvey of Goldman Sachs said the macro-indicators were "pretty much pointing to turnaround now". Mr Richard Berner of Salomon Brothers said the trough was only "two or three months away".

The confidence is based mainly on encouraging recent trends in economic statistics, rather than on anecdotal evidence of renewed vigour. Indeed, many economists readily concede that the analysts at their companies responsible for individual sectors tend to be less optimistic. Leading industrial sales remain grim about the future, while possibly stabilising, have not begun to make good the falls of recent months. Employment continues to shrink.

Against this backdrop, predictions of imminent recovery seem rash. (Recall the claims in January that the "worst is now behind us".) Forecasters have convinced themselves



MICHAEL PROWSE on America

which, if demand is sustained, could indicate that production will have to rise shortly.

These trends are bolstered by an apparent peaking of weekly claims for unemployment insurance, suggesting that the job market may no longer be deteriorating; a small rise in industrial production in April; and the first rise in new orders for durable goods since December. Optimists also say three successive cuts in the discount rate since December have spurred monetary growth, helped revive the stockmarket and reduced borrowing costs; the "credit crunch", they claim, is no longer getting worse and may soon begin to ease.

The logic of this case for recovery is sound up to a point. But most of the evidence for it is depressingly thin. The housing recovery is tentative; starts are above January's trough but well below the already depressed levels of last year. Mortgage applications, having risen sharply when interest rates started falling, have levelled off. The economy is still groggy; slowing for the effects of inflation, retail sales are very subdued.

The big car manufacturers - a linchpin of the domestic economy - still cannot move their vehicles. Production and orders, while possibly stabilising, have not begun to make good the falls of recent months. Employment continues to shrink.

Against this backdrop, predictions of imminent recovery seem rash. (Recall the claims in January that the "worst is now behind us".) Forecasters have convinced themselves

that this recession will be short and shallow by post-Second World War standards. Since it began last July and the average recession lasts only 11 months, arithmetic dictates that recovery must soon begin. But it need not. Mr Will Brown, chief economist at IF Morgan, while not challenging conventional wisdom that recovery will start in the next few months, cautions that many previous recessions have included a positive quarter, cycles within cycles are not unusual in business history. A levelling out of the economy may not, therefore, guarantee recovery - still less vigorous recovery.

The timing of recovery is thus open to doubt. But forecasts - public and private - appear unshaken in expecting an unusually weak upturn. Administration officials, indeed, are taking care to down expectations: the official line is that growth must be modest in order to keep the lid on inflation.

The outlook is uninspiring partly because the special factors that buoyed the economy during the Reagan era have played themselves out. In the first half of the 1980s, tax cuts, financial deregulation and huge increases in defence spending provided a powerful stimulus. In the second half, when further increases in the deficit were no longer an option, growth was sustained by one of the most rapid dollar devaluations in US history.

None of these magic bullets is available to win elections in the 1990s. Instead, a debt-averse Congress is expected to limit further increases in the deficit were no longer an option, growth was sustained by one of the most rapid dollar devaluations in US history.

The recession is thus likely to be followed by a return to the sluggish growth that has characterised the entire Bush presidency. If I were an American, I would be voting for fresh faces next year.

## A lawyer for every season

Anyone visiting the United States is instantly struck by the legalism of its peoples. It is not just a wholly admirable attachment to a written constitution guaranteeing the fundamental human rights and freedoms which generates a dash to the courts of law. There is an overwhelming desire on the part of Americans to submit to the legal process in every conceivable human dispute, whether it be against public authority or a fellow citizen. In consequence, there are in the US more lawyers per 100,000 of the population than in any other society in the world - and almost three times as many lawyers per head there than there are in Britain.

The obsessive devotion to resort to law at the drop of a hat is never more evident than in the country's prisons - euphemistically called correctional facilities. At one of these facilities - the Massachusetts Treatment Centre in Bridgewater, which was purpose-built for sex-offenders in the mid-1960s and now holds some 250 serious offenders - there is a splendid library. A sign at the entrance proclaims its status as a "general library and legal library".

There is little doubt that American courts' ready acceptance of class actions brought by civil liberties organisations against state governments has produced some dramatic improvements in the conditions (some of them appalling) in the state prisons and county jails.

Actively to encourage individual prisoners to litigate a myriad of complaints against correctional authorities seems, however, to go beyond equipping the underprivileged with



JUSTINIAN

the necessary armoury to protect their rights and interests. The State Hospital, part of the complex of closed establishments at Bridgewater, has two full-time lawyers on the staff to act for the prison authorities in countering the incessant flow of prisoner litigation.

To demonstrate how Americans are drowning in a sea of litigation one has only to point to the overloaded system of justice, the delays in bringing cases to trial and the weight of legal considerations that besets both businessmen and a medical profession made overcautious by the threat of suits alleging professional negligence.

Actions against hospitals and doctors, which have increased 300 times since the 1970s, have sent doctors' medical insurance premiums rocketing more than 50-fold. The premiums can cost a doctor upwards of \$50,000 a year, a cost that is passed on to the hapless patient who is without a national health service. So far the courts in Britain have limited the scope of medical negligence to those cases where it can be demonstrated that there was an insubstantial body of medical opinion to support the impugned treatment

or performance of the surgical operation. The courts in the US have been more stringent than those in Britain in applying the law relating to medical malpractice.

Who is to blame for this explosion in the American legal process? And will it be replicated in Britain, as so many of the so-called resolutions to social problems have been the recent past? A book by the American journalist Walter K. Olson - What Happened When America Unleashed the Law suit, Truman Library Books/E.P. Dutton \$24.95 - argues that the decline in professional ethics and the abandonment of traditional constraints on lawyers has led to the "litigation business".

He has some powerful support for his thesis from Mr

**One argument is that the decline in some lawyers' professional ethics has led to the 'litigation business'**

Warren Burger, US chief justice from 1969 to 1986. In a book review published in the New York Times recently, the former chief justice cites a speech made to the American Bar Association in 1966 by the then Dean of the Harvard Law School, Roscoe Pound, in which he criticised lawyers for making litigation a "sporting contest". The Association did not take kindly to the criticism and initially refused to publish the speech. The indictment stands and is given more weight by the recent litigation

explosion.

Hitherto, litigation has been viewed as undesirable, or at least a necessary evil, in contemporary society that approach is no longer appropriate. In a complex, industrialised, democratic society, a life without rules which are generally accepted and readily enforced would be intolerable. Thus the growth of the statute book grows incrementally, and courts continue to develop the law apace.

The vast majority of the public wishes to live by the law, but in some cases has a real difficulty in knowing what the rules are. The first purpose of lawyers, therefore, is to advise and assist their clients on what the law is, and to indicate how it can be complied with. A secondary purpose is to help the public to make rational choices within the wide area allowed by the law. "Rational" in this context means choosing ways to reduce or eliminate the prospect of disputes arising subsequently.

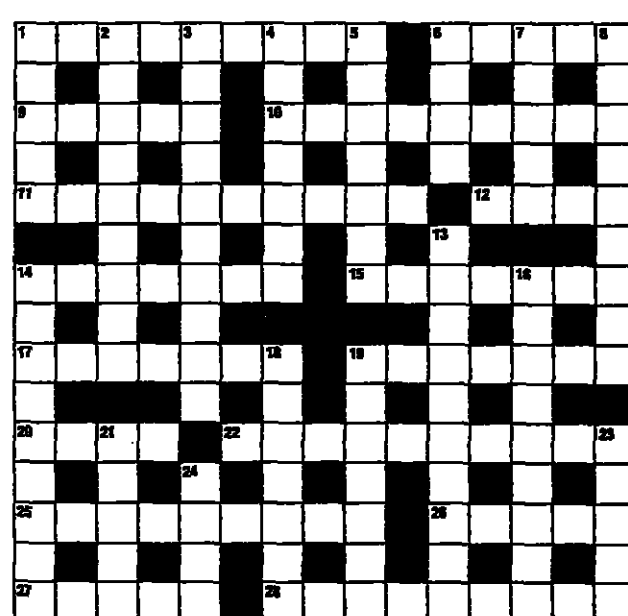
The third purpose is to assist the process of resolving disputes. Some disputes demand resort to courts or tribunals. The lawyer's task is to see that they are resolved with the minimum of fuss, and with as little abrasive behaviour by the parties as possible. This is a service not only to the client, but to society as a whole.

If English courts are to be made more accessible, legal aid made more readily available to a wider range of citizens, and if genuine disputes are to be more expeditiously resolved, there is no social value in promoting litigation beyond the point which can be reasonably justified.

## JOTTER PAD

## CROSSWORD

No.7,553 Set by TANTALUS



- ACROSS**
- 1 Sheridan's opponents? (3,6)
  - 2 Looks forward to being in shop, especially today (5)
  - 3 Bad weather for good man to entertain general (5)
  - 4 Agency effect (5)
  - 5 Mental lapse, but in Germany there's allowance (10)
  - 6 Fondles favourites (4)
  - 7 500 a penny! Lad gets sweetheart a drug (7)
  - 8 Roars out spotting photographic equipment (7)
  - 9 Strange secret surrounding second iron basis (7)
  - 10 Troop always carries something valuable (4)
  - 11 Seeing Cassandra initially, Priam soon confused with contrast (10)
  - 12 It may assist poor auditor (5)
  - 13 Scotsman returns with commercial depicting nymph (5)
  - 14 At any time, the first to turn outwards (5)
  - 15 Servicemen able to achieve greatness? (5)
- DOWN**
- 1 Examining a layer of seeds (5)
  - 2 Copper for example a student finds basic (5)
  - 3 Bury iron with boy and discover protein (10)
  - 4 30 set out to meet disciple (7)
  - 5 Following disturbed rest, do I change whimsical? (7)
  - 6 Inexpensive heading off to make a pile! (4)
  - 7 First to fill a pump (5)
  - 8 Ageing nurse given oriental perfume (5)
  - 9 Show pretence (10)
  - 10 Dream to be mixed to apply lotion (9)
  - 11 Old boy going to conference is a mania (5)
  - 12 Could I vote on board for Irish stew? (7)
  - 13 New preacher not hot, but he leaps about (7)
  - 14 Fruit gets very soft in beer (5)
  - 15 Knave done awkwardly by scout leader (5)
  - 16 Private on way to main point of action (4)

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday June 8.

**NOTICE OF REPAYMENT**

**SANPAOLO ISTITUTO BANCARIO SAN PAOLO DI TORINO**

Istituto Bancario San Paolo di Torino, Amsterdam Branch  
Van 10.000.000.000 7,25 % Nikkei

Linked Depositary Receipt due June 28, 1992  
issued by The Law Debenture Trust Corporation plc.

In accordance with clause 3 (b) of paragraph "Repayment" of the Conditions of the Depositary Receipt, notice is hereby given that the Principal Amount of the Bonds outstanding at the Redemption Date, namely the sum of 10,000,000,000 Dutch Guilders, will be repaid on June 28, 1992 to the Depositors to "The Law Debenture Trust Corporation Plc.", London (the Depository Trustee), which will repay all the Depositary Receipts outstanding at the "Redemption Amount", calculated as per clause 3 (c) of the Conditions. Repayment of principal will be made in accordance with the Conditions of the Depositary Receipt.

Amsterdam, 24 May, 1991

Istituto Bancario San Paolo di Torino  
Hertengracht, 446  
1017CA Amsterdam

Sanpaolo-Lombard Bank S.A.  
12, Avenue de la Liberté  
L-1930 Luxembourg

Banque Brouwerij Lambert SA  
Avenue Marxus 24  
B-1050 Brussels

**The Prudential Insurance Company of America**

U.S. \$500,000,000

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For the period 28th May, 1991 to 25th June, 1991 the Bonds will carry an Interest Rate of 6.3875% per annum with an Interest Amount of U.S. \$86,78 per U.S. \$500,000 (the original Principal Amount) Bonds payable on 25th June, 1991. The Principal Amount of the Bonds outstanding is expected to be \$4,935,418,888 the original Principal Amount of the Bonds, or U.S. \$17,467,71 per Bond until the Fifty Fourth Payment Date.

Bankers Trust Company, London Agent Bank

**BASE LENDING RATES**

Bank	Rate	Bank	Rate	Bank	Rate
ABN Bank	11.5	Commerzbank AG	11.5	McAlister & Douglas Ltd	11.5
Alm & Company	12	Co-operative Bank	11.5	Mellor Bank	11.5
Alm & Co	12	Credit & Co	11.5	Mellor Bank Ltd	11.5
ABN Bank	12	Credit & Co	11.5	Mellor Bank Ltd	11.5
Barclays Bank	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of America	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of Canada	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of China	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of India	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of Japan	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of Korea	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of London	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of Mexico	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of New York	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of Paris	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of Portugal	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of Russia	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of Spain	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of Sweden	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of Switzerland	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of Taiwan	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of Thailand	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of the Netherlands	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of the Philippines	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of the Republic of China	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of the Republic of Korea	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of the Republic of Singapore	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of the Republic of Vietnam	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of the Republic of Yugoslavia	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of the Republic of Zaire	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of the Republic of Zimbabwe	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of the Republic of the Congo	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of the Republic of the Ivory Coast	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of the Republic of the Senegal	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of the Republic of the Sierra Leone	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of the Republic of the Sudan	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of the Republic of the Togo	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of the Republic of the Uganda	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of the Republic of the Zambia	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5
Bank of the Republic of the Zimbabwe	11.5	Credit & Co	11.5	Mellor Bank Ltd	11.5